

# Vote 40

## Transport

### Budget summary

R million	2020/21				2021/22	2022/23
	Total	Current payments	Transfers and subsidies	Payments for capital assets	Total	Total
<b>MTEF allocation</b>						
Administration	491.8	475.0	13.9	3.0	521.6	542.7
Integrated Transport Planning	104.5	104.3	–	0.2	107.8	112.3
Rail Transport	13 195.2	50.9	13 144.1	0.1	19 148.9	21 702.2
Road Transport	33 816.7	134.5	33 681.4	0.8	34 035.8	34 309.6
Civil Aviation	240.7	219.1	21.1	0.5	255.4	263.9
Maritime Transport	149.4	107.9	41.0	0.4	152.6	159.0
Public Transport	14 038.0	358.6	13 679.1	0.3	14 812.4	15 138.4
<b>Subtotal</b>	<b>62 036.3</b>	<b>1 450.4</b>	<b>60 580.6</b>	<b>5.3</b>	<b>69 034.6</b>	<b>72 228.0</b>
<b>Direct charge against the National Revenue Fund</b>						
International Oil Pollution Compensation Fund	11.0	–	11.0	–	11.6	12.0
<b>Total expenditure estimates</b>	<b>62 047.2</b>	<b>1 450.4</b>	<b>60 591.6</b>	<b>5.3</b>	<b>69 046.2</b>	<b>72 240.0</b>
Executive authority	Minister of Transport					
Accounting officer	Director-General of Transport					
Website	www.transport.gov.za					

The Estimates of National Expenditure e-publications for individual votes are available at [www.treasury.gov.za](http://www.treasury.gov.za). These publications provide more comprehensive coverage of vote-specific information, particularly about transfers and subsidies, personnel and other public institutions. Additional tables in Excel format can be found at [www.treasury.gov.za](http://www.treasury.gov.za) and [www.vulekamali.gov.za](http://www.vulekamali.gov.za).

### Vote purpose

Lead the provision of an integrated, sustainable, reliable and safe transport system through planning, developing, coordinating, promoting and implementing transport policies, regulations and strategies.

### Mandate

The Constitution identifies the legislative responsibilities of different spheres of government with regards to all modes of transport and its associated infrastructure. The Department of Transport is responsible for the legislation and policies for rail, pipelines, roads, airports, ports and the intermodal operations of public transport and freight. The department conducts sector research, formulates legislation and policy to set the strategic direction of subsectors, assigns responsibilities to public entities, regulates through setting norms and standards, and monitors implementation.

### Selected performance indicators

**Table 40.1 Performance indicators by programme and related priority**

Indicator	Programme	MTSF priority	Past			Current	Projections		
			2016/17	2017/18	2018/19	2019/20	2020/21	2021/22	2022/23
Lane kilometres of surfaced roads rehabilitated per year	Road Transport	Priority 1: Economic transformation and job creation	397	1 500	1 600	1 700	1 785	2 053	2 361
Lane kilometres of roads resealed per year	Road Transport		1 735	4 000	4 300	4 700	4 935	5 429	5 863
Kilometres of roads re-gravelled per year	Road Transport		1 664	543	5 800	5 900	6 195	6 695	7 215

**Table 40.1 Performance indicators by programme and related priority**

Indicator	Programme	MTSF priority	Past			Current	Projections		
			2016/17	2017/18	2018/19	2019/20	2020/21	2021/22	2022/23
Square kilometres of blacktop patching on roads (including pothole repairs) per year	Road Transport	Priority 1: Economic transformation and job creation	489 273	94 792	900 000	900 000	945 000	1 239 500	1 549 375
Kilometres of gravel roads bladed per year	Road Transport		146 631	42 967	485 000	500 000	525 000	604 250	694 888
Number of average weekday bus rapid transit passenger trips per year: Rea Vaya (Johannesburg)	Public Transport	Priority 4: Spatial integration, human settlements and local government	50 000	55 000	50 695	60 000	155 780	158 896	162 074
Total number of municipalities with integrated public transport networks facilitated at the construction phase	Public Transport		11	13	13	13	10	10	10
Number of average weekday bus rapid transit passenger trips per year: MyCITI (Cape Town)	Public Transport		71 153	74 171	62 860	78 441	116 089	118 411	120 779
Number of average weekday bus rapid transit passenger trips per year: Go George (George)	Public Transport		11 368	11 500	12 928	15 000	31 192	32 450	32 452
Number of average weekday bus rapid transit passenger trips per year: A Re Yeng (Tshwane)	Public Transport		4 200	4 500	11 289	25 000	34 869	38 023	41 289
Number of average weekday bus rapid transit passenger trips per year: Libhongoletu (Nelson Mandela Bay)	Public Transport		- <sup>1</sup>	4 600	10 047	15 000	15 500	16 000	20 000
Number of average weekday bus rapid transit passenger trips per year: Harambee (Ekurhuleni)	Public Transport		- <sup>1</sup>	- <sup>1</sup>	2 456	3 000	15 987	15 987	46 551

1. No historical data available.

## Expenditure analysis

The work of the Department of Transport contributes to the realisation of the vision of improved social and economic development articulated in the National Development Plan, and priority 1 (economic transformation and job creation) and priority 4 (spatial integration, human settlements and local government) of government's 2019-2024 medium-term strategic framework. Over the medium term, the department plans to give effect to these guiding policies by focusing on: building and maintaining national and provincial road networks, providing passenger rail infrastructure and services, and facilitating the provision of integrated public transport networks.

The department's total expenditure is expected to increase at an average annual rate of 4 per cent, from R64.2 billion in 2019/20 to R72.2 billion in 2022/23. The majority of the department's expenditure is directed towards the Passenger Rail Agency of South Africa for investments in rail infrastructure, maintenance, operations and inventories; the South African National Roads Agency for the upgrading and maintenance of the national road network; and provinces and municipalities for the construction, operations and maintenance of transport infrastructure and services. Over the medium term, transfers account for an estimated 97.7 per cent (R198.7 billion) of the department's total budget.

Spending on compensation of employees is estimated at 0.9 per cent (R1.8 billion) of the department's total budget over the medium term, increasing from R504.9 million in 2019/20 to R635 million in 2022/23 at an average annual rate of 7.9 per cent. This relatively high increase is due to the implementation of job revaluation outcomes for upgrading salary levels 9 to 10 and 11 to 12, and the filling of critical posts.

Due to persistent underspending in previous years, Cabinet has approved total budget reductions of R17.6 billion over the medium term, mainly on capital transfers to the Passenger Rail Agency of South Africa and the *public transport network grant* to municipalities.

### **Building and preserving national and provincial roads**

To carry out all departmental activities related to the maintenance of South Africa's road network, R102.2 billion is allocated over the medium term in the *Road Transport* programme. As the South African National Roads Agency plays a crucial role in the upgrading, maintenance and strengthening programmes of the toll and non-toll portfolios of national roads, transfers to the agency account for an estimated 31.8 per cent (R64.6 billion) of

the department's total budget over the medium term, and 63.3 per cent of the department's budget for road transport. Of the allocation to the agency, R35.4 billion over the MTEF period is allocated for maintenance on the national network of non-toll roads, which constitutes an estimated 85 per cent of the agency's national roads portfolio. As part of its planned projects for the non-toll road network, R3.4 billion over the medium term is set to be spent on the construction of the N2 Wild Coast highway and R2.5 billion on the upgrading of the R573 (Moloto Road). Transfers to fund reduced tariffs for the Gauteng freeway improvement project amount to R1.9 billion over the MTEF period.

About 49 000 kilometres of South Africa's tar road network are under the jurisdiction of provincial departments of transport. The bulk of maintenance operations carried out on provincial roads is funded through the *provincial roads maintenance grant*, which receives an estimated R36.0 billion in allocations over the medium term. Over the MTEF period, the department plans transfer funds to provinces to maintain the provincial road network by resealing 16 227 lane kilometres, rehabilitating 6 199 lane kilometres, and blacktop patching 3.7 million square kilometres. Factors such as the condition of roads, weather patterns and traffic volumes determine allocations for the maintenance of provincial roads.

### ***Investing in passenger rail infrastructure and services***

The department will continue its efforts to modernise South Africa's passenger rail services through the Passenger Rail Agency of South Africa, transfers to which account for an estimated 26.8 per cent (R53.7 billion) of the department's total budget over the medium term. These transfers are expected to subsidise 994 million passenger trips on Metrorail and 1.7 million passengers on long-distance mainline passenger services over the next three years. The modernisation of the agency's services is intended to improve the reliability of services and increase passenger ridership through focused expenditure on repairs and maintenance as part of the agency's rolling stock fleet renewal programme, as well as improved security. Transfers to the agency for the rolling stock fleet renewal programme are expected to increase from R5.8 billion in 2019/20 to R8.3 billion in 2022/23 at an average annual rate of 12.5 per cent as the agency intensifies its implementation of the modernisation programme. Total transfers to the agency, mainly for capital expenditure, are set to increase from R16.5 billion in 2019/20 to R21.6 billion in 2022/23 at an average annual rate of 9.4 per cent.

### ***Towards an integrated public transport network***

As hubs of economic activity and growth, South Africa's urban areas must maintain optimal functionality. It is important that integrated, sustainable, affordable and functional transport solutions within these hubs are tailored to suit the needs of present and future urban commuters. To this end, the department, through its *Public Transport* programme, makes allocations to the *public transport network grant*. These allocations are expected to increase from R6.5 billion in 2019/20 to R7.1 billion in 2022/23 at an average annual rate of 3.2 per cent. This relatively modest growth rate is reflective of a narrowing of the grant's focus, from 2020/21, to fund the infrastructure and operations of integrated public transport networks in 10 cities as opposed to 13. Included in this are the indirect costs of operating bus rapid transit services in Johannesburg, Tshwane, Cape Town, George, Nelson Mandela Bay and Ekurhuleni. In these cities, the grant is expected to lead to an increase in the number of weekday passenger trips from 196 441 in 2019/20 to 423 145 in 2022/23.

## Expenditure trends and estimates

Table 40.2 Vote expenditure trends and estimates by programme and economic classification

Programmes											
1. Administration											
2. Integrated Transport Planning											
3. Rail Transport											
4. Road Transport											
5. Civil Aviation											
6. Maritime Transport											
7. Public Transport											
Programme	Audited outcome			Adjusted appropriation	Average growth rate (%)	Average: Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average: Expenditure/ Total (%)
R million	2016/17	2017/18	2018/19	2019/20	2016/17 - 2019/20	2016/17 - 2019/20	2020/21	2021/22	2022/23	2019/20 - 2022/23	2019/20 - 2022/23
Programme 1	365.1	407.5	379.8	443.0	6.7%	0.7%	491.8	521.6	542.7	7.0%	0.7%
Programme 2	77.1	76.7	71.4	166.2	29.2%	0.2%	104.5	107.8	112.3	-12.3%	0.2%
Programme 3	18 992.0	14 515.2	15 873.7	16 573.8	-4.4%	28.1%	13 195.2	19 148.9	21 702.2	9.4%	26.4%
Programme 4	25 055.4	27 118.4	30 067.1	33 073.9	9.7%	49.2%	33 816.7	34 035.8	34 309.6	1.2%	50.5%
Programme 5	210.4	166.1	167.7	243.3	5.0%	0.3%	240.7	255.4	263.9	2.7%	0.4%
Programme 6	153.6	109.3	124.0	136.8	-3.8%	0.2%	149.4	152.6	159.0	5.1%	0.2%
Programme 7	11 550.0	12 277.6	12 509.8	13 568.1	5.5%	21.3%	14 038.0	14 812.4	15 138.4	3.7%	21.5%
<b>Subtotal</b>	<b>56 403.7</b>	<b>54 670.7</b>	<b>59 193.5</b>	<b>64 205.1</b>	<b>4.4%</b>	<b>100.0%</b>	<b>62 036.3</b>	<b>69 034.6</b>	<b>72 228.0</b>	<b>4.0%</b>	<b>100.0%</b>
<b>Direct charge against the National Revenue Fund</b>	<b>4</b>	<b>6</b>	<b>3.0</b>	<b>10.4</b>	<b>39.7%</b>	<b>0.0%</b>	<b>11</b>	<b>12</b>	<b>12.0</b>	<b>4.9%</b>	<b>0.0%</b>
International Oil Pollution Compensation Funds	3.8	5.6	3.0	10.4	39.7%	0.0%	11.0	11.6	12.0	4.9%	0.0%
<b>Total</b>	<b>56 407.5</b>	<b>54 676.3</b>	<b>59 196.4</b>	<b>64 215.6</b>	<b>4.4%</b>	<b>100.0%</b>	<b>62 047.2</b>	<b>69 046.2</b>	<b>72 240.0</b>	<b>4.0%</b>	<b>100.0%</b>
Change to 2019 Budget estimate				11.0			(6 051.7)	(5 467.4)	(6 053.9)		
Economic classification											
<b>Current payments</b>	<b>1 235.7</b>	<b>1 013.7</b>	<b>933.8</b>	<b>1 414.4</b>	<b>4.6%</b>	<b>2.0%</b>	<b>1 450.4</b>	<b>1 534.3</b>	<b>1 593.8</b>	<b>4.1%</b>	<b>2.2%</b>
Compensation of employees	392.8	427.2	440.1	504.9	8.7%	0.8%	571.4	608.5	635.0	7.9%	0.9%
Goods and services <sup>1</sup>	842.9	586.5	493.7	909.5	2.6%	1.2%	879.0	925.7	958.8	1.8%	1.4%
<i>of which:</i>											
Advertising	17.6	19.4	20.4	21.4	6.8%	0.0%	25.6	27.1	28.0	9.4%	0.0%
Communication	69.3	68.5	63.0	113.9	18.0%	0.1%	104.4	111.6	114.4	0.1%	0.2%
Consultants: Business and advisory services	472.4	209.3	147.6	461.3	-0.8%	0.6%	451.3	473.0	490.7	2.1%	0.7%
Infrastructure and planning services	64.2	46.8	62.2	50.1	-7.9%	0.1%	58.7	61.9	64.2	8.6%	0.1%
Operating leases	53.7	80.4	32.1	61.5	4.6%	0.1%	62.8	66.3	68.8	3.8%	0.1%
Travel and subsistence	68.8	69.3	89.9	84.7	7.2%	0.1%	82.0	86.0	89.1	1.7%	0.1%
<b>Transfers and subsidies<sup>1</sup></b>	<b>55 140.0</b>	<b>53 646.9</b>	<b>58 252.4</b>	<b>62 792.1</b>	<b>4.4%</b>	<b>98.0%</b>	<b>60 591.6</b>	<b>67 506.3</b>	<b>70 640.4</b>	<b>4.0%</b>	<b>97.8%</b>
Provinces and municipalities	21 572.7	22 690.9	23 420.2	24 350.3	4.1%	39.2%	24 897.0	25 969.3	26 837.4	3.3%	38.1%
Departmental agencies and accounts	14 267.3	16 254.6	18 926.0	21 496.8	14.6%	30.3%	22 087.0	21 953.4	21 651.0	0.2%	32.6%
Foreign governments and international organisations	15.8	24.2	20.8	29.5	23.0%	0.0%	31.1	32.9	34.1	4.9%	0.0%
Public corporations and private enterprises	18 890.3	14 406.0	15 779.0	16 462.2	-4.5%	27.9%	13 077.1	19 024.0	21 571.6	9.4%	26.2%
Non-profit institutions	22.8	24.0	25.3	26.8	5.5%	0.0%	28.2	29.8	30.9	4.9%	0.0%
Households	371.1	247.3	81.1	426.5	4.8%	0.5%	471.1	497.0	515.5	6.5%	0.7%
<b>Payments for capital assets</b>	<b>9.5</b>	<b>15.0</b>	<b>9.3</b>	<b>9.0</b>	<b>-1.9%</b>	<b>0.0%</b>	<b>5.3</b>	<b>5.6</b>	<b>5.8</b>	<b>-13.7%</b>	<b>0.0%</b>
Machinery and equipment	9.5	14.6	9.3	9.0	-1.9%	0.0%	5.3	5.6	5.8	-13.7%	0.0%
<b>Payments for financial assets</b>	<b>22.2</b>	<b>0.6</b>	<b>0.9</b>	<b>-</b>	<b>-100.0%</b>	<b>0.0%</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>0.0%</b>	<b>0.0%</b>
<b>Total</b>	<b>56 407.5</b>	<b>54 676.3</b>	<b>59 196.4</b>	<b>64 215.6</b>	<b>4.4%</b>	<b>100.0%</b>	<b>62 047.2</b>	<b>69 046.2</b>	<b>72 240.0</b>	<b>4.0%</b>	<b>100.0%</b>

1. Tables that detail expenditure trends, annual budget, adjusted appropriation and audited outcome are available at [www.treasury.gov.za](http://www.treasury.gov.za) and [www.vulekamali.gov.za](http://www.vulekamali.gov.za).

## Transfers and subsidies expenditure trends and estimates

Table 40.3 Vote transfers and subsidies trends and estimates

	Audited outcome			Adjusted appropriation	Average growth rate (%)	Average: Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average: Expenditure/ Total (%)
	2016/17	2017/18	2018/19				2019/20	2020/21	2021/22		
R thousand											
<b>Departmental agencies and accounts</b>											
<b>Departmental agencies (non-business entities)</b>											
<b>Current</b>	<b>4 937 876</b>	<b>5 142 210</b>	<b>11 993 701</b>	<b>6 465 929</b>	<b>9.4%</b>	<b>12.4%</b>	<b>7 839 888</b>	<b>8 250 307</b>	<b>8 280 223</b>	<b>8.6%</b>	<b>11.8%</b>
Transport Education and Training Authority	1 054	1 161	1 228	1 297	7.2%	–	1 368	1 443	1 515	5.3%	–
Railway Safety Regulator	65 987	73 864	63 018	63 522	-1.3%	0.1%	67 017	70 702	74 205	5.3%	0.1%
Road Traffic Management Corporation	193 862	194 529	200 238	210 228	2.7%	0.3%	220 535	232 664	244 192	5.1%	0.3%
South African National Roads Agency: Gauteng freeway improvement project	425 100	463 359	6 255 061	550 516	9.0%	3.3%	600 062	633 066	664 436	6.5%	0.9%
South African National Roads Agency	4 161 060	4 369 112	5 436 815	5 595 822	10.4%	8.5%	6 903 887	7 262 818	7 243 804	9.0%	10.3%
Road Traffic Infringement Agency	10 092	17 696	11 722	7 770	-8.3%	–	8 197	8 648	9 076	5.3%	–
Air Traffic and Navigation Services Company	52 160	–	–	–	-100.0%	–	–	–	–	–	–
Ports Regulator of South Africa	28 561	22 489	25 619	36 774	8.8%	–	38 822	40 966	42 995	5.3%	0.1%
<b>Capital</b>	<b>9 329 426</b>	<b>11 112 352</b>	<b>6 932 282</b>	<b>15 030 886</b>	<b>17.2%</b>	<b>18.5%</b>	<b>14 247 085</b>	<b>13 703 117</b>	<b>13 370 764</b>	<b>-3.8%</b>	<b>21.5%</b>
South African National Roads Agency: Non-toll network	7 935 587	9 063 668	5 125 469	12 338 896	15.9%	15.0%	12 407 036	11 725 064	11 294 506	-2.9%	18.3%
South African National Roads Agency: Coal haulage road network	733 005	769 655	–	–	-100.0%	0.7%	–	–	–	–	–
South African National Roads Agency: Moloto Road upgrade	660 834	1 279 029	1 806 813	1 691 990	36.8%	2.4%	785 049	843 928	885 826	-19.4%	1.6%
South African National Roads Agency: N2 Wild Coast project	–	–	–	1 000 000	–	0.4%	1 055 000	1 134 125	1 190 432	6.0%	1.7%
<b>Households</b>											
<b>Social benefits</b>											
<b>Current</b>	<b>1 784</b>	<b>4 087</b>	<b>1 696</b>	<b>210</b>	<b>-51.0%</b>	<b>–</b>	<b>222</b>	<b>234</b>	<b>245</b>	<b>5.3%</b>	<b>–</b>
Employee social benefits	1 784	4 087	1 696	210	-51.0%	–	222	234	245	5.3%	–
<b>Provinces and municipalities</b>											
<b>Municipal bank accounts</b>											
<b>Current</b>	<b>101 514</b>	<b>107 309</b>	<b>107 533</b>	<b>113 891</b>	<b>3.9%</b>	<b>0.2%</b>	<b>108 436</b>	<b>114 401</b>	<b>121 033</b>	<b>2.0%</b>	<b>0.2%</b>
Rural roads asset management systems grant	101 514	107 309	107 533	113 891	3.9%	0.2%	108 436	114 401	121 033	2.0%	0.2%
<b>Capital</b>	<b>5 592 691</b>	<b>6 107 057</b>	<b>6 286 669</b>	<b>6 468 248</b>	<b>5.0%</b>	<b>10.6%</b>	<b>6 445 848</b>	<b>6 796 572</b>	<b>7 119 154</b>	<b>3.2%</b>	<b>10.3%</b>
Public transport network grant	5 592 691	6 107 057	6 286 669	6 468 248	5.0%	10.6%	6 445 848	6 796 572	7 119 154	3.2%	10.3%
<b>Households</b>											
<b>Other transfers to households</b>											
<b>Current</b>	<b>369 266</b>	<b>243 218</b>	<b>79 410</b>	<b>426 314</b>	<b>4.9%</b>	<b>0.5%</b>	<b>470 859</b>	<b>496 757</b>	<b>515 220</b>	<b>6.5%</b>	<b>0.7%</b>
Bursaries for non-employees	9 914	9 676	9 617	11 659	5.6%	–	12 300	12 977	13 457	4.9%	–
Other transfers to household	–	–	10	–	–	–	–	–	–	–	–
Taxi recapitalisation	359 352	233 542	69 783	414 655	4.9%	0.5%	458 559	483 780	501 763	6.6%	0.7%
<b>Non-profit institutions</b>											
<b>Current</b>	<b>22 816</b>	<b>23 957</b>	<b>25 347</b>	<b>26 766</b>	<b>5.5%</b>	<b>–</b>	<b>28 236</b>	<b>29 791</b>	<b>30 893</b>	<b>4.9%</b>	<b>–</b>
National Sea Rescue Institute	2 205	2 316	2 451	2 589	5.5%	–	2 731	2 882	2 987	4.9%	–
South African Radio League: National emergency communications division	84	88	93	98	5.3%	–	103	109	112	4.6%	–
Mountain Club of South Africa	84	88	93	98	5.3%	–	103	109	112	4.6%	–
Off Road Rescue Unit	84	88	93	98	5.3%	–	103	109	112	4.6%	–
K9 Search and Rescue Association of South Africa	84	88	93	98	5.3%	–	103	109	112	4.6%	–
South African National Taxi Council	20 275	21 289	22 524	23 785	5.5%	–	25 093	26 473	27 458	4.9%	–

Table 40.3 Vote transfers and subsidies trends and estimates

R thousand	Audited outcome			Adjusted appropriation	Average growth rate (%)	Average: Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average: Expenditure/ Total (%)
	2016/17	2017/18	2018/19				2019/20	2020/21	2021/22		
<b>Foreign governments and international organisations</b>											
<b>Current</b>	<b>15 845</b>	<b>24 193</b>	<b>20 823</b>	<b>29 514</b>	<b>23.0%</b>	<b>–</b>	<b>31 138</b>	<b>32 850</b>	<b>34 076</b>	<b>4.9%</b>	<b>–</b>
African Civil Aviation Commission	5 842	5 189	5 342	5 564	-1.6%	–	5 870	6 193	6 424	4.9%	–
International Civil Aviation Organisation	4 686	3 830	4 081	4 808	0.9%	–	5 072	5 351	5 550	4.9%	–
International Maritime Organisation	549	600	659	1 711	46.1%	–	1 805	1 904	1 976	4.9%	–
Cospas-Sarsat search and rescue satellite programme	476	403	426	566	5.9%	–	597	629	653	4.9%	–
Southern African Development Community Aviation Safety Organisation	–	8 133	6 948	6 000	–	–	6 330	6 678	6 927	4.9%	–
Indian Ocean memorandum of understanding	393	346	328	377	-1.4%	–	399	421	437	5.0%	–
International Oil Pollution Compensation fund	3 821	5 559	2 976	10 424	39.7%	–	10 997	11 602	12 034	4.9%	–
Southern African Development Community: International Civil Aviation Organisation mission	78	133	63	64	-6.4%	–	68	72	75	5.4%	–
<b>Public corporations and private enterprises</b>											
<b>Subsidies on products and production (pc)</b>											
<b>Current</b>	<b>4 281 666</b>	<b>5 037 771</b>	<b>4 614 613</b>	<b>6 252 592</b>	<b>13.5%</b>	<b>8.8%</b>	<b>6 694 285</b>	<b>7 096 149</b>	<b>7 455 024</b>	<b>6.0%</b>	<b>10.5%</b>
Passenger Rail Agency of South Africa: Metrorail (operations)	3 809 769	3 666 839	1 763 415	4 376 575	4.7%	5.9%	4 617 179	4 862 460	5 108 209	5.3%	7.3%
Passenger Rail Agency of South Africa: Mainline passenger services (operations)	471 897	1 370 932	1 648 943	1 064 983	31.2%	2.0%	1 164 206	1 270 390	1 334 822	7.8%	1.8%
Passenger Rail Agency of South Africa: Rail maintenance operations and inventories	–	–	1 202 255	811 034	–	0.9%	912 900	963 299	1 011 993	7.7%	1.4%
<b>Capital</b>	<b>14 608 601</b>	<b>9 368 189</b>	<b>11 164 355</b>	<b>10 209 621</b>	<b>-11.3%</b>	<b>19.7%</b>	<b>6 382 834</b>	<b>11 927 834</b>	<b>14 116 526</b>	<b>11.4%</b>	<b>16.3%</b>
Passenger Rail Agency of South Africa: Other capital programmes	7 206 878	3 446 545	91 941	600 022	-56.3%	4.9%	395 172	1 439 864	1 707 516	41.7%	1.6%
Passenger Rail Agency of South Africa: Rolling stock fleet renewal programme	4 170 266	3 457 222	4 676 870	5 823 266	11.8%	7.9%	3 642 696	7 012 147	8 299 845	12.5%	9.5%
Passenger Rail Agency of South Africa: Signalling	1 844 184	1 437 530	2 023 779	2 137 111	5.0%	3.2%	1 326 153	1 965 689	2 323 865	2.8%	3.0%
Passenger Rail Agency of South Africa: Metrorail (refurbishment of coaches)	1 283 523	956 556	4 211 568	1 480 054	4.9%	3.5%	913 838	1 354 535	1 601 351	2.7%	2.0%
Passenger Rail Agency of South Africa: Mainline passenger service (refurbishment of coaches)	103 750	70 336	160 197	169 168	17.7%	0.2%	104 975	155 599	183 949	2.8%	0.2%
<b>Provinces and municipalities</b>											
<b>Provincial revenue funds</b>											
<b>Current</b>	<b>5 400 292</b>	<b>5 722 871</b>	<b>5 990 298</b>	<b>6 325 755</b>	<b>5.4%</b>	<b>10.2%</b>	<b>6 749 581</b>	<b>7 120 808</b>	<b>7 090 432</b>	<b>3.9%</b>	<b>10.4%</b>
Public transport operations grant	5 400 292	5 722 871	5 990 298	6 325 755	5.4%	10.2%	6 749 581	7 120 808	7 090 432	3.9%	10.4%
<b>Capital</b>	<b>10 478 194</b>	<b>10 753 663</b>	<b>11 035 668</b>	<b>11 442 398</b>	<b>3.0%</b>	<b>19.0%</b>	<b>11 593 174</b>	<b>11 937 511</b>	<b>12 506 785</b>	<b>3.0%</b>	<b>18.2%</b>
Provincial roads maintenance grant: Mpumalanga coal haulage roads maintenance	801 000	482 000	501 092	526 152	-13.1%	1.0%	–	–	–	-100.0%	0.2%
Provincial roads maintenance grant: Roads maintenance component	9 379 071	10 001 663	10 324 576	10 649 325	4.3%	17.6%	11 593 174	11 937 511	12 506 785	5.5%	17.9%
Provincial roads maintenance grant: Disaster relief component	298 123	270 000	210 000	266 921	-3.6%	0.5%	–	–	–	-100.0%	0.1%
<b>Total</b>	<b>55 139 971</b>	<b>53 646 877</b>	<b>58 252 395</b>	<b>62 792 124</b>	<b>4.4%</b>	<b>100.0%</b>	<b>60 591 586</b>	<b>67 506 331</b>	<b>70 640 375</b>	<b>4.0%</b>	<b>100.0%</b>

## Personnel information

**Table 40.4 Vote personnel numbers and cost by salary level and programme<sup>1</sup>**

Number of posts estimated for 31 March 2020		Number and cost <sup>2</sup> of personnel posts filled/planned for on funded establishment												Number					
Number of funded posts	Number of posts additional to the establishment	Actual			Revised estimate			Medium-term expenditure estimate						Average growth rate (%)	Average: Salary level/Total (%)				
		2018/19		Unit cost	2019/20		Unit cost	2020/21		Unit cost	2021/22		Unit cost			2022/23		Unit cost	2019/20 - 2022/23
Transport		Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost			
<b>Salary level</b>	<b>862</b>	<b>117</b>	<b>790</b>	<b>440.1</b>	<b>0.6</b>	<b>839</b>	<b>504.9</b>	<b>0.6</b>	<b>855</b>	<b>571.4</b>	<b>0.7</b>	<b>854</b>	<b>608.5</b>	<b>0.7</b>	<b>821</b>	<b>635.0</b>	<b>0.8</b>	<b>-0.7%</b>	<b>100.0%</b>
1 – 6	159	8	152	38.6	0.3	159	46.3	0.3	153	48.0	0.3	153	51.5	0.3	147	53.0	0.4	-2.6%	18.2%
7 – 10	316	6	282	136.3	0.5	299	153.5	0.5	301	169.3	0.6	300	180.5	0.6	295	188.7	0.6	-0.4%	35.5%
11 – 12	149	6	137	114.1	0.8	147	129.3	0.9	149	141.6	1.0	149	150.6	1.0	148	158.8	1.1	0.2%	17.6%
13 – 16	148	9	117	139.6	1.2	132	163.5	1.2	149	199.3	1.3	149	211.9	1.4	147	221.4	1.5	3.7%	17.1%
Other	90	88	102	11.6	0.1	102	12.3	0.1	103	13.2	0.1	103	14.0	0.1	84	13.1	0.2	-6.3%	11.6%
<b>Programme</b>	<b>862</b>	<b>117</b>	<b>790</b>	<b>440.1</b>	<b>0.6</b>	<b>839</b>	<b>504.9</b>	<b>0.6</b>	<b>855</b>	<b>571.4</b>	<b>0.7</b>	<b>854</b>	<b>608.5</b>	<b>0.7</b>	<b>821</b>	<b>635.0</b>	<b>0.8</b>	<b>-0.7%</b>	<b>100.0%</b>
Programme 1	446	89	417	200.4	0.5	431	218.4	0.5	446	254.8	0.6	446	271.3	0.6	429	283.1	0.7	-0.2%	52.0%
Programme 2	75	–	69	49.7	0.7	71	54.4	0.8	74	61.1	0.8	74	65.1	0.9	71	67.9	1.0	–	8.6%
Programme 3	38	–	36	26.0	0.7	37	28.5	0.8	37	30.4	0.8	37	32.4	0.9	36	33.8	0.9	-0.9%	4.4%
Programme 4	93	1	84	55.2	0.7	94	70.6	0.8	94	80.6	0.9	93	85.8	0.9	91	89.5	1.0	-1.1%	11.0%
Programme 5	66	–	55	35.6	0.6	65	48.0	0.7	66	53.1	0.8	66	56.6	0.9	64	59.0	0.9	-0.5%	7.7%
Programme 6	40	–	31	21.4	0.7	37	24.9	0.7	34	26.2	0.8	34	27.9	0.8	33	29.2	0.9	-3.7%	4.1%
Programme 7	104	27	98	51.8	0.5	104	60.2	0.6	104	65.2	0.6	104	69.4	0.7	97	72.4	0.7	-2.3%	12.1%

1. Data has been provided by the department and may not necessarily reconcile with official government personnel data.

2. Rand million.

## Departmental receipts

**Table 40.5 Departmental receipts by economic classification**

R thousand	Audited outcome			Adjusted estimate	Revised estimate	Average growth rate (%)	Average: Receipt item/ Total (%)	Medium-term receipts estimate			Average growth rate (%)	Average: Receipt item/ Total (%)
	2016/17	2017/18	2018/19					2019/20	2020/21	2021/22		
<b>Departmental receipts</b>	<b>292 308</b>	<b>269 585</b>	<b>230 295</b>	<b>112 119</b>	<b>102 350</b>	<b>-29.5%</b>	<b>100.0%</b>	<b>92 514</b>	<b>92 653</b>	<b>92 739</b>	<b>-3.2%</b>	<b>100.0%</b>
<b>Sales of goods and services produced by department</b>	<b>1 138</b>	<b>1 401</b>	<b>1 325</b>	<b>1 561</b>	<b>1 638</b>	<b>12.9%</b>	<b>0.6%</b>	<b>1 688</b>	<b>1 729</b>	<b>1 755</b>	<b>2.3%</b>	<b>1.8%</b>
Sales by market establishments	91	92	87	86	89	-0.7%	–	90	95	98	3.3%	0.1%
of which:												
Rental parking: Covered and open	91	92	87	86	89	-0.7%	–	90	95	98	3.3%	0.1%
Administrative fees	907	1 161	1 066	1 103	1 150	8.2%	0.5%	1 190	1 215	1 230	2.3%	1.3%
of which:												
Foreign operating permits	907	314	294	255	290	-31.6%	0.2%	300	315	320	3.3%	0.3%
Public driver permits	–	847	772	848	860	–	0.3%	890	900	910	1.9%	0.9%
Other sales	140	148	172	372	399	41.8%	0.1%	408	419	427	2.3%	0.4%
of which:												
Commission on insurance	140	144	156	134	156	3.7%	0.1%	160	165	170	2.9%	0.2%
Services rendered:	–	3	14	236	–	–	–	–	–	–	–	–
Transport fees	–	1	2	2	3	–	–	3	4	4	10.1%	–
Departmental publications	–	–	–	–	240	–	–	245	250	253	1.8%	0.3%
Services rendered: Approval of plans	–	–	–	–	–	–	–	–	–	–	–	–
<b>Sales of scrap, waste, arms and other used current goods</b>	<b>1</b>	<b>1</b>	<b>3</b>	<b>2</b>	<b>3</b>	<b>44.2%</b>	<b>–</b>	<b>3</b>	<b>4</b>	<b>4</b>	<b>10.1%</b>	<b>–</b>
of which:												
Wastepaper	1	1	3	2	3	44.2%	–	3	4	4	10.1%	–

Table 40.5 Departmental receipts by economic classification

R thousand	Audited outcome			Adjusted estimate 2019/20	Revised estimate	Average growth rate (%) 2016/17 - 2019/20	Average: Receipt item/ Total (%) 2019/20	Medium-term receipts estimate			Average growth rate (%) 2019/20 - 2022/23	Average: Receipt item/ Total (%) 2019/20 - 2022/23
	2016/17	2017/18	2018/19					2020/21	2021/22	2022/23		
<b>Interest, dividends and rent on land</b>	<b>256 745</b>	<b>266 954</b>	<b>110 144</b>	<b>110 036</b>	<b>100 100</b>	<b>-26.9%</b>	<b>82.0%</b>	<b>90 120</b>	<b>90 130</b>	<b>90 135</b>	<b>-3.4%</b>	<b>97.4%</b>
Interest	1 074	100	155	36	100	-54.7%	0.2%	120	130	135	10.5%	0.1%
Dividends	255 671	266 854	109 989	110 000	100 000	-26.9%	81.9%	90 000	90 000	90 000	-3.5%	97.3%
<i>of which:</i>												
<i>Special restructuring proceeds from Airports Company of South Africa</i>	<i>255 671</i>	<i>266 854</i>	<i>109 989</i>	<i>110 000</i>	<i>100 000</i>	<i>-26.9%</i>	<i>81.9%</i>	<i>90 000</i>	<i>90 000</i>	<i>90 000</i>	<i>-3.5%</i>	<i>97.3%</i>
<b>Transactions in financial assets and liabilities</b>	<b>34 424</b>	<b>1 229</b>	<b>118 823</b>	<b>520</b>	<b>609</b>	<b>-73.9%</b>	<b>17.3%</b>	<b>703</b>	<b>790</b>	<b>845</b>	<b>11.5%</b>	<b>0.8%</b>
<b>Total</b>	<b>292 308</b>	<b>269 585</b>	<b>230 295</b>	<b>112 119</b>	<b>102 350</b>	<b>-29.5%</b>	<b>100.0%</b>	<b>92 514</b>	<b>92 653</b>	<b>92 739</b>	<b>-3.2%</b>	<b>100.0%</b>

## Programme 1: Administration

### Programme purpose

Provide strategic leadership, management and support services to the department.

### Expenditure trends and estimates

Table 40.6 Administration expenditure trends and estimates by subprogramme and economic classification

Subprogramme	Audited outcome			Adjusted appropriation 2019/20	Average growth rate (%) 2016/17 - 2019/20	Average: Expenditure/ Total (%) 2019/20	Medium-term expenditure estimate			Average growth rate (%) 2019/20 - 2022/23	Average: Expenditure/ Total (%) 2019/20 - 2022/23
	2016/17	2017/18	2018/19				2020/21	2021/22	2022/23		
R million											
Ministry	44.5	48.4	45.2	41.1	-2.6%	11.2%	39.8	42.2	43.9	2.2%	8.4%
Management	44.7	46.6	61.5	70.5	16.4%	14.0%	90.0	95.6	99.6	12.2%	17.8%
Corporate Services	197.5	209.0	212.5	234.6	5.9%	53.5%	259.5	275.4	286.8	6.9%	52.8%
Communications	28.0	24.6	28.0	37.9	10.6%	7.4%	40.2	42.6	44.2	5.3%	8.2%
Office Accommodation	50.4	78.8	32.6	59.0	5.4%	13.8%	62.3	65.7	68.2	4.9%	12.8%
<b>Total</b>	<b>365.1</b>	<b>407.5</b>	<b>379.8</b>	<b>443.0</b>	<b>6.7%</b>	<b>100.0%</b>	<b>491.8</b>	<b>521.6</b>	<b>542.7</b>	<b>7.0%</b>	<b>100.0%</b>
Change to 2019				(20.0)			(1.5)	(1.6)	-		
Budget estimate											
<b>Economic classification</b>											
<b>Current payments</b>	<b>347.4</b>	<b>381.9</b>	<b>361.9</b>	<b>425.0</b>	<b>7.0%</b>	<b>95.0%</b>	<b>475.0</b>	<b>503.8</b>	<b>524.2</b>	<b>7.2%</b>	<b>96.4%</b>
Compensation of employees	175.3	191.8	200.4	218.4	7.6%	49.3%	254.8	271.3	283.1	9.0%	51.4%
Goods and services <sup>1</sup>	172.1	190.1	161.4	206.6	6.3%	45.8%	220.2	232.4	241.1	5.3%	45.0%
<i>of which:</i>											
<i>Advertising</i>	<i>10.6</i>	<i>8.4</i>	<i>15.1</i>	<i>19.2</i>	<i>22.1%</i>	<i>3.3%</i>	<i>22.4</i>	<i>23.7</i>	<i>24.5</i>	<i>8.4%</i>	<i>4.5%</i>
<i>Audit costs: External</i>	<i>5.8</i>	<i>7.1</i>	<i>6.3</i>	<i>11.4</i>	<i>25.4%</i>	<i>1.9%</i>	<i>12.1</i>	<i>12.8</i>	<i>13.3</i>	<i>5.2%</i>	<i>2.5%</i>
<i>Computer services</i>	<i>10.5</i>	<i>14.3</i>	<i>8.3</i>	<i>12.6</i>	<i>6.1%</i>	<i>2.9%</i>	<i>13.3</i>	<i>14.1</i>	<i>14.7</i>	<i>5.2%</i>	<i>2.7%</i>
<i>Consultants: Business and advisory services</i>	<i>1.9</i>	<i>2.5</i>	<i>4.6</i>	<i>11.4</i>	<i>81.1%</i>	<i>1.3%</i>	<i>12.8</i>	<i>13.6</i>	<i>14.1</i>	<i>7.2%</i>	<i>2.6%</i>
<i>Operating leases</i>	<i>50.4</i>	<i>78.8</i>	<i>30.2</i>	<i>59.0</i>	<i>5.4%</i>	<i>13.7%</i>	<i>62.3</i>	<i>65.7</i>	<i>68.2</i>	<i>4.9%</i>	<i>12.8%</i>
<i>Travel and subsistence</i>	<i>33.8</i>	<i>33.3</i>	<i>51.2</i>	<i>38.3</i>	<i>4.3%</i>	<i>9.8%</i>	<i>40.5</i>	<i>42.8</i>	<i>44.3</i>	<i>5.0%</i>	<i>8.3%</i>
<b>Transfers and subsidies<sup>1</sup></b>	<b>11.2</b>	<b>13.6</b>	<b>11.6</b>	<b>13.2</b>	<b>5.5%</b>	<b>3.1%</b>	<b>13.9</b>	<b>14.7</b>	<b>15.2</b>	<b>4.9%</b>	<b>2.8%</b>
Provinces and municipalities	-	-	0.0	-	-	-	-	-	-	-	-
Departmental agencies and accounts	1.1	1.2	1.2	1.3	7.2%	0.3%	1.4	1.4	1.5	5.3%	0.3%
Households	10.1	12.5	10.4	11.9	5.4%	2.8%	12.5	13.2	13.7	4.9%	2.6%
<b>Payments for capital assets</b>	<b>6.5</b>	<b>11.9</b>	<b>5.6</b>	<b>4.9</b>	<b>-9.1%</b>	<b>1.8%</b>	<b>3.0</b>	<b>3.1</b>	<b>3.3</b>	<b>-12.6%</b>	<b>0.7%</b>
Machinery and equipment	6.5	11.5	5.6	4.9	-9.1%	1.8%	3.0	3.1	3.3	-12.6%	0.7%
Software and other intangible assets	-	0.4	-	-	-	-	-	-	-	-	-
<b>Payments for financial assets</b>	<b>0.0</b>	<b>0.0</b>	<b>0.8</b>	<b>-</b>	<b>-100.0%</b>	<b>0.1%</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Total</b>	<b>365.1</b>	<b>407.5</b>	<b>379.8</b>	<b>443.0</b>	<b>6.7%</b>	<b>100.0%</b>	<b>491.8</b>	<b>521.6</b>	<b>542.7</b>	<b>7.0%</b>	<b>100.0%</b>
<b>Proportion of total programme expenditure to vote expenditure</b>	<b>0.6%</b>	<b>0.7%</b>	<b>0.6%</b>	<b>0.7%</b>	<b>-</b>	<b>-</b>	<b>0.8%</b>	<b>0.8%</b>	<b>0.8%</b>	<b>-</b>	<b>-</b>



**Table 40.6 Administration expenditure trends and estimates by subprogramme and economic classification**

Details of selected transfers and subsidies	Audited outcome			Adjusted appropriation	Average growth rate (%)	Average: Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average: Expenditure/ Total (%)
	2016/17	2017/18	2018/19				2019/20	2020/21	2021/22		
R million											
<b>Households</b>											
<b>Other transfers to households</b>											
Current	9.9	9.7	9.6	11.7	5.6%	2.6%	12.3	13.0	13.5	4.9%	2.5%
Bursaries for non-employees	9.9	9.7	9.6	11.7	5.6%	2.6%	12.3	13.0	13.5	4.9%	2.5%
<b>Departmental agencies and accounts</b>											
<b>Departmental agencies (non-business entities)</b>											
Current	1.1	1.2	1.2	1.3	7.2%	0.3%	1.4	1.4	1.5	5.3%	0.3%
Transport Education and Training Authority	1.1	1.2	1.2	1.3	7.2%	0.3%	1.4	1.4	1.5	5.3%	0.3%

Estimates of National Expenditure data tables can be downloaded from [www.treasury.gov.za](http://www.treasury.gov.za). These tables contain detailed information by goods and services, and transfers and subsidies items by programme.

## Programme 2: Integrated Transport Planning

### Programme purpose

Integrate and harmonise macro-transport sector policies, strategies and legislation. Coordinate and develop sector-related policies, research activities, and regional and intersphere relations. Facilitate sector transformation and provide sector economic modelling and analysis.

### Objectives

- Facilitate an integrated and efficient transport network by developing and reviewing macro systems and multimodal planning frameworks on an ongoing basis.
- Increase competitiveness and access to transport networks by:
  - establishing the Transport Economic Regulator by March 2023
  - developing regulations for autonomous vehicle technologies by March 2023
  - developing and implementing the regional integration strategy by March 2023.
- Facilitate a reduction in greenhouse gas emissions in the transport sector by developing a carbon emission transition plan by March 2023.

### Subprogrammes

- *Macro Sector Planning* examines land use and transport planning in all spheres of government from a multimodal perspective, and manages and facilitates the implementation of the planning provisions contained in the National Land Transport Act (2009).
- *Freight Logistics* develops and coordinates the implementation of freight logistics strategies aimed at unblocking bottlenecks in the freight logistics system and related supply chains, with particular emphasis on integrating elements of the system across all modes of transport.
- *Modelling and Economic Analysis* undertakes economic studies, provides innovative and enabling funding options for transport infrastructure that respond to the socioeconomic needs of the national agenda, and applies economic analysis tools for the development of policy in the transport sector.
- *Regional Integration* manages, coordinates and facilitates the development of strategies for engagements in the Southern African Development Community region and the rest of Africa.
- *Research and Innovation* ensures research in, innovation in and monitoring of the transport sector for sustainability.
- *Integrated Transport Planning Administration Support* provides strategic leadership and administrative support to the programme.

## Expenditure trends and estimates

**Table 40.7 Integrated Transport Planning expenditure trends and estimates by subprogramme and economic classification**

Subprogramme	Audited outcome			Adjusted appropriation	Average growth rate (%)	Average Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average Expenditure/ Total (%)
	2016/17	2017/18	2018/19				2019/20	2020/21	2021/22		
R million					2016/17 -	2019/20				2019/20 -	2022/23
Macro Sector Planning	12.4	13.9	11.8	14.4	5.1%	13.4%	18.1	19.3	20.1	11.7%	14.7%
Freight Logistics	13.6	12.1	11.5	20.1	14.0%	14.6%	21.6	22.9	23.8	5.7%	18.0%
Modelling and Economic Analysis	24.0	20.0	15.6	93.4	57.3%	39.1%	24.2	22.6	23.6	-36.8%	33.4%
Regional Integration	6.1	10.7	11.9	14.6	34.0%	11.0%	14.3	15.2	15.8	2.8%	12.2%
Research and Innovation	12.7	13.3	15.9	16.8	9.8%	15.0%	17.4	18.5	19.2	4.7%	14.7%
Integrated Transport Planning	8.3	6.9	4.7	7.0	-5.7%	6.9%	8.8	9.4	9.8	11.8%	7.1%
Administration Support											
<b>Total</b>	<b>77.1</b>	<b>76.7</b>	<b>71.4</b>	<b>166.2</b>	<b>29.2%</b>	<b>100.0%</b>	<b>104.5</b>	<b>107.8</b>	<b>112.3</b>	<b>-12.3%</b>	<b>100.0%</b>
Change to 2019				(3.0)			(0.4)	(0.4)	-		
Budget estimate											
<b>Economic classification</b>											
<b>Current payments</b>	<b>76.0</b>	<b>75.8</b>	<b>70.4</b>	<b>165.6</b>	<b>29.6%</b>	<b>99.1%</b>	<b>104.3</b>	<b>107.6</b>	<b>112.0</b>	<b>-12.2%</b>	<b>99.7%</b>
Compensation of employees	44.7	48.3	49.7	54.4	6.7%	50.3%	61.1	65.1	67.9	7.7%	50.6%
Goods and services <sup>1</sup>	31.3	27.5	20.7	111.3	52.6%	48.8%	43.2	42.5	44.1	-26.5%	49.1%
of which:											
Advertising	4.6	4.0	1.9	0.5	-52.3%	2.8%	0.6	0.6	0.7	9.5%	0.5%
Communication	0.6	0.6	0.6	0.8	10.4%	0.7%	0.7	0.8	0.8	-0.4%	0.6%
Consultants: Business and advisory services	10.3	10.3	5.6	104.3	116.7%	33.3%	35.7	34.6	35.9	-29.9%	42.9%
Travel and subsistence	6.9	6.3	5.8	3.4	-20.8%	5.7%	4.1	4.3	4.4	9.0%	3.3%
Training and development	0.3	0.4	0.2	0.6	29.4%	0.4%	0.5	0.6	0.6	-0.9%	0.5%
Venues and facilities	7.1	2.1	2.9	1.1	-46.4%	3.4%	0.7	0.8	0.8	-9.8%	0.7%
Transfers and subsidies <sup>1</sup>	0.2	0.0	0.1	-	-100.0%	0.1%	-	-	-	-	-
Households	0.2	0.0	0.1	-	-100.0%	0.1%	-	-	-	-	-
Payments for capital assets	0.9	0.7	0.8	0.6	-11.1%	0.8%	0.2	0.2	0.2	-26.4%	0.3%
Machinery and equipment	0.9	0.7	0.8	0.6	-11.1%	0.8%	0.2	0.2	0.2	-26.4%	0.3%
Payments for financial assets	0.0	0.1	0.1	-	-100.0%	0.1%	-	-	-	-	-
<b>Total</b>	<b>77.1</b>	<b>76.7</b>	<b>71.4</b>	<b>166.2</b>	<b>29.2%</b>	<b>100.0%</b>	<b>104.5</b>	<b>107.8</b>	<b>112.3</b>	<b>-12.3%</b>	<b>100.0%</b>
Proportion of total programme expenditure to vote expenditure	0.1%	0.1%	0.1%	0.3%	-	-	0.2%	0.2%	0.2%	-	-

Estimates of National Expenditure data tables can be downloaded from [www.treasury.gov.za](http://www.treasury.gov.za). These tables contain detailed information by goods and services, and transfers and subsidies items by programme.

## Programme 3: Rail Transport

### Programme purpose

Facilitate and coordinate the development of sustainable rail transport policies, rail economic and safety regulation, and infrastructure development strategies that reduce system costs and improve customer service. Oversee rail public entities and the implementation of integrated rail services.

### Objectives

- Enhance the performance, efficiency and reliability of the rail sector by:
  - developing the national rail strategy policy for submission to Cabinet by March 2021
  - developing the National Rail Bill for submission to Cabinet by March 2022
  - developing the branch line framework model for private sector participation by March 2022
- Regulate and enhance rail safety and security by completing the Railway Safety Bill for submission to Cabinet by March 2021.

### Subprogrammes

- Rail Regulation* is responsible for the development of rail policies, safety and economic regulations.
- Rail Infrastructure and Industry Development* coordinates the development of, maintenance of and investment in rail infrastructure.
- Rail Operations* coordinates the implementation of integrated rail services, and monitors and analyses service delivery challenges facing the rail industry.

- *Rail Oversight* manages and tracks the performance of the Passenger Rail Agency of South Africa and the Railway Safety Regulator, and manages transfer payments to these entities.
- *Rail Administration Support* provides strategic leadership and administrative support to the programme.

## Expenditure trends and estimates

**Table 40.8 Rail Transport expenditure trends and estimates by subprogramme and economic classification**

Subprogramme	Audited outcome			Adjusted appropriation	Average growth rate (%)		Medium-term expenditure estimate			Average growth rate (%)	Average Expenditure/ Total (%)
	2016/17	2017/18	2018/19		2019/20	2016/17 - 2019/20	2020/21	2021/22	2022/23		
R million											
Rail Regulation	15.4	13.0	11.9	20.1	9.3%	0.1%	21.4	22.7	23.6	5.6%	0.1%
Rail Infrastructure and Industry Development	9.6	6.2	7.0	7.4	-8.2%	-	7.6	8.1	8.4	4.3%	-
Rail Operations	7.7	12.7	9.5	16.4	28.8%	0.1%	15.7	16.7	17.3	1.8%	0.1%
Rail Oversight	18 956.3	14 479.8	15 842.0	16 525.7	-4.5%	99.8%	13 144.1	19 094.7	21 645.8	9.4%	99.7%
Rail Administration Support	3.1	3.5	3.4	4.1	10.1%	-	6.4	6.8	7.1	19.4%	-
<b>Total</b>	<b>18 992.0</b>	<b>14 515.2</b>	<b>15 873.7</b>	<b>16 573.8</b>	<b>-4.4%</b>	<b>100.0%</b>	<b>13 195.2</b>	<b>19 148.9</b>	<b>21 702.2</b>	<b>9.4%</b>	<b>100.0%</b>
Change to 2019 Budget estimate				-			(4 469.1)	(2 779.7)	(1 351.0)		
<b>Economic classification</b>											
<b>Current payments</b>	<b>35.5</b>	<b>35.1</b>	<b>31.3</b>	<b>47.8</b>	<b>10.5%</b>	<b>0.2%</b>	<b>50.9</b>	<b>54.1</b>	<b>56.3</b>	<b>5.6%</b>	<b>0.3%</b>
Compensation of employees	21.6	24.4	26.0	28.5	9.7%	0.2%	30.4	32.4	33.8	5.8%	0.2%
Goods and services <sup>1</sup>	13.9	10.7	5.3	19.3	11.7%	0.1%	20.5	21.7	22.5	5.2%	0.1%
of which:											
Advertising	0.0	0.2	0.1	0.1	17.3%	-	0.1	0.1	0.1	3.8%	-
Communication	0.4	0.4	0.3	0.4	0.6%	-	0.4	0.5	0.5	9.8%	-
Consultants: Business and advisory services	11.6	8.0	2.6	16.9	13.3%	0.1%	18.3	19.3	20.0	5.8%	0.1%
Consumables: Stationery, printing and office supplies	0.1	0.1	0.2	0.2	35.6%	-	0.2	0.2	0.2	0.9%	-
Travel and subsistence	1.4	1.6	1.5	1.4	-1.3%	-	1.4	1.5	1.6	4.6%	-
Venues and facilities	0.1	0.3	0.3	0.1	-1.3%	-	0.0	0.1	0.1	1.3%	-
<b>Transfers and subsidies<sup>1</sup></b>	<b>18 956.3</b>	<b>14 479.8</b>	<b>15 842.0</b>	<b>16 525.7</b>	<b>-4.5%</b>	<b>99.8%</b>	<b>13 144.1</b>	<b>19 094.7</b>	<b>21 645.8</b>	<b>9.4%</b>	<b>99.7%</b>
Departmental agencies and accounts	66.0	73.9	63.0	63.5	-1.3%	0.4%	67.0	70.7	74.2	5.3%	0.4%
Public corporations and private enterprises	18 890.3	14 406.0	15 779.0	16 462.2	-4.5%	99.4%	13 077.1	19 024.0	21 571.6	9.4%	99.3%
<b>Payments for capital assets</b>	<b>0.3</b>	<b>0.2</b>	<b>0.4</b>	<b>0.2</b>	<b>-7.6%</b>	<b>-</b>	<b>0.1</b>	<b>0.1</b>	<b>0.1</b>	<b>-13.3%</b>	<b>-</b>
Machinery and equipment	0.3	0.2	0.4	0.2	-7.6%	-	0.1	0.1	0.1	-13.3%	-
<b>Payments for financial assets</b>	<b>-</b>	<b>0.0</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Total</b>	<b>18 992.0</b>	<b>14 515.2</b>	<b>15 873.7</b>	<b>16 573.8</b>	<b>-4.4%</b>	<b>100.0%</b>	<b>13 195.2</b>	<b>19 148.9</b>	<b>21 702.2</b>	<b>9.4%</b>	<b>100.0%</b>
Proportion of total programme expenditure to vote expenditure	33.7%	26.6%	26.8%	25.8%	-	-	21.3%	27.7%	30.0%	-	-
<b>Details of selected transfers and subsidies</b>											
<b>Departmental agencies and accounts</b>											
<b>Departmental agencies (non-business entities)</b>											
<b>Current</b>	<b>66.0</b>	<b>73.9</b>	<b>63.0</b>	<b>63.5</b>	<b>-1.3%</b>	<b>0.4%</b>	<b>67.0</b>	<b>70.7</b>	<b>74.2</b>	<b>5.3%</b>	<b>0.4%</b>
Railway Safety Regulator	66.0	73.9	63.0	63.5	-1.3%	0.4%	67.0	70.7	74.2	5.3%	0.4%
<b>Public corporations and private enterprises</b>											
<b>Public corporations</b>											
<b>Public corporations (subsidies on products and production)</b>											
<b>Current</b>	<b>4 281.7</b>	<b>5 037.8</b>	<b>4 614.6</b>	<b>6 252.6</b>	<b>13.5%</b>	<b>30.6%</b>	<b>6 694.3</b>	<b>7 096.1</b>	<b>7 455.0</b>	<b>6.0%</b>	<b>38.9%</b>
Passenger Rail Agency of South Africa: Metrorail (operations)	3 809.8	3 666.8	1 763.4	4 376.6	4.7%	20.6%	4 617.2	4 862.5	5 108.2	5.3%	26.9%
Passenger Rail Agency of South Africa: Mainline passenger services (operations)	471.9	1 370.9	1 648.9	1 065.0	31.2%	6.9%	1 164.2	1 270.4	1 334.8	7.8%	6.8%
Passenger Rail Agency of South Africa: Rail maintenance operations and inventories	-	-	1 202.3	811.0	-	3.1%	912.9	963.3	1 012.0	7.7%	5.2%
<b>Capital</b>	<b>14 608.6</b>	<b>9 368.2</b>	<b>11 164.4</b>	<b>10 209.6</b>	<b>-11.3%</b>	<b>68.8%</b>	<b>6 382.8</b>	<b>11 927.8</b>	<b>14 116.5</b>	<b>11.4%</b>	<b>60.4%</b>
Passenger Rail Agency of South Africa: Other capital programmes	7 206.9	3 446.5	91.9	600.0	-56.3%	17.2%	395.2	1 439.9	1 707.5	41.7%	5.9%
Passenger Rail Agency of South Africa: Rolling stock fleet renewal programme	4 170.3	3 457.2	4 676.9	5 823.3	11.8%	27.5%	3 642.7	7 012.1	8 299.8	12.5%	35.1%
Passenger Rail Agency of South Africa: Signalling	1 844.2	1 437.5	2 023.8	2 137.1	5.0%	11.3%	1 326.2	1 965.7	2 323.9	2.8%	11.0%
Passenger Rail Agency of South Africa: Metrorail (refurbishment of coaches)	1 283.5	956.6	4 211.6	1 480.1	4.9%	12.0%	913.8	1 354.5	1 601.4	2.7%	7.6%
Passenger Rail Agency of South Africa: Mainline passenger service (refurbishment of coaches)	103.8	70.3	160.2	169.2	17.7%	0.8%	105.0	155.6	183.9	2.8%	0.9%

1. Estimates of National Expenditure data tables can be downloaded from [www.treasury.gov.za](http://www.treasury.gov.za). These tables contain detailed information by goods and services, and transfers and subsidies items by programme.

## Programme 4: Road Transport

### Programme purpose

Develop and manage an integrated road infrastructure network, regulate road transport and ensure safer roads. Oversee road public entities.

### Objectives

- Ensure a sustainable transport infrastructure network by:
  - monitoring the overall implementation of the S'hamba Sonke programme in line with the budget of the *provincial roads maintenance grant* on an ongoing basis
  - implementing the access road development plan by March 2022
  - monitoring and implementing the road safety strategy on an ongoing basis.
- Enhance transport regulation, safety and security by submitting the draft National Road Traffic Amendment Bill to Cabinet by March 2021.

### Subprogrammes

- *Road Regulation* synchronises legislation for road safety and traffic management, and exercises oversight of the inspectorate for driving licences and vehicle testing stations.
- *Road Infrastructure and Industry Development* facilitates and coordinates the planning, development and implementation of a sustainable and reliable integrated road infrastructure network, and the enhancement of capacity in the industry.
- *Road Oversight* reviews and analyses the performance of road transport public entities, and monitors their compliance with regulations and legislation. This subprogramme also transfers funds to the South African National Roads Agency, the Road Traffic Management Corporation, the Road Traffic Infringement Agency and the *provincial roads maintenance grant* to provinces.
- *Road Administration Support* provides strategic leadership and administrative support to the programme.
- *Road Engineering Standards* develops and implements road engineering standards, and coordinates the development of an asset management system for safe and resilient road infrastructure.

### Expenditure trends and estimates

**Table 40.9 Road Transport expenditure trends and estimates by subprogramme and economic classification**

Subprogramme	Audited outcome			Adjusted appropriation	Average growth rate (%)	Average: Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average: Expenditure/ Total (%)
	2016/17	2017/18	2018/19				2019/20	2020/21	2021/22		
R million											
Road Regulation	309.6	59.9	46.0	46.5	-46.8%	0.4%	47.8	50.7	52.8	4.3%	0.1%
Road Infrastructure and Industry Development	24.9	18.4	16.6	32.6	9.4%	0.1%	38.4	40.8	42.4	9.2%	0.1%
Road Oversight	24 699.7	27 018.4	29 979.8	32 955.2	10.1%	99.4%	33 691.5	33 903.0	34 171.4	1.2%	99.6%
Road Administration Support	7.1	7.5	7.9	11.8	18.4%	–	9.6	10.1	10.6	-3.6%	–
Road Engineering Standards	14.1	14.1	16.8	27.7	25.4%	0.1%	29.4	31.1	32.4	5.3%	0.1%
<b>Total</b>	<b>25 055.4</b>	<b>27 118.4</b>	<b>30 067.1</b>	<b>33 073.9</b>	<b>9.7%</b>	<b>100.0%</b>	<b>33 816.7</b>	<b>34 035.8</b>	<b>34 309.6</b>	<b>1.2%</b>	<b>100.0%</b>
Change to 2019 Budget estimate				55.7			(512.5)	(1 096.8)	(2 661.4)		
<b>Economic classification</b>											
<b>Current payments</b>	<b>355.4</b>	<b>98.9</b>	<b>86.6</b>	<b>121.6</b>	<b>-30.1%</b>	<b>0.6%</b>	<b>134.5</b>	<b>142.8</b>	<b>148.6</b>	<b>6.9%</b>	<b>0.4%</b>
Compensation of employees	50.1	55.9	55.2	70.6	12.1%	0.2%	80.6	85.8	89.5	8.3%	0.2%
Goods and services <sup>1</sup>	305.3	43.0	31.4	51.0	-44.9%	0.4%	54.0	57.0	59.1	5.0%	0.2%
of which:											
Advertising	1.9	5.4	2.1	1.5	-5.9%	–	2.2	2.3	2.4	15.2%	–
Catering: Departmental activities	0.9	1.9	0.8	1.7	21.7%	–	2.3	2.5	2.5	14.8%	–
Communication	0.8	4.8	0.7	1.0	7.3%	–	1.4	1.4	1.5	13.7%	–
Computer services	1.6	1.6	1.7	1.2	-8.7%	–	1.3	1.4	1.4	5.0%	–
Consultants: Business and advisory services	284.4	14.0	9.6	26.6	-54.6%	0.3%	28.8	30.4	31.6	5.9%	0.1%
Travel and subsistence	11.9	12.4	12.4	14.9	7.7%	–	15.2	15.6	16.1	2.7%	–

**Table 40.9 Road Transport expenditure trends and estimates by subprogramme and economic classification**

Economic classification	Audited outcome				Adjusted appropriation	Average growth rate (%)		Medium-term expenditure estimate			Average growth rate (%)	
	2016/17	2017/18	2018/19	2019/20		2016/17	2019/20	2020/21	2021/22	2022/23	2019/20	2022/23
R million												
<b>Transfers and subsidies<sup>1</sup></b>	<b>24 699.4</b>	<b>27 018.1</b>	<b>29 979.9</b>	<b>32 951.5</b>	<b>10.1%</b>	<b>99.4%</b>	<b>33 681.4</b>	<b>33 892.2</b>	<b>34 160.1</b>	<b>1.2%</b>	<b>99.6%</b>	
Provinces and municipalities	10 579.7	10 861.0	11 143.2	11 556.3	3.0%	38.3%	11 701.6	12 051.9	12 627.8	3.0%	35.4%	
Departmental agencies and accounts	14 119.5	16 157.0	18 836.1	21 395.2	14.9%	61.1%	21 979.8	21 840.3	21 532.3	0.2%	64.1%	
Households	0.1	0.1	0.6	–	-100.0%	–	–	–	–	–	–	
<b>Payments for capital assets</b>	<b>0.6</b>	<b>0.9</b>	<b>0.6</b>	<b>0.8</b>	<b>7.4%</b>	<b>–</b>	<b>0.8</b>	<b>0.8</b>	<b>0.9</b>	<b>5.0%</b>	<b>–</b>	
Machinery and equipment	0.6	0.9	0.6	0.8	7.4%	–	0.8	0.8	0.9	5.0%	–	
<b>Payments for financial assets</b>	<b>0.0</b>	<b>0.4</b>	<b>0.0</b>	<b>–</b>	<b>-100.0%</b>	<b>–</b>	<b>–</b>	<b>–</b>	<b>–</b>	<b>–</b>	<b>–</b>	
<b>Total</b>	<b>25 055.4</b>	<b>27 118.4</b>	<b>30 067.1</b>	<b>33 073.9</b>	<b>9.7%</b>	<b>100.0%</b>	<b>33 816.7</b>	<b>34 035.8</b>	<b>34 309.6</b>	<b>1.2%</b>	<b>100.0%</b>	
<b>Proportion of total programme expenditure to vote expenditure</b>	<b>44.4%</b>	<b>49.6%</b>	<b>50.8%</b>	<b>51.5%</b>	<b>–</b>	<b>–</b>	<b>54.5%</b>	<b>49.3%</b>	<b>47.5%</b>	<b>–</b>	<b>–</b>	
<b>Details of selected transfers and subsidies</b>												
<b>Departmental agencies and accounts</b>												
<b>Departmental agencies (non-business entities)</b>												
<b>Current</b>	<b>4 790.1</b>	<b>5 044.7</b>	<b>11 903.8</b>	<b>6 364.3</b>	<b>9.9%</b>	<b>24.4%</b>	<b>7 732.7</b>	<b>8 137.2</b>	<b>8 161.5</b>	<b>8.6%</b>	<b>22.5%</b>	
Road Traffic Management Corporation	193.9	194.5	200.2	210.2	2.7%	0.7%	220.5	232.7	244.2	5.1%	0.7%	
South African National Roads Agency: Gauteng freeway improvement project	425.1	463.4	6 255.1	550.5	9.0%	6.7%	600.1	633.1	664.4	6.5%	1.8%	
South African National Roads Agency	4 161.1	4 369.1	5 436.8	5 595.8	10.4%	17.0%	6 903.9	7 262.8	7 243.8	9.0%	20.0%	
Road Traffic Infringement Agency	10.1	17.7	11.7	7.8	-8.3%	–	8.2	8.6	9.1	5.3%	–	
<b>Capital</b>	<b>9 329.4</b>	<b>11 112.4</b>	<b>6 932.3</b>	<b>15 030.9</b>	<b>17.2%</b>	<b>36.8%</b>	<b>14 247.1</b>	<b>13 703.1</b>	<b>13 370.8</b>	<b>-3.8%</b>	<b>41.7%</b>	
South African National Roads Agency: Non-toll network	7 935.6	9 063.7	5 125.5	12 338.9	15.9%	29.9%	12 407.0	11 725.1	11 294.5	-2.9%	35.3%	
South African National Roads Agency: Coal haulage road network	733.0	769.7	–	–	-100.0%	1.3%	–	–	–	–	–	
South African National Roads Agency: Moloto Road upgrade	660.8	1 279.0	1 806.8	1 692.0	36.8%	4.7%	785.0	843.9	885.8	-19.4%	3.1%	
South African National Roads Agency: N2 Wild Coast project	–	–	–	1 000.0	–	0.9%	1 055.0	1 134.1	1 190.4	6.0%	3.2%	
<b>Provinces and municipalities</b>												
<b>Municipalities</b>												
<b>Municipal bank accounts</b>												
<b>Current</b>	<b>101.5</b>	<b>107.3</b>	<b>107.5</b>	<b>113.9</b>	<b>3.9%</b>	<b>0.4%</b>	<b>108.4</b>	<b>114.4</b>	<b>121.0</b>	<b>2.0%</b>	<b>0.3%</b>	
Rural roads asset management systems grant	101.5	107.3	107.5	113.9	3.9%	0.4%	108.4	114.4	121.0	2.0%	0.3%	
<b>Provinces and municipalities</b>												
<b>Provinces</b>												
<b>Provincial revenue funds</b>												
<b>Capital</b>	<b>10 478.2</b>	<b>10 753.7</b>	<b>11 035.7</b>	<b>11 442.4</b>	<b>3.0%</b>	<b>37.9%</b>	<b>11 593.2</b>	<b>11 937.5</b>	<b>12 506.8</b>	<b>3.0%</b>	<b>35.1%</b>	
Provincial roads maintenance grant: Mpumalanga coal haulage roads maintenance	801.0	482.0	501.1	526.2	-13.1%	2.0%	–	–	–	-100.0%	0.4%	
Provincial roads maintenance grant: Roads maintenance component	9 379.1	10 001.7	10 324.6	10 649.3	4.3%	35.0%	11 593.2	11 937.5	12 506.8	5.5%	34.5%	
Provincial roads maintenance grant: Disaster relief component	298.1	270.0	210.0	266.9	-3.6%	0.9%	–	–	–	-100.0%	0.2%	

1. Estimates of National Expenditure data tables can be downloaded from [www.treasury.gov.za](http://www.treasury.gov.za). These tables contain detailed information by goods and services, and transfers and subsidies items by programme.

## Programme 5: Civil Aviation

### Programme purpose

Facilitate the development of an economically viable air transport industry that is safe, secure, efficient, environmentally friendly and compliant with international standards through regulation and investigations. Oversee aviation entities.

## Objectives

- Improve competitiveness, efficiency and effectiveness in the civil aviation sector by:
  - developing the Civil Aviation Amendment Bill and its related regulations by March 2023
  - submitting the Air Services Licensing Amendment Bill to Parliament for approval by March 2023
  - developing a maritime and aeronautical search and rescue amendment bill for submission to Cabinet by March 2023.

## Subprogrammes

- *Aviation Policy and Regulations* develops and maintains the civil aviation regulatory regime to respond to national imperatives and international standards, norms and protocols.
- *Aviation Economic Analysis and Industry Development* provides aviation economic analysis and develops relevant frameworks for industry development and airfreight logistics activities.
- *Aviation Safety, Security, Environment, and Search and Rescue* develops and monitors South Africa's aviation safety, security, environment, and search and rescue regime; and manages the investigation of aviation accidents and serious incidents to identify deficiencies and make safety recommendations on mechanisms to address them.
- *Aviation Oversight* monitors the performance of Airports Company South Africa, the Air Traffic and Navigation Services Company and the South African Civil Aviation Authority, in line with legislative frameworks.
- *Aviation Administration Support* provides strategic leadership and administrative support to the programme.

## Expenditure trends and estimates

**Table 40.10 Civil Aviation expenditure trends and estimates by subprogramme and economic classification**

Subprogramme	Audited outcome			Adjusted appropriation 2019/20	Average growth rate (%) 2016/17 - 2019/20	Average: Expenditure/ Total (%) 2016/17 - 2019/20	Medium-term expenditure estimate			Average growth rate (%) 2019/20 - 2022/23	Average: Expenditure/ Total (%) 2019/20 - 2022/23
	2016/17	2017/18	2018/19				2020/21	2021/22	2022/23		
R million											
Aviation Policy and Regulations	27.5	29.9	28.0	25.5	-2.5%	14.1%	29.7	31.5	32.9	8.9%	11.9%
Aviation Economic Analysis and Industry Development	7.4	8.2	10.3	14.5	25.5%	5.1%	15.9	16.9	17.6	6.5%	6.5%
Aviation Safety, Security, Environment, and Search and Rescue	73.2	66.8	66.4	121.5	18.4%	41.6%	112.5	120.3	123.4	0.5%	47.6%
Aviation Oversight	96.3	57.2	58.5	72.9	-8.9%	36.2%	76.5	80.2	83.2	4.5%	31.2%
Aviation Administration Support	6.1	4.1	4.5	9.0	13.7%	3.0%	6.2	6.6	6.9	-8.6%	2.9%
<b>Total</b>	<b>210.4</b>	<b>166.1</b>	<b>167.7</b>	<b>243.3</b>	<b>5.0%</b>	<b>100.0%</b>	<b>240.7</b>	<b>255.4</b>	<b>263.9</b>	<b>2.7%</b>	<b>100.0%</b>
Change to 2019 Budget estimate				(1.8)			(18.3)	(17.8)	(19.6)		
<b>Economic classification</b>	<b>143.0</b>	<b>144.3</b>	<b>147.0</b>	<b>222.5</b>	<b>15.9%</b>	<b>83.4%</b>	<b>219.1</b>	<b>232.7</b>	<b>240.3</b>	<b>2.6%</b>	<b>91.1%</b>
<b>Current payments</b>											
Compensation of employees	37.2	37.3	35.6	48.0	8.9%	20.1%	53.1	56.6	59.0	7.1%	21.6%
Goods and services <sup>1</sup>	105.8	106.9	111.4	174.5	18.1%	63.3%	166.0	176.1	181.2	1.3%	69.6%
of which:											
Communication	60.5	57.7	55.7	104.5	20.0%	35.4%	94.2	100.8	103.2	-0.4%	40.1%
Consultants: Business and advisory services	34.4	40.8	45.7	57.1	18.4%	22.6%	58.0	60.6	62.9	3.3%	23.8%
Consumables: Stationery, printing and office supplies	0.8	0.8	0.3	0.8	-0.4%	0.3%	0.9	0.9	1.0	7.1%	0.4%
Operating leases	2.0	0.7	0.6	0.7	-28.7%	0.5%	0.5	0.6	0.6	-8.0%	0.2%
Travel and subsistence	6.0	5.3	5.5	8.4	12.1%	3.2%	9.2	9.8	10.2	6.5%	3.7%
Venues and facilities	0.2	0.6	0.2	1.4	93.7%	0.3%	1.5	1.6	1.7	5.1%	0.6%
<b>Transfers and subsidies<sup>1</sup></b>	<b>66.8</b>	<b>21.3</b>	<b>19.8</b>	<b>20.0</b>	<b>-33.1%</b>	<b>16.2%</b>	<b>21.1</b>	<b>22.2</b>	<b>23.1</b>	<b>4.9%</b>	<b>8.6%</b>
Departmental agencies and accounts	52.2	–	–	–	-100.0%	6.6%	–	–	–	–	–
Foreign governments and international organisations	11.1	17.7	16.9	17.0	15.3%	8.0%	17.9	18.9	19.6	4.9%	7.3%
Non-profit institutions	2.5	2.7	2.8	3.0	5.5%	1.4%	3.1	3.3	3.4	4.8%	1.3%
Households	1.1	0.9	0.1	–	-100.0%	0.3%	–	–	–	–	–
<b>Payments for capital assets</b>	<b>0.6</b>	<b>0.6</b>	<b>0.9</b>	<b>0.9</b>	<b>13.3%</b>	<b>0.4%</b>	<b>0.5</b>	<b>0.5</b>	<b>0.5</b>	<b>-15.7%</b>	<b>0.2%</b>
Machinery and equipment	0.6	0.6	0.9	0.9	13.3%	0.4%	0.5	0.5	0.5	-15.7%	0.2%
<b>Payments for financial assets</b>	<b>0.0</b>	<b>0.0</b>	<b>0.0</b>	<b>–</b>	<b>-100.0%</b>	<b>–</b>	<b>–</b>	<b>–</b>	<b>–</b>	<b>–</b>	<b>–</b>
<b>Total</b>	<b>210.4</b>	<b>166.1</b>	<b>167.7</b>	<b>243.3</b>	<b>5.0%</b>	<b>100.0%</b>	<b>240.7</b>	<b>255.4</b>	<b>263.9</b>	<b>2.7%</b>	<b>100.0%</b>
Proportion of total programme expenditure to vote expenditure	0.4%	0.3%	0.3%	0.4%	–	–	0.4%	0.4%	0.4%	–	–

**Table 40.10 Civil Aviation expenditure trends and estimates by subprogramme and economic classification**

Details of selected transfers and subsidies	Audited outcome			Adjusted appropriation	Average growth rate (%)	Average: Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average: Expenditure/ Total (%)
	2016/17	2017/18	2018/19				2019/20	2020/21	2021/22		
R million											
<b>Departmental agencies and accounts</b>											
<b>Departmental agencies (non-business entities)</b>											
<b>Current</b>	<b>52.2</b>	<b>–</b>	<b>–</b>	<b>–</b>	<b>-100.0%</b>	<b>6.6%</b>	<b>–</b>	<b>–</b>	<b>–</b>	<b>–</b>	<b>–</b>
Air Traffic and Navigation Services Company	52.2	–	–	–	-100.0%	6.6%	–	–	–	–	–
<b>Non-profit institutions</b>											
<b>Current</b>	<b>2.2</b>	<b>2.3</b>	<b>2.5</b>	<b>2.6</b>	<b>5.5%</b>	<b>1.2%</b>	<b>2.7</b>	<b>2.9</b>	<b>3.0</b>	<b>4.9%</b>	<b>1.1%</b>
National Sea Rescue Institute	2.2	2.3	2.5	2.6	5.5%	1.2%	2.7	2.9	3.0	4.9%	1.1%
<b>Foreign governments and international organisations</b>											
<b>Current</b>	<b>11.0</b>	<b>17.6</b>	<b>16.8</b>	<b>16.9</b>	<b>15.5%</b>	<b>7.9%</b>	<b>17.9</b>	<b>18.9</b>	<b>19.6</b>	<b>4.9%</b>	<b>7.3%</b>
African Civil Aviation Commission	5.8	5.2	5.3	5.6	-1.6%	2.8%	5.9	6.2	6.4	4.9%	2.4%
International Civil Aviation Organisation	4.7	3.8	4.1	4.8	0.9%	2.2%	5.1	5.4	5.6	4.9%	2.1%
COSPAS-SARSAT search and rescue satellite programme	0.5	0.4	0.4	0.6	5.9%	0.2%	0.6	0.6	0.7	4.9%	0.2%
Southern African Development Community Aviation Safety Organisation	–	8.1	6.9	6.0	–	2.7%	6.3	6.7	6.9	4.9%	2.6%

1. Estimates of National Expenditure data tables can be downloaded from [www.treasury.gov.za](http://www.treasury.gov.za). These tables contain detailed information by goods and services, and transfers and subsidies items by programme.

## Programme 6: Maritime Transport

### Programme purpose

Promote a safe, reliable and economically viable maritime transport sector through the development and implementation of policies and strategies. Oversee maritime public entities.

### Objectives

- Enhance the performance, efficiency and reliability of the maritime transport sector by:
  - finalising the Southern Africa Development Community coastal shipping agreement by March 2022
  - submitting the Merchant Shipping Bill to Parliament for approval by March 2022
  - submitting the framework for a national shipping carrier to Parliament for approval by March 2023.

### Subprogrammes

- *Maritime Policy Development* develops and maintains a maritime regulatory regime that is responsive to national imperatives and international standards, norms and protocols. This subprogramme is also responsible for the development and maintenance of maritime policies and strategies.
- *Maritime Infrastructure and Industry Development* facilitates the development of integrated maritime infrastructure and a maritime industry.
- *Implementation, Monitoring and Evaluation* ensures that legislation, policies and strategies pertaining to maritime safety, security and environmental protection are implemented.
- *Maritime Oversight* makes transfers to the South African Maritime Safety Authority and the Ports Regulator of South Africa, and oversees these entities' compliance with relevant regulations and legislation.
- *Maritime Administration Support* provides strategic leadership and administrative support to the programme.

## Expenditure trends and estimates

Table 40.11 Maritime Transport expenditure trends and estimates by subprogramme and economic classification

Subprogramme	Audited outcome			Adjusted appropriation 2019/20	Average growth rate (%) 2016/17 - 2019/20	Average: Expenditure/Total (%) 2016/17 - 2019/20	Medium-term expenditure estimate			Average growth rate (%) 2019/20 - 2022/23	Average: Expenditure/Total (%) 2019/20 - 2022/23
	2016/17	2017/18	2018/19				2020/21	2021/22	2022/23		
R million											
Maritime Policy Development	9.5	10.3	11.6	16.2	19.7%	9.1%	13.0	13.8	14.3	-4.1%	9.6%
Maritime Infrastructure and Industry Development	8.7	11.4	7.6	12.9	14.2%	7.7%	19.5	15.3	16.0	7.4%	10.6%
Implementation, Monitoring and Evaluation	77.1	53.8	71.8	59.1	-8.5%	50.0%	68.3	72.2	74.9	8.2%	45.9%
Maritime Oversight	54.1	29.4	28.6	41.5	-8.5%	29.3%	43.8	46.2	48.5	5.3%	30.1%
Maritime Administration Support	4.3	4.5	4.5	7.1	18.2%	3.9%	4.8	5.1	5.3	-9.1%	3.8%
<b>Total</b>	<b>153.6</b>	<b>109.3</b>	<b>124.0</b>	<b>136.8</b>	<b>-3.8%</b>	<b>100.0%</b>	<b>149.4</b>	<b>152.6</b>	<b>159.0</b>	<b>5.1%</b>	<b>100.0%</b>
Change to 2019 Budget estimate				-			4.8	(0.2)	-		
<b>Economic classification</b>											
<b>Current payments</b>	<b>101.4</b>	<b>85.6</b>	<b>97.0</b>	<b>97.5</b>	<b>-1.3%</b>	<b>72.9%</b>	<b>107.9</b>	<b>108.9</b>	<b>113.2</b>	<b>5.1%</b>	<b>71.5%</b>
Compensation of employees	19.9	21.3	21.4	24.9	7.7%	16.7%	26.2	27.9	29.2	5.4%	18.1%
Goods and services <sup>1</sup>	81.5	64.3	75.6	72.7	-3.8%	56.2%	81.7	81.0	84.0	5.0%	53.4%
of which:											
Communication	0.3	0.2	0.3	0.4	17.8%	0.2%	0.4	0.5	0.5	5.7%	0.3%
Consultants: Business and advisory services	7.4	7.1	2.8	11.9	16.9%	5.6%	16.2	11.8	12.2	0.9%	8.7%
Infrastructure and planning services	64.2	46.8	62.2	50.1	-7.9%	42.6%	58.7	62.0	64.3	8.6%	39.3%
Travel and subsistence	5.3	5.8	5.8	4.0	-9.0%	4.0%	5.6	5.9	6.1	15.1%	3.6%
Operating payments	0.2	0.6	0.3	0.1	-13.1%	0.2%	0.3	0.3	0.3	29.8%	0.2%
Venues and facilities	1.2	0.7	1.5	2.9	34.7%	1.2%	0.3	0.3	0.3	-54.7%	0.6%
<b>Transfers and subsidies<sup>1</sup></b>	<b>29.6</b>	<b>23.5</b>	<b>26.7</b>	<b>38.9</b>	<b>9.5%</b>	<b>22.7%</b>	<b>41.0</b>	<b>43.3</b>	<b>45.4</b>	<b>5.3%</b>	<b>28.2%</b>
Departmental agencies and accounts	28.6	22.5	25.6	36.8	8.8%	21.7%	38.8	41.0	43.0	5.3%	26.7%
Foreign governments and international organisations	0.9	0.9	1.0	2.1	30.4%	0.9%	2.2	2.3	2.4	4.9%	1.5%
Households	0.1	0.1	0.1	-	-100.0%	-	-	-	-	-	-
<b>Payments for capital assets</b>	<b>0.3</b>	<b>0.3</b>	<b>0.3</b>	<b>0.4</b>	<b>1.7%</b>	<b>0.2%</b>	<b>0.4</b>	<b>0.4</b>	<b>0.4</b>	<b>4.9%</b>	<b>0.3%</b>
Machinery and equipment	0.3	0.3	0.3	0.4	1.7%	0.2%	0.4	0.4	0.4	4.9%	0.3%
<b>Payments for financial assets</b>	<b>22.2</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-100.0%</b>	<b>4.2%</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Total</b>	<b>153.6</b>	<b>109.3</b>	<b>124.0</b>	<b>136.8</b>	<b>-3.8%</b>	<b>100.0%</b>	<b>149.4</b>	<b>152.6</b>	<b>159.0</b>	<b>5.1%</b>	<b>100.0%</b>
Proportion of total programme expenditure to vote expenditure	0.3%	0.2%	0.2%	0.2%	-	-	0.2%	0.2%	0.2%	-	-
<b>Details of selected transfers and subsidies</b>											
<b>Departmental agencies and accounts</b>											
<b>Departmental agencies (non-business entities)</b>											
<b>Current</b>	<b>28.6</b>	<b>22.5</b>	<b>25.6</b>	<b>36.8</b>	<b>8.8%</b>	<b>21.7%</b>	<b>38.8</b>	<b>41.0</b>	<b>43.0</b>	<b>5.3%</b>	<b>26.7%</b>
Ports Regulator of South Africa	28.6	22.5	25.6	36.8	8.8%	21.7%	38.8	41.0	43.0	5.3%	26.7%
<b>Foreign governments and international organisations</b>											
<b>Current</b>	<b>0.9</b>	<b>0.9</b>	<b>1.0</b>	<b>2.1</b>	<b>30.4%</b>	<b>0.9%</b>	<b>2.2</b>	<b>2.3</b>	<b>2.4</b>	<b>4.9%</b>	<b>1.5%</b>
International Maritime Organisation	0.5	0.6	0.7	1.7	46.1%	0.7%	1.8	1.9	2.0	4.9%	1.2%
Indian Ocean memorandum of understanding	0.4	0.3	0.3	0.4	-1.4%	0.3%	0.4	0.4	0.4	5.0%	0.3%

1. Estimates of National Expenditure data tables can be downloaded from [www.treasury.gov.za](http://www.treasury.gov.za). These tables contain detailed information by goods and services, and transfers and subsidies items by programme.

## Programme 7: Public Transport

## Programme purpose

Provide and regulate safe, secure, reliable, cost-effective and sustainable public transport services in South Africa through legislation, policies and strategies.

## Objectives

- Promote sustainable public transport and improve access and reliability by:
  - monitoring the implementation of integrated public transport networks in 10 cities on an ongoing basis
  - reviewing the regulations on integrated fare systems by March 2021, and drafting revised regulations by March 2022.



## Subprogrammes

- *Public Transport Regulation* manages the development and maintenance of policy, legislation and regulation; and coordinates and facilitates implementation. The subprogramme's responsibilities include managing public transport information and standards on public transport systems developed in terms of the National Land Transport Act (2009).
- *Rural and Scholar Transport* develops and reviews rural, scholar and non-motorised transport strategies, and coordinates and evaluates their implementation.
- *Public Transport Industry Development* oversees and facilitates the implementation of public transport policy, legislation and strategy; develops public transport empowerment schemes; manages the taxi recapitalisation programme; and facilitates stakeholder relations and conflict resolution in the industry.
- *Public Transport Oversight* oversees the use of public transport subsidies and grants, and monitors compliance with the annual Division of Revenue Act in terms of the transferring of funds, reporting, allocations and adjustments.
- *Public Transport Administration Support* provides strategic leadership and administrative support to the programme.
- *Public Transport Network Development* develops norms and standards for integrated public transport systems to assist in providing accessible, reliable and affordable integrated public transport network services in municipalities.

## Expenditure trends and estimates

**Table 40.12 Public Transport expenditure trends and estimates by subprogramme and economic classification**

Subprogramme	Audited outcome			Adjusted appropriation	Average growth rate (%)		Medium-term expenditure estimate			Average growth rate (%)	
	2016/17	2017/18	2018/19		2019/20	2016/17 - 2019/20	2020/21	2021/22	2022/23	2019/20 - 2022/23	2019/20 - 2022/23
R million											
Public Transport Regulation	15.4	19.5	25.1	53.3	51.3%	0.2%	62.1	65.8	68.4	8.7%	0.4%
Rural and Scholar Transport	14.6	21.1	11.5	40.5	40.6%	0.2%	45.4	48.0	49.9	7.2%	0.3%
Public Transport Industry Development	129.9	135.8	84.8	203.2	16.1%	1.1%	217.5	235.0	243.9	6.3%	1.6%
Public Transport Oversight	11 372.6	12 084.8	12 369.3	13 232.4	5.2%	98.3%	13 679.1	14 427.6	14 738.8	3.7%	97.4%
Public Transport Administration Support	9.6	7.7	8.7	17.7	22.4%	0.1%	12.6	13.4	13.9	-7.7%	0.1%
Public Transport Network Development	8.0	8.7	10.3	21.0	38.1%	0.1%	21.3	22.6	23.5	3.8%	0.2%
<b>Total</b>	<b>11 550.0</b>	<b>12 277.6</b>	<b>12 509.8</b>	<b>13 568.1</b>	<b>5.5%</b>	<b>100.0%</b>	<b>14 038.0</b>	<b>14 812.4</b>	<b>15 138.4</b>	<b>3.7%</b>	<b>100.0%</b>
Change to 2019 Budget estimate				(20.0)			(1 054.7)	(1 570.8)	(2 021.9)		
<b>Economic classification</b>											
<b>Current payments</b>	<b>177.0</b>	<b>192.1</b>	<b>139.7</b>	<b>334.4</b>	<b>23.6%</b>	<b>1.7%</b>	<b>358.6</b>	<b>384.5</b>	<b>399.3</b>	<b>6.1%</b>	<b>2.6%</b>
Compensation of employees	44.0	48.3	51.8	60.2	11.0%	0.4%	65.2	69.4	72.4	6.3%	0.5%
Goods and services <sup>1</sup>	133.0	143.9	87.9	274.2	27.3%	1.3%	293.4	315.1	326.8	6.0%	2.1%
of which:											
Advertising	0.0	0.2	0.0	–	-100.0%	–	0.4	0.4	0.4	–	–
Communication	0.6	0.6	0.6	1.3	31.0%	–	1.0	1.0	1.1	-7.3%	–
Consultants: Business and advisory services	122.4	126.7	76.6	233.1	24.0%	1.1%	281.5	302.7	314.0	10.4%	2.0%
Contractors	0.0	0.0	0.2	–	-100.0%	–	0.8	0.8	0.9	–	–
Travel and subsistence	3.5	4.6	7.7	14.3	59.4%	0.1%	6.0	6.2	6.4	-23.5%	0.1%
Venues and facilities	0.7	0.6	1.4	0.8	4.0%	–	3.0	3.0	3.2	56.1%	–
<b>Transfers and subsidies<sup>1</sup></b>	<b>11 372.7</b>	<b>12 085.0</b>	<b>12 369.3</b>	<b>13 232.4</b>	<b>5.2%</b>	<b>98.3%</b>	<b>13 679.1</b>	<b>14 427.6</b>	<b>14 738.8</b>	<b>3.7%</b>	<b>97.4%</b>
Provinces and municipalities	10 993.0	11 829.9	12 277.0	12 794.0	5.2%	96.0%	13 195.4	13 917.4	14 209.6	3.6%	94.0%
Non-profit institutions	20.3	21.3	22.5	23.8	5.5%	0.2%	25.1	26.5	27.5	4.9%	0.2%
Households	359.5	233.8	69.8	414.7	4.9%	2.2%	458.6	483.8	501.8	6.6%	3.2%
<b>Payments for capital assets</b>	<b>0.3</b>	<b>0.4</b>	<b>0.7</b>	<b>1.3</b>	<b>60.5%</b>	<b>–</b>	<b>0.3</b>	<b>0.3</b>	<b>0.3</b>	<b>-38.0%</b>	<b>–</b>
Machinery and equipment	0.3	0.4	0.7	1.3	60.5%	–	0.3	0.3	0.3	-38.0%	–
<b>Payments for financial assets</b>	<b>0.0</b>	<b>0.0</b>	<b>0.0</b>	<b>–</b>	<b>-100.0%</b>	<b>–</b>	<b>–</b>	<b>–</b>	<b>–</b>	<b>–</b>	<b>–</b>
<b>Total</b>	<b>11 550.0</b>	<b>12 277.6</b>	<b>12 509.8</b>	<b>13 568.1</b>	<b>5.5%</b>	<b>100.0%</b>	<b>14 038.0</b>	<b>14 812.4</b>	<b>15 138.4</b>	<b>3.7%</b>	<b>100.0%</b>
<b>Proportion of total programme expenditure to vote expenditure</b>	<b>20.5%</b>	<b>22.5%</b>	<b>21.1%</b>	<b>21.1%</b>	<b>–</b>	<b>–</b>	<b>22.6%</b>	<b>21.5%</b>	<b>21.0%</b>	<b>–</b>	<b>–</b>

**Table 40.12 Public Transport expenditure trends and estimates by subprogramme and economic classification**

Details of selected transfers and subsidies	Audited outcome			Adjusted appropriation	Average growth rate (%)	Average: Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average: Expenditure/ Total (%)
	2016/17	2017/18	2018/19				2019/20	2020/21	2021/22		
R million											
<b>Households</b>											
<b>Other transfers to households</b>											
Current	359.4	233.5	69.8	414.7	4.9%	2.2%	458.6	483.8	501.8	6.6%	3.2%
Taxi recapitalisation	359.4	233.5	69.8	414.7	4.9%	2.2%	458.6	483.8	501.8	6.6%	3.2%
<b>Non-profit institutions</b>											
Current	20.3	21.3	22.5	23.8	5.5%	0.2%	25.1	26.5	27.5	4.9%	0.2%
South African National Taxi Council	20.3	21.3	22.5	23.8	5.5%	0.2%	25.1	26.5	27.5	4.9%	0.2%
<b>Provinces and municipalities</b>											
<b>Municipalities</b>											
<b>Municipal bank accounts</b>											
Capital	5 592.7	6 107.1	6 286.7	6 468.2	5.0%	49.0%	6 445.8	6 796.6	7 119.2	3.2%	46.6%
Public transport network grant	5 592.7	6 107.1	6 286.7	6 468.2	5.0%	49.0%	6 445.8	6 796.6	7 119.2	3.2%	46.6%
<b>Provinces and municipalities</b>											
<b>Provinces</b>											
<b>Provincial revenue funds</b>											
Current	5 400.3	5 722.9	5 990.3	6 325.8	5.4%	47.0%	6 749.6	7 120.8	7 090.4	3.9%	47.4%
Public transport operations grant	5 400.3	5 722.9	5 990.3	6 325.8	5.4%	47.0%	6 749.6	7 120.8	7 090.4	3.9%	47.4%

1. Estimates of National Expenditure data tables can be downloaded from [www.treasury.gov.za](http://www.treasury.gov.za). These tables contain detailed information by goods and services, and transfers and subsidies items by programme.

## Entities

### Air Traffic and Navigation Services Company

#### Selected performance indicators

**Table 40.13 Air Traffic and Navigation Services Company performance indicators by programme/objective/activity and related priority**

Indicator	Programme/Objective/Activity	MTSF priority	Past			Current	Projections		
			2016/17	2017/18	2018/19	2019/20	2020/21	2021/22	2022/23
Number of incidents per 100 000 movements	Communication		2	2	2	2	2	2	2
Number of aircraft on OR Tambo International Airport runway per hour	Navigation		53	53	53	53	53	53	53
Number of aircraft on King Shaka International Airport runway per hour	Navigation		24	24	24	24	24	24	24
Number of aircraft on Cape Town International Airport runway per hour	Navigation		30	30	30	30	30	30	30
Number of aircraft within OR Tambo International Airport airspace per hour	Navigation	Entity mandate	60	60	60	60	60	60	60
Number of aircraft within King Shaka International Airport airspace per hour	Navigation		24	24	24	24	24	24	24
Number of aircraft within Cape Town International Airport airspace per hour	Navigation		30	30	30	30	30	30	30
Average delay per delayed flight per year	Navigation		120 seconds	120 seconds	120 seconds	120 seconds	120 seconds	120 seconds	120 seconds
Average navigation service availability percentage per year	Navigation		99%	98.7%	98.7%	98.7%	98.7%	98.7%	98.7%
Average surveillance service availability percentage per year	Surveillance		100%	99.7%	99.7%	99.8%	99.8%	99.8%	99.8%

## Entity overview

The Air Traffic and Navigation Services Company was established in terms of the Air Traffic and Navigation Services Act (1993) with the mandate of providing safe, orderly and efficient air traffic navigational and associated services, in accordance with the standards of the International Civil Aviation Organisation, to the air traffic management community.

The company will, over the medium term, continue to focus on providing safe, efficient and cost-effective air traffic management solutions and related services as it expands its footprint to cover the rest of Africa and the Indian Ocean region. As a result of this focus, an estimated 69.6 per cent (R4 billion) of the company's total expenditure over the medium term is earmarked for investment in communication and simulation systems, which are essential to ensuring safety and improved capacity at airports. Total expenditure is expected to increase from R1.7 billion in 2019/20 to R2 billion in 2022/23 at an average annual rate of 6.9 per cent.

The company generates revenue by providing aeronautical services to the aviation industry. Total revenue is expected to increase from R1.8 billion in 2019/20 to R2.1 billion in 2022/23 at an average annual rate of 6.2 per cent as a result of a projected increase in tariff fees.

## Programmes/Objectives/Activities

**Table 40.14 Air Traffic and Navigation Services Company expenditure trends and estimates by programme/objective/activity**

R million	Audited outcome			Revised estimate 2019/20	Average growth rate (%) 2016/17 - 2019/20	Average: Expenditure/Total (%)	Medium-term expenditure estimate			Average growth rate (%) 2019/20 - 2022/23	Average: Expenditure/Total (%)
	2016/17	2017/18	2018/19				2020/21	2021/22	2022/23		
Administration	231.8	236.7	259.5	264.5	4.5%	16.0%	284.5	302.3	320.6	6.6%	15.9%
Communication	728.4	744.1	810.8	826.6	4.3%	50.0%	894.4	950.1	1 007.9	6.8%	50.0%
Navigation	76.6	78.3	81.1	82.7	2.6%	5.1%	94.1	99.9	106.0	8.7%	5.2%
Surveillance	119.8	122.8	129.7	132.3	3.3%	8.1%	148.1	157.3	166.9	8.1%	8.2%
Display systems	16.2	16.7	16.2	16.5	0.6%	1.1%	20.1	21.3	22.6	11.0%	1.1%
Simulator and systems	282.5	290.5	324.3	330.6	5.4%	19.7%	349.1	370.9	393.4	6.0%	19.6%
<b>Total</b>	<b>1 455.3</b>	<b>1 489.2</b>	<b>1 621.6</b>	<b>1 653.1</b>	<b>4.3%</b>	<b>100.0%</b>	<b>1 790.3</b>	<b>1 901.8</b>	<b>2 017.5</b>	<b>6.9%</b>	<b>100.0%</b>

## Statements of historical financial performance, cash flow and financial position

**Table 40.15 Air Traffic and Navigation Services Company statements of historical financial performance**

Statement of financial performance									
	Budget		Audited outcome		Budget		Audited outcome		Average: Outcome/Budget (%) 2016/17 - 2019/20
	2016/17	2017/18	2017/18	2018/19	2018/19	2019/20	2019/20		
<b>Revenue</b>									
<b>Non-tax revenue</b>	<b>1 605.8</b>	<b>1 639.8</b>	<b>1 722.8</b>	<b>1 680.2</b>	<b>1 775.2</b>	<b>1 809.9</b>	<b>1 880.7</b>	<b>1 778.1</b>	<b>98.9%</b>
Sale of goods and services other than capital assets	1 462.3	1 470.0	1 546.1	1 496.9	1 594.7	1 567.3	1 685.8	1 586.4	97.3%
<i>of which:</i>									
<i>Sales by market establishment</i>	<i>1 462.3</i>	<i>1 470.0</i>	<i>1 546.1</i>	<i>1 496.9</i>	<i>1 594.7</i>	<i>1 567.3</i>	<i>1 685.8</i>	<i>1 586.4</i>	<i>97.3%</i>
<i>En-route and approach fees</i>	<i>1 377.1</i>	<i>1 376.5</i>	<i>1 433.6</i>	<i>1 402.4</i>	<i>1 497.9</i>	<i>1 476.3</i>	<i>1 587.0</i>	<i>1 492.6</i>	<i>97.5%</i>
<i>Very small aperture terminal and North-Eastern African: Indian Ocean revenue</i>	<i>74.9</i>	<i>91.0</i>	<i>103.5</i>	<i>82.2</i>	<i>90.3</i>	<i>88.0</i>	<i>91.8</i>	<i>86.6</i>	<i>96.5%</i>
<i>Aeronautical information services/rental received</i>	<i>10.3</i>	<i>2.5</i>	<i>9.0</i>	<i>12.2</i>	<i>6.5</i>	<i>3.0</i>	<i>7.0</i>	<i>7.1</i>	<i>75.8%</i>
<i>Other sales</i>	<i>-</i>	<i>-</i>	<i>-</i>	<i>-</i>	<i>0.0</i>	<i>-</i>	<i>0.0</i>	<i>-</i>	<i>-</i>
Other non-tax revenue	143.4	169.8	176.7	183.3	180.5	242.6	195.0	191.7	113.2%
<b>Transfers received</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>(0.0)</b>	<b>-</b>	<b>0.0</b>	<b>0.0</b>	<b>147 919.8%</b>
<b>Total revenue</b>	<b>1 605.8</b>	<b>1 639.8</b>	<b>1 722.8</b>	<b>1 680.2</b>	<b>1 775.2</b>	<b>1 809.9</b>	<b>1 880.7</b>	<b>1 778.1</b>	<b>98.9%</b>
<b>Expenses</b>									
<b>Current expenses</b>	<b>1 368.5</b>	<b>1 313.5</b>	<b>1 532.6</b>	<b>1 413.7</b>	<b>1 657.0</b>	<b>1 559.2</b>	<b>1 757.9</b>	<b>1 608.5</b>	<b>93.3%</b>
Compensation of employees	855.8	816.5	948.7	884.8	1 032.7	949.4	1 110.8	975.4	91.8%
Goods and services	385.5	391.3	440.2	397.4	465.2	438.5	460.9	447.8	95.6%
Depreciation	112.2	105.4	125.8	129.9	140.6	170.2	143.2	176.9	111.6%
Interest, dividends and rent on land	15.0	0.2	18.0	1.6	18.5	1.1	43.1	8.4	12.0%
<b>Total expenses</b>	<b>1 434.9</b>	<b>1 455.3</b>	<b>1 585.9</b>	<b>1 489.2</b>	<b>1 690.1</b>	<b>1 621.6</b>	<b>1 792.9</b>	<b>1 653.1</b>	<b>95.6%</b>
<b>Surplus/(Deficit)</b>	<b>170.9</b>	<b>184.5</b>	<b>136.9</b>	<b>191.1</b>	<b>85.1</b>	<b>188.3</b>	<b>87.9</b>	<b>125.0</b>	

**Table 40.15 Air Traffic and Navigation Services Company statements of historical financial performance**

Statement of financial performance									Average: Outcome/ Budget (%)
	Budget	Audited outcome	Budget	Audited outcome	Budget	Audited outcome	Budget estimate	Revised estimate	2016/17 - 2019/20
R million	2016/17		2017/18		2018/19		2019/20		
<b>Cash flow statement</b>									
<b>Cash flow from operating activities</b>	<b>543.9</b>	<b>420.2</b>	<b>113.4</b>	<b>351.8</b>	<b>257.9</b>	<b>389.2</b>	<b>240.0</b>	<b>275.0</b>	<b>124.3%</b>
<b>Receipts</b>									
<b>Non-tax receipts</b>	<b>1 822.5</b>	<b>1 714.8</b>	<b>1 557.7</b>	<b>1 717.2</b>	<b>1 778.5</b>	<b>1 713.3</b>	<b>1 871.3</b>	<b>1 757.9</b>	<b>98.2%</b>
Sales of goods and services other than capital assets	1 749.3	1 631.4	1 478.5	1 631.4	1 688.6	1 624.7	1 773.3	1 662.7	97.9%
<i>Sales by market establishment</i>	1 749.3	1 631.4	1 478.5	1 631.4	1 688.6	1 624.7	1 773.3	1 662.7	97.9%
Other tax receipts	73.1	83.4	79.2	85.8	89.9	88.6	98.0	95.2	103.7%
<b>Total receipts</b>	<b>1 822.5</b>	<b>1 714.8</b>	<b>1 557.7</b>	<b>1 717.2</b>	<b>1 778.5</b>	<b>1 713.3</b>	<b>1 871.3</b>	<b>1 757.9</b>	<b>98.2%</b>
<b>Payment</b>									
<b>Current payments</b>	<b>1 212.1</b>	<b>1 200.5</b>	<b>1 389.9</b>	<b>1 266.7</b>	<b>1 479.8</b>	<b>1 226.6</b>	<b>1 596.5</b>	<b>1 432.3</b>	<b>90.3%</b>
Compensation of employees	904.5	910.9	948.3	884.8	1 032.7	949.4	1 109.7	975.4	93.1%
Goods and services	292.6	289.4	423.6	380.3	428.6	276.1	443.8	448.6	87.8%
Interest and rent on land	15.0	0.2	18.0	1.6	18.5	1.1	43.0	8.4	12.0%
<b>Total payments</b>	<b>1 278.6</b>	<b>1 294.7</b>	<b>1 444.2</b>	<b>1 365.5</b>	<b>1 520.6</b>	<b>1 324.1</b>	<b>1 631.4</b>	<b>1 482.9</b>	<b>93.1%</b>
<b>Net cash flow from investing activities</b>	<b>(210.5)</b>	<b>(306.6)</b>	<b>(248.3)</b>	<b>(304.9)</b>	<b>(263.4)</b>	<b>(255.5)</b>	<b>(391.0)</b>	<b>(219.4)</b>	<b>97.6%</b>
Acquisition of property, plant, equipment and intangible assets	(208.5)	(306.4)	(248.3)	(280.4)	(260.9)	(253.0)	(391.0)	(219.4)	95.5%
Acquisition of software and other intangible assets	(2.0)	(0.3)	–	(24.0)	(2.5)	(2.7)	–	–	600.1%
Proceeds from the sale of property, plant, equipment and intangible assets	–	0.1	–	0.0	–	0.1	–	–	–
Other flows from investing activities	–	–	–	(0.4)	–	0.1	–	–	–
<b>Net cash flow from financing activities</b>	<b>435.6</b>	<b>(1.1)</b>	<b>(2.0)</b>	<b>(1.1)</b>	<b>131.0</b>	<b>(4.4)</b>	<b>167.5</b>	<b>75.2</b>	<b>9.4%</b>
Borrowing activities	435.6	–	–	–	131.0	–	169.5	83.6	11.4%
Repayment of finance leases	–	(1.1)	(2.0)	(1.1)	–	(4.4)	(2.0)	(8.4)	380.5%
<b>Net increase/(decrease) in cash and cash equivalents</b>	<b>769.0</b>	<b>112.4</b>	<b>(136.9)</b>	<b>45.8</b>	<b>125.6</b>	<b>129.4</b>	<b>16.5</b>	<b>130.7</b>	
<b>Statement of financial position</b>									
Carrying value of assets	1 087.7	774.2	1 301.7	1 036.4	1 424.5	1 180.1	1 672.3	1 250.8	77.3%
<i>Acquisition of assets</i>	<i>(208.5)</i>	<i>(306.4)</i>	<i>(248.3)</i>	<i>(280.4)</i>	<i>(260.9)</i>	<i>(253.0)</i>	<i>(391.0)</i>	<i>(219.4)</i>	<i>95.5%</i>
Investments	–	502.4	–	408.8	–	319.2	0.0	325.7	147 921 974.6%
Inventory	0.3	–	–	–	–	–	–	–	–
Loans	17.2	16.2	17.1	14.2	18.3	16.7	19.8	19.8	92.2%
Receivables and prepayments	282.9	198.7	293.3	253.4	288.9	215.9	296.8	247.4	78.8%
Cash and cash equivalents	1 796.6	1 326.7	1 189.9	1 342.7	1 315.4	1 520.5	1 329.7	1 651.2	103.7%
Taxation	–	0.7	–	24.6	–	26.8	–	36.2	–
<b>Total assets</b>	<b>3 184.7</b>	<b>2 818.9</b>	<b>2 802.0</b>	<b>3 080.0</b>	<b>3 047.1</b>	<b>3 279.2</b>	<b>3 318.7</b>	<b>3 531.1</b>	<b>102.9%</b>
Accumulated surplus/(deficit)	1 896.1	2 236.5	2 322.3	2 422.0	2 422.4	2 639.2	2 509.9	2 747.9	109.8%
Capital and reserves	190.6	190.6	190.6	190.6	190.6	190.6	190.6	190.6	100.0%
Borrowings	378.3	–	–	–	138.9	–	302.5	–	–
Finance lease	–	6.3	5.6	12.7	–	8.3	2.8	92.0	1 432.8%
Trade and other payables	383.3	195.2	141.7	234.3	147.7	312.4	158.2	338.9	130.1%
Taxation	73.0	91.0	36.6	91.6	34.8	58.7	33.1	61.7	170.7%
Provisions	263.4	99.3	105.2	128.8	112.6	59.7	121.6	100.0	64.3%
Derivatives financial instruments	–	–	–	–	–	10.1	–	–	–
<b>Total equity and liabilities</b>	<b>3 184.7</b>	<b>2 818.9</b>	<b>2 802.0</b>	<b>3 080.0</b>	<b>3 047.1</b>	<b>3 279.2</b>	<b>3 318.7</b>	<b>3 531.1</b>	<b>102.9%</b>

**Statements of estimates of financial performance, cash flow and financial position****Table 40.16 Air Traffic and Navigation Services Company statements of estimates financial performance**

Statement of financial performance									
	Revised estimate	Average growth rate (%)	Average: Expen- diture/ Total (%)	Medium-term estimate			Average growth rate (%)	Average: Expen- diture/ Total (%)	
R million	2019/20	2016/17 - 2019/20		2020/21	2021/22	2022/23	2019/20 - 2022/23		
<b>Revenue</b>									
<b>Non-tax revenue</b>	<b>1 778.1</b>	<b>2.7%</b>	<b>100.0%</b>	<b>1 890.3</b>	<b>2 006.8</b>	<b>2 130.6</b>	<b>6.2%</b>	<b>100.0%</b>	
Sale of goods and services other than capital assets	1 586.4	2.6%	88.6%	1 692.5	1 798.4	1 911.1	6.4%	89.5%	
<i>Sales by market establishment</i>	1 586.4	2.6%	88.6%	1 692.5	1 798.4	1 911.1	6.4%	89.5%	
<i>En-route and approach fees</i>	1 492.6	2.7%	83.2%	1 588.6	1 689.3	1 796.5	6.4%	84.1%	
<i>Very small aperture terminal and North-Eastern African: Indian Ocean revenue</i>	86.6	-1.6%	5.0%	96.4	101.2	106.3	7.0%	5.0%	
<i>Aeronautical information services/rental received</i>	7.1	41.1%	0.4%	7.6	7.9	8.3	5.3%	0.4%	
Other non-tax revenue	191.7	4.1%	11.4%	197.8	208.4	219.5	4.6%	10.5%	
<b>Transfers received</b>	<b>0.0</b>	<b>–</b>	<b>0.0%</b>	<b>–</b>	<b>–</b>	<b>–</b>	<b>-100.0%</b>	<b>0.0%</b>	
<b>Total revenue</b>	<b>1 778.1</b>	<b>2.7%</b>	<b>100.0%</b>	<b>1 890.3</b>	<b>2 006.8</b>	<b>2 130.6</b>	<b>6.2%</b>	<b>100.0%</b>	
<b>Current expenses</b>									
<b>Current expenses</b>	<b>1 608.5</b>	<b>7.0%</b>	<b>94.7%</b>	<b>1 751.4</b>	<b>1 861.0</b>	<b>1 973.5</b>	<b>7.1%</b>	<b>97.7%</b>	
Compensation of employees	975.4	6.1%	58.3%	1 115.6	1 182.6	1 253.5	8.7%	61.4%	
Goods and services	447.8	4.6%	26.9%	471.6	501.9	534.3	6.1%	26.6%	
Depreciation	176.9	18.8%	9.3%	159.6	171.6	180.2	0.6%	9.4%	
Interest, dividends and rent on land	8.4	235.9%	0.2%	4.5	5.0	5.5	-13.3%	0.3%	
<b>Total expenses</b>	<b>1 653.1</b>	<b>4.3%</b>	<b>100.0%</b>	<b>1 790.3</b>	<b>1 901.8</b>	<b>2 017.5</b>	<b>6.9%</b>	<b>100.0%</b>	
<b>Surplus/(Deficit)</b>	<b>125.0</b>			<b>100.0</b>	<b>105.0</b>	<b>113.1</b>			

**Table 40.16 Air Traffic and Navigation Services Company statements of estimates financial performance**

Statement of financial performance		Revised estimate	Average growth rate (%)	Average: Expenditure/ Total (%)	Medium-term estimate			Average growth rate (%)	Average: Expenditure/ Total (%)
		2019/20	2016/17 - 2019/20		2020/21	2021/22	2022/23	2019/20 - 2022/23	
R million									
<b>Cash flow statement</b>									
<b>Cash flow from operating activities</b>		<b>275.0</b>	<b>-13.2%</b>	<b>289.8%</b>	<b>227.1</b>	<b>246.3</b>	<b>470.2</b>	<b>19.1%</b>	<b>289.4%</b>
<b>Receipts</b>									
<b>Non-tax receipts</b>		<b>1 757.9</b>	<b>0.8%</b>	<b>100.0%</b>	<b>1 853.5</b>	<b>1 883.6</b>	<b>2 112.4</b>	<b>6.3%</b>	<b>100.0%</b>
Sales of goods and services other than capital assets		1 662.7	0.6%	94.9%	1 757.3	1 781.2	2 003.6	6.4%	94.7%
Sales by market establishment		1 662.7	0.6%	94.9%	1 757.3	1 781.2	2 003.6	6.4%	94.7%
Other tax receipts		95.2	4.5%	5.1%	96.2	102.3	108.9	4.6%	5.3%
<b>Total receipts</b>		<b>1 757.9</b>	<b>0.8%</b>	<b>100.0%</b>	<b>1 853.5</b>	<b>1 883.6</b>	<b>2 112.4</b>	<b>6.3%</b>	<b>100.0%</b>
<b>Current payments</b>		<b>1 432.3</b>	<b>6.1%</b>	<b>82.5%</b>	<b>1 587.6</b>	<b>1 596.4</b>	<b>1 598.3</b>	<b>3.7%</b>	<b>97.3%</b>
Compensation of employees		975.4	2.3%	59.9%	1 109.6	1 176.2	1 246.7	8.5%	70.4%
Goods and services		448.6	15.7%	22.4%	473.5	415.3	346.1	-8.3%	26.4%
Interest and rent on land		8.4	235.9%	0.2%	4.5	5.0	5.5	-13.3%	0.4%
<b>Total payment</b>		<b>1 482.9</b>	<b>4.6%</b>	<b>100.0%</b>	<b>1 626.5</b>	<b>1 637.2</b>	<b>1 642.3</b>	<b>3.5%</b>	<b>100.0%</b>
<b>Net cash flow from investing activities</b>		<b>(219.4)</b>	<b>-10.5%</b>	<b>100.0%</b>	<b>(197.3)</b>	<b>(293.7)</b>	<b>(285.2)</b>	<b>9.1%</b>	<b>100.0%</b>
Acquisition of property, plant, equipment and intangible assets		(219.4)	-10.5%	97.7%	(197.3)	(291.1)	(285.2)	9.1%	99.8%
Acquisition of software and other intangible assets		-	-100.0%	2.3%	-	(2.6)	-	-	0.2%
<b>Net cash flow from financing activities</b>		<b>75.2</b>	<b>-506.2%</b>	<b>100.0%</b>	<b>132.1</b>	<b>386.5</b>	<b>68.8</b>	<b>-2.9%</b>	<b>100.0%</b>
Borrowing Activities		83.6	-	27.8%	134.7	386.6	69.3	-6.1%	103.5%
Repayment of finance leases		(8.4)	95.7%	72.2%	(2.6)	(0.1)	(0.5)	-62.1%	-3.5%
<b>Net increase/(decrease) in cash and cash equivalents</b>		<b>130.7</b>	<b>5.1%</b>	<b>100.0%</b>	<b>161.9</b>	<b>339.1</b>	<b>253.8</b>	<b>24.8%</b>	<b>100.0%</b>
<b>Statement of financial position</b>									
Carrying value of assets		1 250.8	17.3%	33.1%	1 290.7	1 416.6	1 452.2	5.1%	36.3%
Acquisition of assets		(219.4)	-10.5%	-8.5%	(197.3)	(291.1)	(285.2)	9.1%	-6.6%
Investments		325.7	-13.5%	12.5%	447.4	418.0	434.8	10.1%	10.9%
Loans		19.8	7.1%	0.5%	19.5	20.7	22.1	3.6%	0.6%
Receivables and prepayments		247.4	7.6%	7.2%	272.6	290.0	308.6	7.6%	7.5%
Cash and cash equivalents		1 651.2	7.6%	45.9%	1 561.7	1 665.9	1 751.8	2.0%	44.5%
Taxation		36.2	268.7%	0.7%	-	-	-	-100.0%	0.3%
<b>Total assets</b>		<b>3 531.1</b>	<b>7.8%</b>	<b>100.0%</b>	<b>3 592.0</b>	<b>3 811.3</b>	<b>3 969.4</b>	<b>4.0%</b>	<b>100.0%</b>
Accumulated surplus/(deficit)		2 747.9	7.1%	79.1%	2 767.9	2 872.9	2 981.9	2.8%	76.3%
Capital and reserves		190.6	-	6.0%	190.6	190.6	190.6	-	5.1%
Borrowings		-	-	-	134.7	220.3	238.9	-	3.9%
Finance lease		92.0	144.5%	0.9%	24.9	25.3	25.8	-34.6%	1.2%
Trade and other payables		338.9	20.2%	8.4%	276.4	297.1	319.4	-2.0%	8.3%
Taxation		61.7	-12.2%	2.4%	40.3	43.2	46.2	-9.2%	1.3%
Provisions		100.0	0.2%	3.1%	157.1	161.8	166.7	18.6%	3.9%
<b>Total equity and liabilities</b>		<b>3 531.1</b>	<b>7.8%</b>	<b>100.0%</b>	<b>3 592.0</b>	<b>3 811.3</b>	<b>3 969.4</b>	<b>4.0%</b>	<b>100.0%</b>

**Personnel information****Table 40.17 Air Traffic and Navigation Services Company personnel numbers and cost by salary level**

Number of posts estimated for 31 March 2020		Number and cost <sup>1</sup> of personnel posts filled/planned for on funded establishment												Number							
Number of funded posts	Number of posts on approved establishment	Actual						Revised estimate						Medium-term expenditure estimate						Average growth rate (%)	Average: Salary level/Total (%)
		2018/19		2019/20		2020/21		2021/22		2022/23		2019/20 - 2022/23									
		Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost					
<b>Air Traffic and Navigation Services Company</b>		<b>1 379</b>	<b>1 379</b>	<b>1 333</b>	<b>949.4</b>	<b>0.7</b>	<b>1 300</b>	<b>975.4</b>	<b>0.8</b>	<b>1 376</b>	<b>1 115.6</b>	<b>0.8</b>	<b>1 379</b>	<b>1 182.6</b>	<b>0.9</b>	<b>1 379</b>	<b>1 253.5</b>	<b>0.9</b>	<b>8.7%</b>	<b>100.0%</b>	
1-6	114	114	99	53.7	0.5	75	48.7	0.6	112	63.1	0.6	112	66.9	0.6	112	70.9	0.6	13.3%	7.5%		
7-10	1 183	1 183	1 152	763.5	0.7	1 137	773.4	0.7	1 182	893.0	0.8	1 185	946.6	0.8	1 185	1 003.4	0.8	9.1%	86.3%		
13-16	67	67	67	91.4	1.4	75	113.1	1.5	67	107.5	1.6	67	113.9	1.7	67	120.8	1.8	2.2%	5.1%		
17-22	15	15	15	40.9	2.7	13	40.2	3.1	15	52.1	3.5	15	55.2	3.7	15	58.5	3.9	13.3%	1.1%		

1. Rand million.

**Airports Company South Africa****Selected performance indicators****Table 40.18 Airports Company South Africa performance indicators by programme/objective/activity and related priority**

Indicator	Programme/Objective/Activity	MTSF priority	Past			Current	Projections		
			2016/17	2017/18	2018/19	2019/20	2020/21	2021/22	2022/23
Cost efficiency ratio (total cost to total revenue) per year	Airport management	Entity mandate	79%	89%	97%	90%	89%	86%	86%

**Table 40.18 Airports Company South Africa performance indicators by programme/objective/activity and related priority**

Indicator	Programme/Objective/Activity	MTSF priority	Past			Current	Projections		
			2016/17	2017/18	2018/19	2019/20	2020/21	2021/22	2022/23
Number of departing passengers accommodated at national airports per year	Airport management	Entity mandate	20 million	20.4 million	21.1 million	21 million	21.7 million	22.5 million	23.5 million
Number of arrival aircraft accommodated at all airports per year	Airport management		281 703	285 163	259 169	261 286	269 314	275 614	282 653
Aeronautical revenue per departing passenger per year	Airport management		R269	R176	R180	R183	R183	R197	R211
Non-aeronautical revenue per departing passenger per year	Airport management		R159	R156	R157	R173	R183	R189	R199

### Entity overview

Airports Company South Africa was established terms of the Airports Company Act (1993) and the Companies Act (2008). Listed as a schedule 2 entity in terms of the Public Finance Management Act (1999), the company owns and operates 9 of South Africa's principal airports, including OR Tambo International Airport, Cape Town International Airport and King Shaka International Airport.

Over the medium term, the company will continue to focus on airport development, management and maintenance. It anticipates that 67.7 million passengers will depart from these 9 airports and 827 581 aircraft will arrive at them over the MTEF period. To support this, total expenditure is expected to increase from R6.7 billion in 2019/20 to R8.8 billion in 2022/23, at an average annual rate of 9.5 per cent. The company's spending of R13.9 billion over the medium term on capital and infrastructure is expected to be financed through a combination of borrowings (R7.4 billion) and cash reserves.

Total revenue over the MTEF period is expected to amount to R27.2 billion, with aeronautical and non-aeronautical revenue comprising 97.6 per cent of this amount. Aeronautical revenue, which includes income from passenger facilitation and airline services, such as charges and tariffs for aircraft parking and landing fees, is expected to amount to R13.4 billion; and non-aeronautical revenue from property rentals, advertising and parking fees is expected to amount to R12.9 billion.

### Programmes/Objectives/Activities

**Table 40.19 Airports Company of South Africa expenditure trends and estimates by programme/objective/activity**

R million	Audited outcome			Revised estimate 2019/20	Average growth rate (%)		Medium-term expenditure estimate			Average growth rate (%) 2019/20 - 2022/23	Average: Expenditure/ Total (%)
	2016/17	2017/18	2018/19		2016/17 - 2019/20	2020/21	2021/22	2022/23			
Administration	5 538.3	4 375.2	4 653.0	3 838.5	-11.5%	65.0%	4 097.2	4 490.3	5 194.0	10.6%	57.7%
Airport infrastructure and asset management	779.6	1 263.1	1 271.8	1 388.2	21.2%	16.8%	1 511.9	1 646.8	1 793.8	8.9%	20.8%
Airport security and safety	545.7	7.3	7.3	23.1	-65.2%	2.0%	24.8	26.6	28.6	7.4%	0.3%
Airport management	583.6	1 232.2	1 267.8	1 445.0	35.3%	16.2%	1 547.2	1 656.2	1 773.2	7.1%	21.1%
<b>Total</b>	<b>7 447.3</b>	<b>6 877.8</b>	<b>7 199.9</b>	<b>6 694.8</b>	<b>-3.5%</b>	<b>100.0%</b>	<b>7 181.1</b>	<b>7 819.9</b>	<b>8 789.6</b>	<b>9.5%</b>	<b>100.0%</b>

## Statements of historical financial performance, cash flow and financial position

**Table 40.20 Airports Company of South Africa statements of historical financial performance, cash flow and financial position**

Statement of financial performance									
	Budget	Audited outcome	Budget	Audited outcome	Budget	Audited outcome	Budget estimate	Revised estimate	Average: Outcome/Budget (%)
R million	2016/17		2017/18		2018/19		2019/20		2016/17 - 2019/20
<b>Revenue</b>									
<b>Non-tax revenue</b>	<b>6 727.4</b>	<b>9 453.1</b>	<b>7 185.2</b>	<b>7 720.3</b>	<b>7 840.6</b>	<b>7 426.7</b>	<b>8 550.5</b>	<b>7 425.8</b>	<b>105.7%</b>
Sale of goods and services other than capital assets	6 628.8	8 636.2	7 042.0	6 924.8	7 675.1	7 125.5	8 426.0	7 468.8	101.3%
<i>of which:</i>									
<i>Sales by market establishment</i>	<i>6 628.8</i>	<i>8 636.2</i>	<i>7 042.0</i>	<i>6 924.8</i>	<i>7 675.1</i>	<i>7 125.5</i>	<i>8 426.0</i>	<i>7 468.8</i>	<i>101.3%</i>
<i>Aeronautical revenue</i>	<i>3 424.1</i>	<i>5 389.9</i>	<i>3 516.4</i>	<i>3 583.9</i>	<i>3 974.7</i>	<i>3 809.1</i>	<i>4 398.1</i>	<i>3 835.8</i>	<i>108.5%</i>
<i>Non-aeronautical revenue</i>	<i>3 204.8</i>	<i>3 175.4</i>	<i>3 525.6</i>	<i>3 322.2</i>	<i>3 700.4</i>	<i>3 316.5</i>	<i>4 027.8</i>	<i>3 633.0</i>	<i>93.0%</i>
<i>Other income</i>	<i>–</i>	<i>70.9</i>	<i>–</i>	<i>18.8</i>	<i>–</i>	<i>–</i>	<i>–</i>	<i>–</i>	<i>–</i>
Other non-tax revenue	98.6	817.0	143.2	795.4	165.6	301.1	124.5	(43.0)	351.7%
<b>Total revenue</b>	<b>6 727.4</b>	<b>9 453.1</b>	<b>7 185.2</b>	<b>7 720.3</b>	<b>7 840.6</b>	<b>7 426.7</b>	<b>8 550.5</b>	<b>7 425.8</b>	<b>105.7%</b>
<b>Expenses</b>									
<b>Current expenses</b>	<b>6 087.6</b>	<b>6 853.4</b>	<b>6 014.8</b>	<b>6 418.8</b>	<b>6 314.0</b>	<b>6 812.2</b>	<b>6 547.8</b>	<b>6 395.8</b>	<b>106.1%</b>
Compensation of employees	1 117.9	1 345.6	1 363.9	1 401.8	1 588.4	1 546.2	1 727.7	1 465.5	99.3%
Goods and services	2 577.4	3 235.0	2 617.3	2 922.3	2 732.5	2 964.6	2 873.3	3 061.5	112.8%
Depreciation	1 314.8	1 268.5	1 208.2	1 247.5	1 210.8	1 422.2	1 312.2	1 233.0	102.5%
Interest, dividends and rent on land	1 077.5	1 004.2	825.4	847.2	782.2	879.2	634.6	635.8	101.4%
<b>Total expenses</b>	<b>6 285.4</b>	<b>7 447.3</b>	<b>6 380.1</b>	<b>6 877.8</b>	<b>6 783.4</b>	<b>7 199.9</b>	<b>7 160.0</b>	<b>6 694.8</b>	<b>106.1%</b>
<b>Surplus/(Deficit)</b>	<b>442.0</b>	<b>2 005.9</b>	<b>805.1</b>	<b>842.5</b>	<b>1 057.2</b>	<b>226.8</b>	<b>1 390.5</b>	<b>731.0</b>	
<b>Cash flow statement</b>									
<b>Cash flow from operating activities</b>	<b>2 865.4</b>	<b>4 160.0</b>	<b>4 871.0</b>	<b>2 860.0</b>	<b>914.0</b>	<b>2 934.7</b>	<b>3 634.7</b>	<b>2 687.1</b>	<b>102.9%</b>
<b>Receipts</b>									
<b>Non-tax receipts</b>	<b>6 871.8</b>	<b>8 888.7</b>	<b>9 317.0</b>	<b>6 963.7</b>	<b>7 841.0</b>	<b>7 523.9</b>	<b>8 614.4</b>	<b>7 657.4</b>	<b>95.1%</b>
Sales of goods and services other than capital assets	6 773.2	8 755.7	9 173.7	6 839.3	7 675.0	7 392.8	8 426.0	7 469.0	95.0%
<i>Sales by market establishment</i>	<i>6 773.2</i>	<i>8 755.7</i>	<i>7 043.3</i>	<i>6 839.3</i>	<i>7 675.0</i>	<i>7 392.8</i>	<i>8 426.0</i>	<i>7 469.0</i>	<i>101.8%</i>
<i>Other sales</i>	<i>–</i>	<i>–</i>	<i>2 130.5</i>	<i>–</i>	<i>–</i>	<i>–</i>	<i>–</i>	<i>–</i>	<i>–</i>
Other tax receipts	98.6	133.0	143.2	124.4	166.0	131.1	188.4	188.4	96.7%
<b>Total receipts</b>	<b>6 871.8</b>	<b>8 888.7</b>	<b>9 317.0</b>	<b>6 963.7</b>	<b>7 841.0</b>	<b>7 523.9</b>	<b>8 614.4</b>	<b>7 657.4</b>	<b>95.1%</b>
<b>Payment</b>									
<b>Current payments</b>	<b>3 700.4</b>	<b>3 702.9</b>	<b>3 979.1</b>	<b>3 618.7</b>	<b>6 486.1</b>	<b>4 157.7</b>	<b>4 377.2</b>	<b>4 740.4</b>	<b>87.5%</b>
Compensation of employees	1 117.9	1 345.6	1 363.0	1 401.8	1 530.2	1 445.2	1 666.8	1 465.5	99.7%
Goods and services	2 582.5	2 357.3	2 616.1	2 216.9	4 955.8	2 712.5	2 710.3	3 274.9	82.1%
<b>Total payments</b>	<b>4 006.4</b>	<b>4 728.6</b>	<b>4 446.0</b>	<b>4 103.7</b>	<b>6 927.0</b>	<b>4 589.2</b>	<b>4 979.7</b>	<b>4 970.4</b>	<b>90.3%</b>
<b>Net cash flow from investing activities</b>	<b>(966.3)</b>	<b>(1 780.5)</b>	<b>(760.3)</b>	<b>(1 489.7)</b>	<b>(1 120.2)</b>	<b>2.5</b>	<b>(3 979.9)</b>	<b>(1 156.6)</b>	<b>64.8%</b>
Acquisition of property, plant, equipment and intangible assets	(966.3)	(821.4)	(760.3)	(825.2)	(1 120.2)	(1 012.5)	(3 979.9)	(1 156.6)	55.9%
Investment property	–	(55.1)	–	(4.1)	–	(37.9)	–	–	–
Acquisition of software and other intangible assets	–	(1.3)	–	(21.1)	–	(6.4)	–	–	–
Proceeds from the sale of property, plant, equipment and intangible assets	–	1.0	–	20.6	–	2.7	–	–	–
Other flows from investing activities	–	(903.7)	–	(659.9)	–	1 056.6	–	–	–
<b>Net cash flow from financing activities</b>	<b>(1 273.4)</b>	<b>(2 028.0)</b>	<b>(2 952.5)</b>	<b>(1 717.5)</b>	<b>(960.0)</b>	<b>(3 187.4)</b>	<b>(716.0)</b>	<b>(1 608.0)</b>	<b>144.7%</b>
Borrowing activities	(1 273.4)	(638.5)	(2 952.5)	(555.2)	(960.0)	(2 296.4)	(716.0)	(930.0)	74.9%
Other flows from financing activities	–	(1 389.5)	–	(1 162.2)	–	(891.0)	–	(678.0)	–
<b>Net increase/(decrease) in cash and cash equivalents</b>	<b>625.7</b>	<b>351.5</b>	<b>1 158.2</b>	<b>(347.2)</b>	<b>(1 166.2)</b>	<b>(250.2)</b>	<b>(1 061.2)</b>	<b>(77.6)</b>	
<b>Statement of financial position</b>									
Carrying value of assets	22 692.9	25 483.1	23 679.1	25 595.1	24 484.8	26 108.2	27 155.7	25 273.0	104.5%
Acquisition of assets	(966.3)	(821.4)	(760.3)	(825.2)	(1 120.2)	(1 012.5)	(3 979.9)	(1 156.6)	55.9%
Investments	1 942.8	2 940.3	1 909.1	3 786.5	1 547.8	2 271.8	1 547.8	1 960.0	157.7%
Inventory	1.4	2.2	1.4	1.7	2.2	1.6	2.2	2.2	106.3%
Receivables and prepayments	1 089.7	1 099.5	1 158.1	1 166.3	1 261.7	1 702.3	1 385.1	1 262.0	106.9%
Cash and cash equivalents	2 731.4	1 721.0	3 695.1	1 373.8	2 483.8	1 123.6	1 421.1	425.8	45.0%
Taxation	5.0	4.3	61.2	4.3	4.3	340.1	4.3	4.3	472.2%
<b>Total assets</b>	<b>28 463.2</b>	<b>31 250.4</b>	<b>30 504.2</b>	<b>31 927.6</b>	<b>29 784.5</b>	<b>31 547.6</b>	<b>31 516.2</b>	<b>28 927.3</b>	<b>102.8%</b>

**Table 40.20 Airports Company of South Africa statements of historical financial performance, cash flow and financial position**

Statement of financial position	Budget		Audited outcome		Budget		Audited outcome		Average: Outcome/Budget (%)
	2016/17	2017/18	2018/19	2019/20	Budget estimate	Revised estimate	2016/17 - 2019/20		
R million									
Accumulated surplus/(deficit)	15 262.3	18 596.6	18 785.6	19 617.2	20 163.8	21 342.3	21 553.3	21 040.0	106.4%
Capital and reserves	750.0	750.0	750.0	750.0	750.0	750.0	750.0	750.0	100.0%
Borrowings	10 732.8	9 331.5	9 273.8	8 840.8	7 051.6	6 615.2	6 849.1	5 219.1	88.5%
Deferred income	141.2	64.9	74.3	61.5	62.1	58.3	62.1	64.3	73.3%
Trade and other payables	766.3	782.7	779.1	854.1	894.4	907.3	1 410.6	1 024.0	92.7%
Taxation	779.7	1 504.6	813.3	1 611.5	834.0	1 671.8	862.6	799.1	169.8%
Provisions	30.8	214.4	28.1	186.6	28.5	199.0	28.5	30.6	544.1%
Derivatives financial instruments	–	5.7	–	6.0	–	3.8	–	–	–
<b>Total equity and liabilities</b>	<b>28 463.2</b>	<b>31 250.4</b>	<b>30 504.2</b>	<b>31 927.6</b>	<b>29 784.5</b>	<b>31 547.6</b>	<b>31 516.2</b>	<b>28 927.3</b>	<b>102.8%</b>

**Statements of estimates of financial performance, cash flow and financial position****Table 40.21 Airports Company of South Africa statements of estimates of financial performance, cash flow and financial position**

Statement of financial performance	Revised estimate	Average growth rate (%)	Average: Expenditure/Total (%)	Medium-term estimate			Average growth rate (%)	Average: Expenditure/Total (%)
				2019/20	2016/17 - 2019/20	2020/21		
R million								
<b>Revenue</b>								
<b>Non-tax revenue</b>	<b>7 425.8</b>	<b>-7.7%</b>	<b>100.0%</b>	<b>8 041.0</b>	<b>9 082.8</b>	<b>10 066.9</b>	<b>10.7%</b>	<b>100.0%</b>
Sale of goods and services other than capital assets	7 468.8	-4.7%	94.4%	7 945.0	8 687.8	9 609.2	8.8%	97.6%
<i>Sales by market establishment</i>	<i>7 468.8</i>	<i>-4.7%</i>	<i>94.4%</i>	<i>7 945.0</i>	<i>8 687.8</i>	<i>9 609.2</i>	<i>8.8%</i>	<i>97.6%</i>
<i>Aeronautical revenue</i>	<i>3 835.8</i>	<i>-10.7%</i>	<i>51.6%</i>	<i>3 977.9</i>	<i>4 434.1</i>	<i>4 949.9</i>	<i>8.9%</i>	<i>49.8%</i>
<i>Non-aeronautical revenue</i>	<i>3 633.0</i>	<i>4.6%</i>	<i>42.6%</i>	<i>3 967.1</i>	<i>4 253.7</i>	<i>4 659.3</i>	<i>8.6%</i>	<i>47.8%</i>
Other non-tax revenue	(43.0)	-137.5%	5.6%	96.0	395.0	457.7	-320.0%	2.4%
<b>Total revenue</b>	<b>7 425.8</b>	<b>-7.7%</b>	<b>100.0%</b>	<b>8 041.0</b>	<b>9 082.8</b>	<b>10 066.9</b>	<b>10.7%</b>	<b>100.0%</b>
<b>Current expenses</b>	<b>6 395.8</b>	<b>-2.3%</b>	<b>93.9%</b>	<b>6 877.8</b>	<b>7 473.9</b>	<b>8 462.0</b>	<b>9.8%</b>	<b>95.8%</b>
Compensation of employees	1 465.5	2.9%	20.5%	1 582.7	1 709.4	1 846.1	8.0%	21.7%
Goods and services	3 061.5	-1.8%	43.2%	3 287.4	3 529.5	3 765.0	7.1%	44.9%
Depreciation	1 233.0	-0.9%	18.3%	1 321.0	1 458.0	1 559.6	8.1%	18.3%
Interest, dividends and rent on land	635.8	-14.1%	11.9%	686.7	777.0	1 291.3	26.6%	10.9%
<b>Total expenses</b>	<b>6 694.8</b>	<b>-3.5%</b>	<b>100.0%</b>	<b>7 181.1</b>	<b>7 819.9</b>	<b>8 789.6</b>	<b>9.5%</b>	<b>100.0%</b>
<b>Surplus/(Deficit)</b>	<b>731.0</b>			<b>859.9</b>	<b>1 262.9</b>	<b>1 277.3</b>		
<b>Cash flow statement</b>								
<b>Cash flow from operating activities</b>	<b>2 687.1</b>	<b>-13.6%</b>	<b>296.3%</b>	<b>3 152.0</b>	<b>3 198.5</b>	<b>3 750.4</b>	<b>26.8%</b>	<b>292.8%</b>
<b>Receipts</b>								
<b>Non-tax receipts</b>	<b>7 657.4</b>	<b>-4.8%</b>	<b>100.0%</b>	<b>8 256.7</b>	<b>9 063.2</b>	<b>10 003.0</b>	<b>9.3%</b>	<b>100.0%</b>
Sales of goods and services other than capital assets	7 469.0	-5.2%	98.1%	7 945.0	8 688.0	9 609.0	8.8%	96.4%
<i>Sales by market establishment</i>	<i>7 469.0</i>	<i>-5.2%</i>	<i>98.1%</i>	<i>7 945.0</i>	<i>8 688.0</i>	<i>9 609.0</i>	<i>8.8%</i>	<i>96.4%</i>
Other tax receipts	188.4	12.3%	1.9%	311.7	375.2	394.0	27.9%	3.6%
<b>Total receipts</b>	<b>7 657.4</b>	<b>-4.8%</b>	<b>100.0%</b>	<b>8 256.7</b>	<b>9 063.2</b>	<b>10 003.0</b>	<b>9.3%</b>	<b>100.0%</b>
<b>Current payments</b>	<b>4 740.4</b>	<b>8.6%</b>	<b>57.7%</b>	<b>4 756.8</b>	<b>5 422.7</b>	<b>5 786.6</b>	<b>6.9%</b>	<b>93.4%</b>
Compensation of employees	1 465.5	2.9%	20.1%	1 582.7	1 709.4	1 846.1	8.0%	29.8%
Goods and services	3 274.9	11.6%	37.6%	3 174.0	3 713.3	3 940.5	6.4%	63.6%
<b>Total payment</b>	<b>4 970.4</b>	<b>1.7%</b>	<b>100.0%</b>	<b>5 104.8</b>	<b>5 864.7</b>	<b>6 252.5</b>	<b>7.9%</b>	<b>100.0%</b>
<b>Net cash flow from investing activities</b>	<b>(1 156.6)</b>	<b>-13.4%</b>	<b>100.0%</b>	<b>(3 909.5)</b>	<b>(5 482.7)</b>	<b>(4 570.1)</b>	<b>58.1%</b>	<b>100.0%</b>
Acquisition of property, plant, equipment and intangible assets	(1 156.6)	12.1%	-10 123.4%	(3 909.5)	(5 482.7)	(4 570.1)	58.1%	100.0%
<b>Net cash flow from financing activities</b>	<b>(1 608.0)</b>	<b>-7.4%</b>	<b>100.0%</b>	<b>818.0</b>	<b>3 405.0</b>	<b>1 364.0</b>	<b>-194.7%</b>	<b>100.0%</b>
Borrowing Activities	(930.0)	13.4%	48.4%	1 408.5	3 787.0	2 198.0	-233.2%	125.6%
Other flows from financing activities	(678.0)	-21.3%	51.6%	(590.5)	(382.0)	(834.0)	7.1%	-25.6%
<b>Net increase/(decrease) in cash and cash equivalents</b>	<b>(77.6)</b>	<b>-160.4%</b>	<b>100.0%</b>	<b>60.5</b>	<b>1 120.8</b>	<b>544.3</b>	<b>-291.4%</b>	<b>100.0%</b>
<b>Statement of financial position</b>								
Carrying value of assets	25 273.0	-0.3%	83.0%	27 949.0	33 168.0	38 020.3	14.6%	88.8%
Acquisition of assets	(1 156.6)	12.1%	-3.1%	(3 909.5)	(5 482.7)	(4 570.1)	58.1%	-10.5%
Investments	1 960.0	-12.6%	8.8%	1 960.0	1 960.0	1 960.0	–	5.7%
Inventory	2.2	–	0.0%	2.2	2.2	1.7	-9.5%	0.0%
Receivables and prepayments	1 262.0	4.7%	4.2%	1 305.0	1 427.0	1 579.6	7.8%	4.0%
Cash and cash equivalents	425.8	-37.2%	3.7%	564.8	515.8	480.5	4.1%	1.4%
Taxation	4.3	–	0.3%	4.3	4.3	4.3	0.6%	0.0%
<b>Total assets</b>	<b>28 927.3</b>	<b>-2.5%</b>	<b>100.0%</b>	<b>31 785.3</b>	<b>37 077.3</b>	<b>42 046.3</b>	<b>13.3%</b>	<b>100.0%</b>



**Table 40.21 Airports Company of South Africa statements of estimates of financial performance, cash flow and financial position**

Statement of financial position	Revised estimate	Average growth rate (%)	Average: Expenditure/ Total (%)	Medium-term estimate			Average growth rate (%)	Average: Expenditure/ Total (%)
				2019/20	2020/21	2021/22		
R million								
Accumulated surplus/(deficit)	21 040.0	4.2%	65.3%	21 934.0	23 205.0	24 482.2	5.2%	65.6%
Capital and reserves	750.0	–	2.4%	750.0	750.0	750.0	–	2.2%
Borrowings	5 219.1	-17.6%	24.1%	6 626.1	10 413.1	14 239.5	39.7%	25.2%
Deferred income	64.3	-0.3%	0.2%	64.3	64.3	64.3	–	0.2%
Trade and other payables	1 024.0	9.4%	2.9%	1 579.0	1 809.0	1 673.6	17.8%	4.3%
Taxation	799.1	-19.0%	4.5%	801.1	805.1	806.1	0.3%	2.3%
Provisions	30.6	-47.7%	0.5%	30.6	30.6	30.6	–	0.1%
<b>Total equity and liabilities</b>	<b>28 927.3</b>	<b>-2.5%</b>	<b>100.0%</b>	<b>31 785.3</b>	<b>37 077.3</b>	<b>42 046.3</b>	<b>13.3%</b>	<b>100.0%</b>

**Personnel information****Table 40.22 Airports Company of South Africa personnel numbers and cost by salary level**

Number of posts estimated for 31 March 2020		Number and cost <sup>1</sup> of personnel posts filled/planned for on funded establishment											Number						
Number of funded posts	Number of posts on approved establishment	Actual			Revised estimate			Medium-term expenditure estimate					Average growth rate (%)	Average: Salary level/Total (%)					
		2018/19		2019/20		2020/21		2021/22		2022/23		2019/20 - 2022/23							
Airports Company of South Africa		Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost			
Salary level	3 381	3 381	3 702	1 546.2	0.4	3 381	1 465.5	0.4	3 382	1 582.7	0.5	3 380	1 709.4	0.5	3 380	1 846.1	0.5	8.0%	100.0%
1 – 6	1 063	1 063	1 527	242.5	0.2	1 063	167.1	0.2	886	132.7	0.1	770	111.9	0.1	678	95.8	0.1	-16.9%	25.1%
7 – 10	1 895	1 895	1 788	778.3	0.4	1 895	770.6	0.4	2 031	847.6	0.4	2 082	898.1	0.4	2 106	942.4	0.4	6.9%	60.0%
11 – 12	205	205	202	193.9	1.0	205	181.3	0.9	207	183.7	0.9	236	209.1	0.9	267	237.2	0.9	9.4%	6.8%
13 – 16	198	198	168	262.4	1.6	198	287.8	1.5	228	331.9	1.5	249	365.8	1.5	278	417.7	1.5	13.2%	7.0%
17 – 22	20	20	17	69.0	4.1	20	58.8	2.9	30	86.9	2.9	43	124.4	2.9	51	153.1	3.0	37.6%	1.1%

1. Rand million.

**Passenger Rail Agency of South Africa****Selected performance indicators****Table 40.23 Passenger Rail Agency of South Africa performance indicators by programme/objective/activity and related priority**

Indicator	Programme/Objective/Activity	MTSF priority	Past			Current	Projections		
			2016/17	2017/18	2018/19	2019/20	2020/21	2021/22	2022/23
Number of new train sets delivered for Metrorail per year	Metrorail		11	7	6	40	42	62	62
Number of Metrorail passenger trips per year	Metrorail		372 million	270 million	209 million	246 million	270 million	314 million	410 million
Trains on time as a percentage of trains scheduled per year	Metrorail		71% (459 327/ 646 211)	74% (408 114/ 638 676)	55% (254 164/ 563 350)	63%	85%	85%	94%
Percentage of train service availability (trains not cancelled) per year	Metrorail	Priority 4: Spatial integration, human settlements and local government	92% (592 902/ 646 285)	86.5% (552 667/ 638 921)	83% (467 635/ 563 350)	85%	87%	91%	96%
Metrorail customer satisfaction rating per year	Metrorail		57%	52%	49%	60%	65%	73%	80%
Number of mainline passenger service passengers per year	Main line passenger services (Shosholoza Meyl)		565 414	465 647	387 500	463 000	510 000	561 000	630 000
Mainline passenger service customer satisfaction rating per year	Main line passenger services (Shosholoza Meyl)		70%	0	0	60%	75%	80%	82%
Number of national station improvement projects completed per year	Passenger Rail Agency of South Africa: Corporate real estate solutions		45	17	3	30	35	40	45

**Table 40.23 Passenger Rail Agency of South Africa performance indicators by programme/objective/activity and related priority**

Indicator	Programme/Objective/Activity	MTSF priority	Past			Current	Projections		
			2016/17	2017/18	2018/19	2019/20	2020/21	2021/22	2022/23
Number of national station upgrade projects completed per year	Passenger Rail Agency of South Africa: Corporate real estate solutions		16	12	5	6	8	10	12
Number of Autopax passengers per year	Autopax	Priority 4: Spatial integration, human settlements and local government	2.3 million	1.9 million	1.7 million	3 million	3.6 million	4 million	4.3 million
Autopax customer satisfaction rating per year	Autopax		62%	62%	59%	80%	85%	90%	90%
Number of mainline passenger service coaches refurbished per year	Main line passenger service (Shosholoza Meyl)		81	56	44	30	38	38	38
Number of Metrorail coaches refurbished per year	Metrorail		461	409	351	350	400	400	400

### Entity overview

The Passenger Rail Agency of South Africa was established in terms of the Legal Succession to the South African Transport Services Amendment Act (2008), with the primary mandate of providing rail commuter services within, to and from South Africa in the public interest. The agency also provides long-haul passenger rail and bus services within, to and from South Africa.

In its efforts to stabilise operations, over the medium term, the agency will focus on responding to its historic challenge of underspending on capital programmes with the aim of reducing its persistent operating deficits. Accordingly, to increase the number of passengers using Metrorail and mainline passenger services, the agency plans to continue its modernisation programme. Over the MTEF period, this entails: refurbishing a targeted 1 314 train coaches; upgrading and improving 150 stations; upgrading signalling infrastructure; improving depots; acquiring 166 new train sets; and securing the agency's assets, including all stations.

As a result of historic underspending on capital programmes, the agency had a cash balance of R18.3 billion at the end of 2018/19, which it plans to use over the medium term on infrastructure for Metrorail and mainline passenger services. An estimated 66.3 per cent (R36 billion) of the agency's total expenditure of R54.4 billion over the medium term is earmarked for spending on the Metrorail and mainline passenger services programmes, including the modernisation programme.

Total revenue over the MTEF period is expected to be R44.4 billion, of which transfers from the department account for an estimated 70.1 per cent (R30.4 billion). Other sources of revenue include the sale of train and bus tickets, rental income from the leasing of properties, on-board sales, and interest earned. Partly due to the non-payment of fares by passengers, total revenue is expected to increase at an average annual rate of 4.1 per cent, from R14 billion in 2019/20 to R15.8 billion in 2022/23. As a result, the agency's operating deficit is set to increase from R2 billion in 2019/20 to R4.1 billion in 2020/21. Persistent operating deficits are expected to result in the agency's trade and other payables increasing from R11.9 billion in 2019/20 to a projected R29.3 billion in 2022/23, at an average annual rate of 34.9 per cent.

### Programmes/Objectives/Activities

**Table 40.24 Passenger Rail Agency of South Africa expenditure trends and estimates by programme/objective/activity**

R million	Audited outcome			Revised estimate	Average growth rate (%)	Average: Expenditure/Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average: Expenditure/Total (%)
	2016/17	2017/18	2018/19				2019/20	2020/21	2021/22		
Administration	2 117.1	2 523.2	3 261.1	2 917.3	11.3%	18.6%	4 028.1	3 277.3	3 519.1	6.5%	19.5%
Metrorail	7 740.2	7 392.1	7 687.6	9 518.1	7.1%	55.8%	9 941.5	10 622.7	11 284.5	5.8%	58.7%
Main line passenger service	1 007.8	1 094.9	2 568.0	1 239.4	7.1%	10.0%	1 294.9	1 378.3	1 452.7	5.4%	7.6%
Corporate real estate solutions	1 067.7	991.4	1 158.8	1 337.6	7.8%	7.8%	1 399.1	1 504.8	1 623.2	6.7%	8.3%
Intersite	33.6	31.2	22.8	34.4	0.8%	0.2%	31.9	33.6	35.2	0.8%	0.2%
Autopax	1 164.2	889.0	908.1	923.6	-7.4%	6.8%	943.1	996.0	1 050.7	4.4%	5.6%
Technical	230.0	12.9	37.9	114.6	-20.7%	0.7%	-	-	-	-100.0%	0.2%
<b>Total</b>	<b>13 360.5</b>	<b>12 934.8</b>	<b>15 644.3</b>	<b>16 084.9</b>	<b>6.4%</b>	<b>100.0%</b>	<b>17 638.4</b>	<b>17 812.8</b>	<b>18 965.3</b>	<b>5.6%</b>	<b>100.0%</b>

## Statements of historical financial performance, cash flow and financial position

### Table 40.25 Passenger Rail Agency of South Africa statements of historical financial performance, cash flow and financial position

Statement of financial performance									
	Budget	Audited outcome	Budget	Audited outcome	Budget	Audited outcome	Budget estimate	Revised estimate	Average: Outcome/Budget (%)
R million	2016/17		2017/18		2018/19		2019/20		2016/17 - 2019/20
<b>Revenue</b>									
<b>Non-tax revenue</b>	<b>3 957.1</b>	<b>4 048.0</b>	<b>4 429.0</b>	<b>3 828.1</b>	<b>4 344.4</b>	<b>3 910.8</b>	<b>4 348.1</b>	<b>3 524.6</b>	<b>89.7%</b>
Sale of goods and services other than capital assets	3 605.6	3 106.3	3 873.7	2 647.0	3 833.8	2 598.2	3 840.3	3 017.2	75.0%
<i>of which:</i>									
<i>Sales by market establishment</i>	3 392.6	2 877.7	3 545.1	2 476.8	3 691.3	2 289.7	3 673.4	2 720.0	72.5%
<i>Rental income</i>	640.7	531.1	772.0	674.7	739.0	773.3	762.4	728.8	92.9%
<i>Fare revenue</i>	1 946.4	1 680.3	1 974.2	1 272.1	2 009.4	1 038.5	2 007.0	1 216.7	65.6%
<i>Autopax fare revenue</i>	805.6	666.3	799.0	530.0	942.9	477.9	904.0	774.5	70.9%
<i>Other sales</i>	212.9	228.6	328.6	170.2	142.5	308.5	166.9	297.2	118.1%
Other non-tax revenue	351.5	941.7	555.3	1 181.1	510.5	1 312.6	507.9	507.3	204.8%
<b>Transfers received</b>	<b>6 978.1</b>	<b>8 385.0</b>	<b>7 947.6</b>	<b>10 548.4</b>	<b>9 504.6</b>	<b>10 048.4</b>	<b>8 829.2</b>	<b>10 516.6</b>	<b>118.8%</b>
<b>Total revenue</b>	<b>10 935.2</b>	<b>12 433.0</b>	<b>12 376.7</b>	<b>14 376.5</b>	<b>13 849.0</b>	<b>13 959.2</b>	<b>13 177.4</b>	<b>14 041.2</b>	<b>108.9%</b>
<b>Expenses</b>									
<b>Current expenses</b>	<b>11 961.6</b>	<b>13 360.5</b>	<b>12 983.0</b>	<b>12 934.8</b>	<b>14 968.9</b>	<b>15 644.3</b>	<b>16 037.7</b>	<b>16 084.9</b>	<b>103.7%</b>
Compensation of employees	5 345.0	5 734.3	5 608.3	5 398.1	5 807.8	5 654.6	6 097.3	6 468.8	101.7%
Goods and services	4 609.6	5 311.9	5 163.2	5 271.2	6 922.6	7 798.5	7 186.7	6 942.6	106.0%
Depreciation	1 998.8	2 301.8	2 211.5	2 253.0	2 231.7	2 168.9	2 741.8	2 665.0	102.2%
Interest, dividends and rent on land	8.2	12.5	–	12.5	6.7	22.3	11.9	8.4	207.9%
<b>Total expenses</b>	<b>11 961.6</b>	<b>13 360.5</b>	<b>12 983.0</b>	<b>12 934.8</b>	<b>14 968.9</b>	<b>15 644.3</b>	<b>16 037.7</b>	<b>16 084.9</b>	<b>103.7%</b>
<b>Surplus/(Deficit)</b>	<b>(1 026.5)</b>	<b>(927.5)</b>	<b>(606.4)</b>	<b>1 441.7</b>	<b>(1 119.9)</b>	<b>(1 685.1)</b>	<b>(2 860.3)</b>	<b>(2 043.7)</b>	
<b>Cash flow statement</b>									
<b>Cash flow from operating activities</b>	<b>(483.6)</b>	<b>(2 420.9)</b>	<b>(616.0)</b>	<b>(1 649.0)</b>	<b>1 290.9</b>	<b>59.3</b>	<b>0.0</b>	<b>(3 093.0)</b>	<b>-3 713.2%</b>
<b>Receipts</b>									
<b>Non-tax receipts</b>	<b>3 704.2</b>	<b>3 716.7</b>	<b>4 278.7</b>	<b>3 396.6</b>	<b>4 250.8</b>	<b>2 700.4</b>	<b>4 166.8</b>	<b>3 418.1</b>	<b>80.7%</b>
Sales of goods and services other than capital assets	3 508.0	2 995.7	3 725.5	2 428.6	3 740.3	1 687.9	3 659.0	2 910.8	68.5%
<i>Sales by market establishment</i>	3 316.5	2 872.9	3 648.8	2 327.2	3 629.5	1 528.9	3 492.1	2 683.6	66.8%
<i>Other sales</i>	191.4	122.8	76.7	101.3	110.8	159.0	166.9	227.2	111.8%
Other tax receipts	196.2	721.0	553.2	968.0	510.5	1 012.5	507.9	507.3	181.5%
<b>Transfers received</b>	<b>5 156.9</b>	<b>5 081.7</b>	<b>5 876.6</b>	<b>5 037.8</b>	<b>7 416.7</b>	<b>7 416.7</b>	<b>6 252.6</b>	<b>7 939.8</b>	<b>103.1%</b>
<b>Total receipts</b>	<b>8 861.1</b>	<b>8 798.4</b>	<b>10 155.3</b>	<b>8 434.4</b>	<b>11 667.6</b>	<b>10 117.2</b>	<b>10 419.4</b>	<b>11 357.9</b>	<b>94.2%</b>
<b>Payment</b>									
<b>Current payments</b>	<b>9 344.7</b>	<b>11 219.3</b>	<b>10 771.3</b>	<b>10 083.4</b>	<b>10 376.7</b>	<b>10 057.9</b>	<b>10 419.4</b>	<b>13 351.0</b>	<b>109.3%</b>
Compensation of employees	5 279.8	5 697.4	5 585.1	5 388.1	5 890.9	5 587.5	6 097.3	6 396.4	100.9%
Goods and services	4 061.0	5 510.3	5 186.1	4 683.7	4 473.4	4 448.0	4 310.1	6 942.6	119.7%
Interest and rent on land	3.9	11.5	–	11.6	12.3	22.3	11.9	11.9	204.0%
<b>Transfers and subsidies</b>	<b>–</b>	<b>–</b>	<b>–</b>	<b>–</b>	<b>–</b>	<b>–</b>	<b>–</b>	<b>1 100.0</b>	<b>–</b>
<b>Total payments</b>	<b>9 344.7</b>	<b>11 219.3</b>	<b>10 771.3</b>	<b>10 083.4</b>	<b>10 376.7</b>	<b>10 057.9</b>	<b>10 419.4</b>	<b>14 451.0</b>	<b>112.0%</b>
<b>Net cash flow from investing activities</b>	<b>(12 831.4)</b>	<b>(5 165.9)</b>	<b>(9 662.0)</b>	<b>(6 183.6)</b>	<b>(3 069.2)</b>	<b>(3 983.6)</b>	<b>(11 842.3)</b>	<b>(12 491.1)</b>	<b>74.4%</b>
Acquisition of property, plant, equipment and intangible assets	(12 525.8)	(4 964.5)	(9 483.0)	(5 858.1)	(2 852.9)	(3 925.3)	(11 412.4)	(12 189.4)	74.3%
Investment property	–	(281.3)	(213.4)	(262.5)	(273.5)	(141.8)	(305.7)	(306.0)	125.1%
Acquisition of software and other intangible assets	(305.6)	(25.9)	(32.6)	(63.1)	(2.9)	(24.5)	(194.2)	(65.7)	33.5%
Proceeds from the sale of property, plant, equipment and intangible assets	–	105.8	67.0	–	60.0	107.9	70.0	70.0	144.0%
<b>Net cash flow from financing activities</b>	<b>13 808.6</b>	<b>13 812.6</b>	<b>9 368.2</b>	<b>9 368.2</b>	<b>6 174.1</b>	<b>8 362.2</b>	<b>10 209.6</b>	<b>8 522.4</b>	<b>101.3%</b>
Deferred income	13 808.6	13 814.1	9 368.2	9 368.2	6 174.1	8 362.2	10 209.6	8 522.4	101.3%
Borrowing activities	–	(1.5)	–	–	–	–	–	–	–
<b>Net increase/(decrease) in cash and cash equivalents</b>	<b>493.6</b>	<b>6 225.7</b>	<b>(909.8)</b>	<b>1 535.5</b>	<b>4 395.8</b>	<b>4 437.9</b>	<b>(1 632.7)</b>	<b>(7 061.7)</b>	
<b>Statement of financial position</b>									
Carrying value of assets	43 279.0	41 115.4	49 754.0	45 158.9	50 289.3	47 729.3	74 691.6	58 247.0	88.2%
<i>Acquisition of assets</i>	<i>(12 525.8)</i>	<i>(4 964.5)</i>	<i>(9 483.0)</i>	<i>(5 858.1)</i>	<i>(2 852.9)</i>	<i>(3 925.3)</i>	<i>(11 412.4)</i>	<i>(12 189.4)</i>	<i>74.3%</i>
Inventory	303.7	453.9	233.4	502.0	340.9	536.6	378.4	509.7	159.4%
Receivables and prepayments	13 635.6	13 046.2	16 252.3	13 961.5	15 718.5	11 926.2	13 644.5	12 695.2	87.1%
Cash and cash equivalents	7 495.8	12 342.5	12 342.5	13 878.1	6 329.6	18 316.0	4 626.9	15 964.5	196.5%
Defined benefit plan assets	4.2	2.8	3.0	–	2.7	–	2.4	–	23.1%
<b>Total assets</b>	<b>64 718.3</b>	<b>66 960.9</b>	<b>78 585.2</b>	<b>73 500.4</b>	<b>72 681.1</b>	<b>78 508.0</b>	<b>93 343.8</b>	<b>87 416.4</b>	<b>99.0%</b>

**Table 40.25 Passenger Rail Agency of South Africa statements of historical financial performance, cash flow and financial position**

Statement of financial performance	2016/17		2017/18		2018/19		2019/20		Average: Outcome/Budget (%)
	Budget	Audited outcome	Budget	Audited outcome	Budget	Audited outcome	Budget estimate	Revised estimate	
R million	2016/17		2017/18		2018/19		2019/20		2016/17 - 2019/20
Accumulated surplus/(deficit)	(3 873.8)	(4 164.0)	(4 135.0)	20 454.9	(5 400.5)	18 773.4	(8 180.1)	19 331.2	-252.0%
Capital and reserves	4 248.3	4 248.3	4 248.3	4 248.3	4 248.3	4 248.3	4 248.3	4 248.3	100.0%
Capital reserve fund	60 186.8	58 657.9	69 958.1	40 125.3	63 447.9	45 017.1	84 169.7	51 887.9	70.5%
Trade and other payables	3 464.4	7 209.4	7 503.9	7 383.6	8 808.7	8 347.0	11 364.3	11 940.0	112.0%
Taxation	-	-	-	8.5	-	1.9	-	1.9	-
Provisions	692.6	1 009.3	1 009.8	1 279.8	1 576.7	2 120.4	1 741.7	7.1	88.0%
<b>Total equity and liabilities</b>	<b>64 718.3</b>	<b>66 960.9</b>	<b>78 585.2</b>	<b>73 500.4</b>	<b>72 681.1</b>	<b>78 508.0</b>	<b>93 343.8</b>	<b>87 416.4</b>	<b>99.0%</b>

**Statements of estimates of financial performance, cash flow and financial position****Table 40.26 Passenger Rail Agency of South Africa statements of estimates of financial performance, cash flow and financial position**

Statement of financial performance	Revised estimate	Average growth rate (%)	Average: Expenditure/Total (%)	Medium-term estimate			Average growth rate (%)	Average: Expenditure/Total (%)
				2019/20	2016/17 - 2019/20	2020/21		
R million	2019/20	2016/17 - 2019/20		2020/21	2021/22	2022/23	2019/20 - 2022/23	
<b>Revenue</b>								
<b>Non-tax revenue</b>	<b>3 524.6</b>	<b>-4.5%</b>	<b>28.1%</b>	<b>4 095.8</b>	<b>4 756.9</b>	<b>5 151.0</b>	<b>13.5%</b>	<b>29.9%</b>
Sale of goods and services other than capital assets	3 017.2	-1.0%	20.9%	3 587.5	4 248.4	4 642.0	15.4%	26.4%
<i>Sales by market establishment</i>	2 720.0	-1.9%	19.0%	3 322.4	3 971.5	4 351.9	17.0%	24.5%
<i>Rental income</i>	728.8	11.1%	4.9%	781.4	838.3	905.3	7.5%	5.6%
<i>Fare revenue</i>	1 216.7	-10.2%	9.6%	2 231.6	2 058.6	2 283.4	23.3%	13.3%
<i>Autopax fare revenue</i>	774.5	5.1%	4.5%	1 074.6	1 074.6	1 163.2	14.5%	7.0%
<i>Other sales</i>	297.2	9.1%	1.8%	265.1	276.9	290.1	-0.8%	1.9%
Other non-tax revenue	507.3	-18.6%	7.2%	508.3	508.6	509.0	0.1%	3.5%
<b>Transfers received</b>	<b>10 516.6</b>	<b>7.8%</b>	<b>71.9%</b>	<b>9 490.2</b>	<b>10 182.1</b>	<b>10 689.1</b>	<b>0.5%</b>	<b>70.1%</b>
<b>Total revenue</b>	<b>14 041.2</b>	<b>4.1%</b>	<b>100.0%</b>	<b>13 586.0</b>	<b>14 939.0</b>	<b>15 840.1</b>	<b>4.1%</b>	<b>100.0%</b>
<b>Current expenses</b>	<b>16 084.9</b>	<b>6.4%</b>	<b>100.0%</b>	<b>17 638.4</b>	<b>17 812.8</b>	<b>18 965.3</b>	<b>5.6%</b>	<b>100.0%</b>
Compensation of employees	6 468.8	4.1%	40.3%	6 501.3	6 918.8	7 341.9	4.3%	38.7%
Goods and services	6 942.6	9.3%	43.4%	8 205.1	7 671.5	8 263.4	6.0%	44.1%
Depreciation	2 665.0	5.0%	16.3%	2 919.6	3 209.5	3 346.4	7.9%	17.2%
Interest, dividends and rent on land	8.4	-12.3%	0.1%	12.5	13.1	13.7	17.5%	0.1%
<b>Total expenses</b>	<b>16 084.9</b>	<b>6.4%</b>	<b>100.0%</b>	<b>17 638.4</b>	<b>17 812.8</b>	<b>18 965.3</b>	<b>5.6%</b>	<b>100.0%</b>
<b>Surplus/(Deficit)</b>	<b>(2 043.7)</b>			<b>(4 052.4)</b>	<b>(2 873.9)</b>	<b>(3 125.2)</b>		
<b>Cash flow statement</b>								
<b>Cash flow from operating activities</b>	<b>(3 093.0)</b>	<b>8.5%</b>	<b>87.4%</b>	<b>(3 968.1)</b>	<b>(2 786.9)</b>	<b>(3 051.6)</b>	<b>45.1%</b>	<b>101.6%</b>
<b>Receipts</b>								
<b>Non-tax receipts</b>	<b>3 418.1</b>	<b>-2.8%</b>	<b>34.8%</b>	<b>3 986.7</b>	<b>4 645.0</b>	<b>5 032.4</b>	<b>13.8%</b>	<b>36.8%</b>
Sales of goods and services other than capital assets	2 910.8	-1.0%	26.3%	3 478.4	4 136.4	4 523.4	15.8%	32.4%
<i>Sales by market establishment</i>	2 683.6	-2.2%	24.7%	3 283.3	3 929.6	4 306.6	17.1%	30.6%
<i>Other sales</i>	227.2	22.8%	1.5%	195.1	206.9	216.8	-1.6%	1.8%
Other tax receipts	507.3	-11.1%	8.5%	508.3	508.6	509.0	0.1%	4.4%
<b>Transfers received</b>	<b>7 939.8</b>	<b>16.0%</b>	<b>65.2%</b>	<b>6 694.3</b>	<b>7 096.1</b>	<b>7 455.0</b>	<b>-2.1%</b>	<b>63.2%</b>
<b>Total receipts</b>	<b>11 357.9</b>	<b>8.9%</b>	<b>100.0%</b>	<b>10 681.0</b>	<b>11 741.1</b>	<b>12 487.4</b>	<b>3.2%</b>	<b>100.0%</b>
<b>Current payments</b>	<b>13 351.0</b>	<b>6.0%</b>	<b>77.3%</b>	<b>14 649.1</b>	<b>14 528.0</b>	<b>15 539.0</b>	<b>5.2%</b>	<b>98.1%</b>
Compensation of employees	6 396.4	3.9%	39.9%	6 431.5	6 843.5	7 261.9	4.3%	45.5%
Goods and services	6 942.6	8.0%	37.3%	8 205.1	7 671.5	8 263.4	6.0%	52.5%
Interest and rent on land	11.9	1.2%	0.1%	12.5	13.1	13.7	4.7%	0.1%
<b>Transfers and subsidies</b>	<b>1 100.0</b>	<b>-</b>	<b>1.7%</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-100.0%</b>	<b>1.9%</b>
<b>Total payment</b>	<b>14 451.0</b>	<b>8.8%</b>	<b>100.0%</b>	<b>14 649.1</b>	<b>14 528.0</b>	<b>15 539.0</b>	<b>2.4%</b>	<b>100.0%</b>
<b>Net cash flow from investing activities</b>	<b>(12 491.1)</b>	<b>34.2%</b>	<b>100.0%</b>	<b>(13 312.8)</b>	<b>(18 857.8)</b>	<b>(21 046.5)</b>	<b>19.0%</b>	<b>100.0%</b>
Acquisition of property, plant, equipment and intangible assets	(12 189.4)	34.9%	96.7%	(12 994.3)	(18 420.2)	(20 563.8)	19.0%	97.6%
Investment property	(306.0)	2.8%	3.9%	(244.7)	(319.6)	(348.0)	4.4%	1.9%
Acquisition of software and other intangible assets	(65.7)	36.4%	0.7%	(143.9)	(188.0)	(204.7)	46.1%	0.9%
Proceeds from the sale of property, plant, equipment and intangible assets	70.0	-12.9%	-1.3%	70.0	70.0	70.0	-	-0.4%

**Table 40.26 Passenger Rail Agency of South Africa statements of estimates of financial performance, cash flow and financial position**

Cash flow statement	Revised estimate	Average growth rate (%)	Average: Expenditure/Total (%)	Medium-term estimate			Average growth rate (%)	Average: Expenditure/Total (%)
				2019/20	2016/17 - 2019/20	2020/21		
R million								
Net cash flow from financing activities	8 522.4	-14.9%	100.0%	6 382.8	11 927.8	14 116.5	18.3%	100.0%
Deferred Income	8 522.4	-14.9%	100.0%	6 382.8	11 927.8	14 116.5	18.3%	100.0%
Net increase/(decrease) in cash and cash equivalents	(7 061.7)	-204.3%	100.0%	(10 898.1)	(9 716.9)	(9 981.6)	12.2%	100.0%
<b>Statement of financial position</b>								
Carrying value of assets	58 247.0	12.3%	62.6%	69 345.3	86 048.0	104 849.7	21.6%	80.3%
Acquisition of assets	(12 189.4)	34.9%	-8.6%	(12 994.3)	(18 420.2)	(20 563.8)	19.0%	-16.2%
Inventory	509.7	3.9%	0.7%	484.3	466.3	443.0	-4.6%	0.5%
Receivables and prepayments	12 695.2	-0.9%	17.0%	11 579.3	9 773.4	7 882.4	-14.7%	10.9%
Cash and cash equivalents	15 964.5	9.0%	19.7%	13 433.4	5 357.3	(4 907.5)	-167.5%	8.3%
<b>Total assets</b>	<b>87 416.4</b>	<b>9.3%</b>	<b>100.0%</b>	<b>94 842.2</b>	<b>101 644.9</b>	<b>108 267.6</b>	<b>7.4%</b>	<b>100.0%</b>
Accumulated surplus/(deficit)	19 331.2	-266.8%	16.9%	18 943.7	20 307.1	21 708.5	3.9%	20.5%
Capital and reserves	4 248.3	-0.0%	5.6%	4 248.3	4 248.3	4 248.3	-	4.4%
Capital reserve fund	51 887.9	-4.0%	64.7%	55 704.9	51 015.5	53 008.7	0.7%	54.3%
Trade and other payables	11 940.0	18.3%	11.3%	15 936.6	26 065.5	29 292.9	34.9%	20.8%
Taxation	1.9	-	0.0%	2.0	2.1	2.3	5.0%	0.0%
Provisions	7.1	-80.8%	1.5%	6.7	6.4	7.0	-0.4%	0.0%
<b>Total equity and liabilities</b>	<b>87 416.4</b>	<b>9.3%</b>	<b>100.0%</b>	<b>94 842.2</b>	<b>101 644.9</b>	<b>108 267.6</b>	<b>7.4%</b>	<b>100.0%</b>

**Personnel information****Table 40.27 Passenger Rail Agency of South Africa personnel numbers and cost by salary level**

Number of posts estimated for 31 March 2020		Number and cost <sup>1</sup> of personnel posts filled/planned for on funded establishment															Number		
Number of funded posts	Number of posts on approved establishment	Actual			Revised estimate			Medium-term expenditure estimate						Average growth rate (%)	Average: Salary level/Total (%)				
		2018/19		2019/20		2020/21		2021/22		2022/23		2019/20 - 2022/23							
Passenger Rail Agency of South Africa		Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost			
Salary level	17 068	17 068	5 654.6	0.3	17 068	6 468.8	0.4	17 068	6 501.3	0.4	17 068	6 918.8	0.4	17 068	7 341.9	0.4	4.3%	100.0%	
1-6	5 101	5 101	4 962	915.7	0.2	5 101	1 015.9	0.2	5 101	1 020.0	0.2	5 101	1 088.2	0.2	5 101	1 157.4	0.2	4.4%	29.9%
7-10	11 318	11 318	10 783	3 994.3	0.4	11 318	4 644.5	0.4	11 318	4 660.6	0.4	11 318	4 967.6	0.4	11 318	5 279.5	0.5	4.4%	66.3%
11-12	239	239	221	193.9	0.9	239	223.3	0.9	239	221.5	0.9	239	233.3	1.0	239	244.9	1.0	3.1%	1.4%
13-16	373	373	364	451.8	1.2	373	485.3	1.3	373	495.3	1.3	373	520.6	1.4	373	545.8	1.5	4.0%	2.2%
17-22	37	37	37	98.9	2.7	37	99.8	2.7	37	103.9	2.8	37	109.1	2.9	37	114.3	3.1	4.6%	0.2%

1. Rand million.

**The Road Accident Fund****Selected performance indicators****Table 40.28 Road Accident Fund performance indicators by programme/objective/activity and related priority**

Indicator	Programme/Objective/Activity	MTSF priority	Past			Current	Projections		
			2016/17	2017/18	2018/19		2019/20	2020/21	2021/22
Legal costs as a percentage of claims payments	Payment of claims to accident victims	Entity mandate	25%	25%	24%	-1	-1	-1	-1
			(R7.9bn/ R31bn)	(R8.8bn/ R34.6bn)	(R10.3bn/ R42.6bn)				
Number of open claims received but not finalised per year	Payment of claims to accident victims		173 740	207 461	234 244	-1	-1	-1	-1
Personal claims: Average value per claim	Payment of claims to accident victims		219 047	235 716	266 762	-1	-1	-1	-1
Loss of earnings: Average value per claim	Payment of claims to accident victims		645 832	691 459	767 506	-1	-1	-1	-1
General damages: Average value per claim	Payment of claims to accident victims		390 005	429 486	462 130	-1	-1	-1	-1

**Table 40.28 Road Accident Fund performance indicators by programme/objective/activity and related priority**

Indicator	Programme/Objective/Activity	MTSF priority	Past			Current	Projections		
			2016/17	2017/18	2018/19	2019/20	2020/21	2021/22	2022/23
Percentage increase in claims processed within 120 days	Payment of claims to accident victims	Entity mandate	-2	-2	-2	-2	10%	10%	10%

1. No projections available.
2. No historical data available.

### Entity overview

The Road Accident Fund Act (1996) provides for the establishment of the Road Accident Fund, which is mandated to compensate South African road users for losses or damages caused by motor vehicle accidents within the borders of South Africa.

The fund receives its revenue from the road accident fund fuel levy, in terms of the Customs and Excise Act (1964). Over the medium term, revenue from the fuel levy is expected to increase at an average annual rate of 1.2 per cent, from R43.9 billion in 2019/20 to R45.4 billion in 2022/23. Due to the fund operating on a pay-as-you-go model and paying out what it is able to with the revenue it has, it has insufficient revenue to meet its liabilities, thereby increasing its indebtedness. Claims against the fund increased from R66 billion in 2016/17 to R108.3 billion in 2019/20, and are expected to increase to R145.6 billion in 2022/23. As a result, the accumulated deficit is expected to increase from R329.7 billion in 2019/20 to R593.1 billion in 2022/23.

To address this systemic challenge, the Road Accident Benefit Scheme Bill proposes to transform the fund from a liability insurance scheme to a system based on social security principles. This is expected to result in a more equitable and affordable road accident compensation scheme. In the meantime, the fund is developing a turnaround plan to prioritise, amongst others, reducing legal fees and transforming the claims management systems and processes.

### Programmes/Objectives/Activities

**Table 40.29 Road Accident Fund expenditure trends and estimates by programme/objective/activity**

R million	Audited outcome			Revised estimate	Average growth rate (%)	Average: Expenditure/Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average: Expenditure/Total (%)
	2016/17	2017/18	2018/19	2019/20	2016/17 - 2019/20		2020/21	2021/22	2022/23	2019/20 - 2022/23	
Administration	2 128.7	2 346.9	2 614.4	3 303.6	15.8%	3.1%	3 677.4	3 972.9	4 216.0	8.5%	3.0%
Payment of claims to accident victims	65 954.6	61 345.6	96 404.8	108 272.8	18.0%	96.9%	113 270.0	128 447.6	145 593.7	10.4%	97.0%
<b>Total</b>	<b>68 083.4</b>	<b>63 692.5</b>	<b>99 019.2</b>	<b>111 576.4</b>	<b>17.9%</b>	<b>100.0%</b>	<b>116 947.4</b>	<b>132 420.5</b>	<b>149 809.6</b>	<b>10.3%</b>	<b>100.0%</b>

### Statements of historical financial performance, cash flow and financial position

**Table 40.30 Road Accident Fund statements of historical financial performance, cash flow and financial position**

Statement of financial performance	Budget	Audited outcome	Budget	Audited outcome	Budget	Audited outcome	Budget estimate	Revised estimate	Average: Outcome/Budget (%)
	2016/17	2017/18	2018/19	2019/20	2019/20	2020/21	2021/22	2022/23	2016/17 - 2019/20
<b>Revenue</b>									
<b>Non-tax revenue</b>	91.1	112.3	81.3	90.5	95.0	100.6	98.9	75.2	103.4%
<i>of which:</i>									
Other non-tax revenue	91.1	112.3	81.3	90.5	95.0	100.6	98.9	75.2	103.4%
<b>Transfers received</b>	35 198.8	33 229.5	35 425.3	37 250.8	42 214.3	43 138.8	45 442.8	43 865.7	99.5%
<b>Total revenue</b>	<b>35 289.9</b>	<b>33 341.9</b>	<b>35 506.6</b>	<b>37 341.3</b>	<b>42 309.3</b>	<b>43 239.3</b>	<b>45 541.7</b>	<b>43 941.0</b>	<b>99.5%</b>
<b>Expenses</b>									
<b>Current expenses</b>	2 366.6	2 128.7	2 619.4	2 346.9	2 914.0	2 614.4	3 276.0	3 303.6	93.0%
Compensation of employees	1 349.0	1 261.6	1 362.5	1 605.1	1 800.3	1 655.0	2 070.4	1 790.8	95.9%
Goods and services	765.0	614.9	971.1	476.7	795.8	617.7	847.6	1 125.7	83.9%
Depreciation	52.4	42.9	49.2	41.4	50.6	50.5	55.9	64.6	95.8%
Interest, dividends and rent on land	200.3	209.4	236.6	223.7	267.4	291.1	302.1	322.5	104.0%
<b>Transfers and subsidies</b>	70 357.9	65 954.6	68 435.9	61 345.6	74 746.5	96 404.8	84 304.2	108 272.8	111.5%
<b>Total expenses</b>	<b>72 724.6</b>	<b>68 083.4</b>	<b>71 055.3</b>	<b>63 692.5</b>	<b>77 660.5</b>	<b>99 019.2</b>	<b>87 580.3</b>	<b>111 576.4</b>	<b>110.8%</b>
<b>Surplus/(Deficit)</b>	<b>(37 434.7)</b>	<b>(34 741.5)</b>	<b>(35 548.7)</b>	<b>(26 351.2)</b>	<b>(35 351.3)</b>	<b>(55 779.9)</b>	<b>(42 038.6)</b>	<b>(67 635.5)</b>	

**Table 40.30 Road Accident Fund statements of historical financial performance, cash flow and financial position**

Cash flow statement									
	Budget	Audited outcome	Budget	Audited outcome	Budget	Audited outcome	Budget estimate	Revised estimate	Average: Outcome/Budget (%)
R million	2016/17		2017/18		2018/19		2019/20		2016/17 - 2019/20
<b>Cash flow from operating activities</b>	<b>(257.6)</b>	<b>(362.1)</b>	<b>71.4</b>	<b>(19.1)</b>	<b>233.2</b>	<b>(584.6)</b>	<b>114.5</b>	<b>802.6</b>	<b>-101.1%</b>
<b>Receipts</b>									
<b>Non-tax receipts</b>	<b>91.1</b>	<b>113.6</b>	<b>81.3</b>	<b>91.4</b>	<b>95.0</b>	<b>100.3</b>	<b>98.9</b>	<b>75.2</b>	<b>103.9%</b>
Other tax receipts	91.1	113.6	81.3	91.4	95.0	100.3	98.9	75.2	103.9%
<b>Transfers received</b>	<b>35 198.8</b>	<b>33 544.9</b>	<b>35 608.6</b>	<b>36 048.1</b>	<b>41 383.3</b>	<b>41 890.2</b>	<b>44 740.6</b>	<b>44 425.5</b>	<b>99.3%</b>
<b>Total receipts</b>	<b>35 289.9</b>	<b>33 658.5</b>	<b>35 689.9</b>	<b>36 139.6</b>	<b>41 478.3</b>	<b>41 990.5</b>	<b>44 839.5</b>	<b>44 500.7</b>	<b>99.4%</b>
<b>Payment</b>									
<b>Current payments</b>	<b>2 314.2</b>	<b>2 065.7</b>	<b>2 628.1</b>	<b>2 109.3</b>	<b>2 863.4</b>	<b>2 782.1</b>	<b>3 220.1</b>	<b>3 314.2</b>	<b>93.2%</b>
Compensation of employees	1 349.0	1 261.6	1 362.5	1 605.1	1 800.3	1 655.0	2 070.4	1 790.8	95.9%
Goods and services	765.0	594.7	1 029.0	280.5	795.8	836.0	847.6	1 200.9	84.7%
Interest and rent on land	200.3	209.4	236.6	223.7	267.4	291.1	302.1	322.5	104.0%
<b>Transfers and subsidies</b>	<b>33 233.3</b>	<b>31 955.0</b>	<b>32 990.4</b>	<b>34 049.4</b>	<b>38 381.7</b>	<b>39 793.1</b>	<b>41 504.9</b>	<b>40 383.9</b>	<b>100.0%</b>
<b>Total payments</b>	<b>35 547.5</b>	<b>34 020.6</b>	<b>35 618.5</b>	<b>36 158.7</b>	<b>41 245.1</b>	<b>42 575.2</b>	<b>44 725.0</b>	<b>43 698.1</b>	<b>99.6%</b>
<b>Net cash flow from investing activities</b>	<b>(95.6)</b>	<b>(29.8)</b>	<b>(100.3)</b>	<b>(66.1)</b>	<b>(105.4)</b>	<b>(74.6)</b>	<b>(110.6)</b>	<b>(110.6)</b>	<b>68.2%</b>
Acquisition of property, plant, equipment and intangible assets	(82.8)	(8.4)	(24.9)	(39.4)	(26.2)	(37.0)	(27.5)	(40.6)	77.7%
Acquisition of software and other intangible assets	(12.7)	(24.5)	(75.4)	(26.7)	(79.2)	(37.5)	(83.1)	(70.0)	63.4%
Proceeds from the sale of property, plant, equipment and intangible assets	–	3.2	–	–	–	–	–	–	–
<b>Net increase/(decrease) in cash and cash equivalents</b>	<b>(353.2)</b>	<b>(391.9)</b>	<b>(28.9)</b>	<b>(85.2)</b>	<b>127.8</b>	<b>(659.2)</b>	<b>3.8</b>	<b>692.0</b>	
<b>Statement of financial position</b>									
Carrying value of assets	270.4	215.8	266.9	243.1	297.9	272.4	352.6	318.5	88.4%
Acquisition of assets	(82.8)	(8.4)	(24.9)	(39.4)	(26.2)	(37.0)	(27.5)	(40.6)	77.7%
Inventory	6.1	5.7	6.0	5.3	5.7	5.9	6.0	6.2	97.2%
Loans	156.0	160.9	170.6	160.1	146.8	175.7	155.6	186.2	108.6%
Accrued investment interest	10.1	–	7.6	–	–	–	–	–	–
Receivables and prepayments	7 361.8	7 163.7	7 447.5	7 830.6	8 661.9	9 857.8	9 364.5	9 298.4	104.0%
Cash and cash equivalents	1 691.1	1 652.4	1 681.3	1 567.2	1 695.0	908.0	1 698.9	1 675.2	85.8%
<b>Total assets</b>	<b>9 495.5</b>	<b>9 198.5</b>	<b>9 580.0</b>	<b>9 806.3</b>	<b>10 807.4</b>	<b>11 219.8</b>	<b>11 577.6</b>	<b>11 484.5</b>	<b>100.6%</b>
Accumulated surplus/(deficit)	(183 074.9)	(180 077.0)	(215 218.0)	(206 428.2)	(241 835.3)	(262 208.1)	(283 917.6)	(329 673.6)	105.9%
Capital and reserves	83.4	84.1	84.1	87.6	87.6	93.3	87.6	93.3	104.6%
Trade and other payables	256.9	237.3	281.2	256.9	264.9	212.7	280.8	282.2	91.3%
Provisions	192 230.1	188 913.3	224 432.7	215 682.0	252 069.6	273 069.8	294 893.1	340 727.4	105.7%
Derivatives financial instruments	–	40.8	–	208.0	220.5	52.0	233.7	55.1	78.4%
<b>Total equity and liabilities</b>	<b>9 495.5</b>	<b>9 198.5</b>	<b>9 580.0</b>	<b>9 806.3</b>	<b>10 807.4</b>	<b>11 219.8</b>	<b>11 577.6</b>	<b>11 484.5</b>	<b>100.6%</b>

**Statements of estimates of financial performance, cash flow and financial position****Table 40.31 Road Accident Fund statements of estimates of financial performance, cash flow and financial position**

Statement of financial performance								
	Revised estimate	Average growth rate (%)	Average: Expenditure/Total (%)	Medium-term estimate			Average growth rate (%)	Average: Expenditure/Total (%)
R million	2019/20	2016/17 - 2019/20		2020/21	2021/22	2022/23	2019/20 - 2022/23	
<b>Revenue</b>								
<b>Non-tax revenue</b>	<b>75.2</b>	<b>-12.5%</b>	<b>0.2%</b>	<b>98.3</b>	<b>98.9</b>	<b>99.0</b>	<b>9.6%</b>	<b>0.2%</b>
Other non-tax revenue	75.2	-12.5%	0.2%	98.3	98.9	99.0	9.6%	0.2%
<b>Transfers received</b>	<b>43 865.7</b>	<b>9.7%</b>	<b>99.8%</b>	<b>45 035.9</b>	<b>45 201.9</b>	<b>45 427.9</b>	<b>1.2%</b>	<b>99.8%</b>
<b>Total revenue</b>	<b>43 941.0</b>	<b>9.6%</b>	<b>100.0%</b>	<b>45 134.1</b>	<b>45 300.9</b>	<b>45 526.9</b>	<b>1.2%</b>	<b>100.0%</b>
<b>Current expenses</b>	<b>3 303.6</b>	<b>15.8%</b>	<b>3.1%</b>	<b>3 677.4</b>	<b>3 972.9</b>	<b>4 216.0</b>	<b>8.5%</b>	<b>3.0%</b>
Compensation of employees	1 790.8	12.4%	1.9%	1 937.9	2 097.1	2 269.4	8.2%	1.6%
Goods and services	1 125.7	22.3%	0.8%	1 303.7	1 402.2	1 429.8	8.3%	1.0%
Depreciation	64.6	14.6%	0.1%	78.6	77.9	78.3	6.6%	0.1%
Interest, dividends and rent on land	322.5	15.5%	0.3%	357.3	395.8	438.4	10.8%	0.3%
<b>Transfers and subsidies</b>	<b>108 272.8</b>	<b>18.0%</b>	<b>96.9%</b>	<b>113 270.0</b>	<b>128 447.6</b>	<b>145 593.7</b>	<b>10.4%</b>	<b>97.0%</b>
<b>Total expenses</b>	<b>111 576.4</b>	<b>17.9%</b>	<b>100.0%</b>	<b>116 947.4</b>	<b>132 420.5</b>	<b>149 809.6</b>	<b>10.3%</b>	<b>100.0%</b>
<b>Surplus/(Deficit)</b>	<b>(67 635.5)</b>			<b>(71 813.3)</b>	<b>(87 119.6)</b>	<b>(104 282.7)</b>		

**Table 40.31 Road Accident Fund statements of estimates of financial performance, cash flow and financial position**

Cash flow statement	Revised estimate	Average growth rate (%)	Average: Expenditure/ Total (%)	Medium-term estimate			Average growth rate (%)	Average: Expenditure/ Total (%)
				2019/20	2016/17 - 2019/20	2020/21		
R million								
<b>Cash flow from operating activities</b>	<b>802.6</b>	<b>-230.4%</b>	<b>0.2%</b>	<b>40.9</b>	<b>23.7</b>	<b>29.1</b>	<b>9.6%</b>	<b>0.2%</b>
<b>Receipts</b>								
<b>Non-tax receipts</b>	<b>75.2</b>	<b>-12.8%</b>	<b>0.2%</b>	<b>98.3</b>	<b>98.9</b>	<b>99.0</b>	<b>9.6%</b>	<b>0.2%</b>
Other tax receipts	75.2	-12.8%	0.2%	98.3	98.9	99.0	9.6%	0.2%
<b>Transfers received</b>	<b>44 425.5</b>	<b>9.8%</b>	<b>99.8%</b>	<b>44 930.3</b>	<b>45 154.9</b>	<b>45 380.7</b>	<b>0.7%</b>	<b>99.8%</b>
<b>Total receipts</b>	<b>44 500.7</b>	<b>9.8%</b>	<b>100.0%</b>	<b>45 028.5</b>	<b>45 253.9</b>	<b>45 479.7</b>	<b>0.7%</b>	<b>100.0%</b>
<b>Current payments</b>	<b>3 314.2</b>	<b>17.1%</b>	<b>3.0%</b>	<b>3 697.1</b>	<b>3 994.0</b>	<b>4 236.6</b>	<b>8.5%</b>	<b>8.5%</b>
Compensation of employees	1 790.8	12.4%	1.9%	1 937.9	2 097.1	2 269.4	8.2%	4.5%
Goods and services	1 200.9	26.4%	0.8%	1 402.0	1 501.1	1 528.8	8.4%	3.1%
Interest and rent on land	322.5	15.5%	0.3%	357.3	395.8	438.4	10.8%	0.8%
<b>Transfers and subsidies</b>	<b>40 383.9</b>	<b>8.1%</b>	<b>44.2%</b>	<b>41 290.5</b>	<b>41 236.2</b>	<b>41 213.9</b>	<b>0.7%</b>	<b>91.5%</b>
<b>Total payment</b>	<b>43 698.1</b>	<b>8.7%</b>	<b>100.0%</b>	<b>44 987.6</b>	<b>45 230.2</b>	<b>45 450.6</b>	<b>1.3%</b>	<b>100.0%</b>
<b>Net cash flow from investing activities</b>	<b>(110.6)</b>	<b>54.9%</b>	<b>100.0%</b>	<b>(116.2)</b>	<b>(122.0)</b>	<b>(128.1)</b>	<b>5.0%</b>	<b>100.0%</b>
Acquisition of property, plant, equipment and intangible assets	(40.6)	69.0%	43.6%	(42.6)	(44.7)	(47.0)	5.0%	36.7%
Acquisition of software and other intangible assets	(70.0)	41.8%	59.1%	(73.5)	(77.2)	(81.1)	5.0%	63.3%
<b>Net increase/(decrease) in cash and cash equivalents</b>	<b>692.0</b>	<b>-220.9%</b>	<b>100.0%</b>	<b>(75.2)</b>	<b>(98.3)</b>	<b>(98.9)</b>	<b>-152.3%</b>	<b>100.0%</b>
<b>Statement of financial position</b>								
Carrying value of assets	318.5	13.9%	2.5%	356.0	400.1	449.8	12.2%	3.3%
Acquisition of assets	(40.6)	69.0%	-0.3%	(42.6)	(44.7)	(47.0)	5.0%	-0.4%
Inventory	6.2	3.1%	0.1%	6.6	7.0	7.4	6.0%	0.1%
Loans	186.2	5.0%	1.6%	197.4	209.2	221.8	6.0%	1.7%
Receivables and prepayments	9 298.4	9.1%	81.6%	9 404.4	9 451.8	9 499.5	0.7%	80.5%
Cash and cash equivalents	1 675.2	0.5%	14.2%	1 698.3	1 698.9	1 699.0	0.5%	14.5%
<b>Total assets</b>	<b>11 484.5</b>	<b>7.7%</b>	<b>100.0%</b>	<b>11 662.6</b>	<b>11 767.1</b>	<b>11 877.5</b>	<b>1.1%</b>	<b>100.0%</b>
Accumulated surplus/(deficit)	(329 673.6)	22.3%	-2 317.6%	(401 550.6)	(488 737.7)	(593 092.0)	21.6%	-3 865.1%
Capital and reserves	93.3	3.5%	0.9%	93.3	93.3	93.3	-	0.8%
Trade and other payables	282.2	6.0%	2.4%	299.2	317.1	336.2	6.0%	2.6%
Provisions	340 727.4	21.7%	2 413.5%	412 762.3	500 032.4	604 474.4	21.1%	3 961.2%
Derivatives financial instruments	55.1	10.5%	0.9%	58.4	61.9	65.6	6.0%	0.5%
<b>Total equity and liabilities</b>	<b>11 484.5</b>	<b>7.7%</b>	<b>100.0%</b>	<b>11 662.6</b>	<b>11 767.1</b>	<b>11 877.5</b>	<b>1.1%</b>	<b>100.0%</b>

**Personnel information****Table 40.32 Road Accident Fund personnel numbers and cost by salary level**

Number of posts estimated for 31 March 2020		Number and cost <sup>1</sup> of personnel posts filled/planned for on funded establishment															Number				
Number of funded posts	Number of posts on approved establishment	Actual			Revised estimate			Medium-term expenditure estimate									Average growth rate (%)	Average: Salary level/Total (%)			
		2018/19		Unit cost	2019/20		Unit cost	2020/21			Unit cost	2021/22			Unit cost	2022/23			Unit cost		
Road Accident Fund		Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	2019/20 - 2022/23	
<b>Salary level</b>	<b>3 194</b>	<b>3 194</b>	<b>3 164</b>	<b>1 655.0</b>	<b>0.5</b>	<b>3 194</b>	<b>1 790.8</b>	<b>0.6</b>	<b>3 194</b>	<b>1 937.9</b>	<b>0.6</b>	<b>3 194</b>	<b>2 097.1</b>	<b>0.7</b>	<b>3 194</b>	<b>2 269.4</b>	<b>0.7</b>	<b>8.2%</b>	<b>100.0%</b>		
1 – 6	710	710	710	113.2	0.2	710	122.5	0.2	710	132.6	0.2	710	143.4	0.2	710	155.2	0.2	8.2%	22.2%		
7 – 10	1 944	1 944	1 939	947.9	0.5	1 944	1 025.6	0.5	1 944	1 109.8	0.6	1 944	1 200.9	0.6	1 944	1 299.5	0.7	8.2%	60.9%		
11 – 12	394	394	369	367.0	1.0	394	397.1	1.0	394	429.7	1.1	394	465.0	1.2	394	503.2	1.3	8.2%	12.3%		
13 – 16	142	142	142	210.7	1.5	142	228.1	1.6	142	246.8	1.7	142	267.1	1.9	142	289.1	2.0	8.2%	4.4%		
17 – 22	4	4	4	16.1	4.0	4	17.5	4.4	4	19.0	4.7	4	20.6	5.1	4	22.4	5.6	8.6%	0.1%		

1. Rand million.



## South African National Roads Agency

### Selected performance indicators

**Table 40.33 South African National Roads Agency performance indicators by programme/objective/activity and related priority**

Indicator	Programme/Objective/Activity	MTSF priority	Past			Current	Projections		
			2016/17	2017/18	2018/19	2019/20	2020/21	2021/22	2022/23
Smooth travel exposure: Percentage of travel undertaken each year on national roads with roughness less than 4.2m/km	Road asset infrastructure management	Priority 1: Economic transformation and job creation	97%	97%	96%	95%	95%	95%	95%
Low-rut exposure: Percentage of travel undertaken each year on national roads with rut depth less than 20mm	Road asset infrastructure management		99%	99%	99%	95%	95%	95%	95%
High-texture exposure: Percentage of travel undertaken each year on national roads with macro-texture higher than 0.4mm	Road asset infrastructure management		99%	99%	99%	95%	95%	95%	95%
Bridge condition exposure index: Percentage of travel over or under bridges on national roads with overall condition index higher than 70	Road asset infrastructure management		94%	93%	93%	90%	90%	90%	90%
Length of national road network with active routine road maintenance contracts (km)	Road asset infrastructure management		22 197	22 213	22 214	22 214	22 214	22 214	22 214
Length of national road network with active resurfacing contracts (km)	Road asset infrastructure management		1 891	1 631	1 200	800	1 600	1 600	1 600
Length of national road network with active strengthening, improvement or development contracts (km)	Road asset infrastructure management		575	848	430	400	600	800	800

### Entity overview

The South African National Roads Agency was established in terms of the South African National Roads Agency Limited and the National Roads Act (1998) and is registered in terms of the Companies Act (2008). The agency is mandated to finance, develop, improve, maintain and manage South Africa's national road network for both toll and non-toll roads. The focus of the agency over the medium term will be on the maintenance, improvement, development and overall preservation of roads.

Total expenditure is expected to decrease at an average annual rate of 6.8 per cent over the MTEF period, from R24.1 billion in 2019/20 to R19.5 billion in 2022/23. This is mainly driven by an overall decrease in spending on road maintenance of 3.6 per cent, from R10.2 billion in 2019/20, increasing to R14 billion in 2021/22 and decreasing to R9.2 billion in 2022/23. As the spending for maintenance decreases, capital investment is set to increase at an average annual rate of 3.8 per cent, from R10.8 billion in 2019/20 to R12.1 billion in 2022/23.

The agency expects its headcount to increase from 442 in 2019/20 to 490 in 2022/23 as it fills vacancies to better align its organisational structure with its operations. As a result, spending on compensation of employees is expected to increase at an average annual rate of 15.4 per cent, from R523.1 million in 2019/20 to R803.2 million in 2022/23.

The agency's total revenue over the MTEF period is expected to be R62.1 billion. Of this amount, it is set to derive R42.7 billion through departmental transfers and R14.7 billion through toll road fees. Despite Cabinet's approved reductions of R1.4 billion on transfers to the agency, total revenue is expected to increase from R19.1 billion in 2019/20 to R21.8 billion in 2022/23 at an average annual rate of 4.4 per cent.

**Programmes/Objectives/Activities****Table 40.34 South African National Roads Agency expenditure trends and estimates by programme/objective/activity**

R million	Audited outcome			Revised estimate	Average growth rate (%)	Average: Expenditure/ Total (%)	Medium-term expenditure estimate			Average growth rate (%)	Average: Expenditure/ Total (%)
	2016/17	2017/18	2018/19				2019/20	2020/21	2021/22		
Administration	6 244.8	4 711.1	2 726.9	6 095.2	-0.8%	23.9%	2 868.0	3 069.8	3 215.1	-19.2%	16.7%
Roads asset infrastructure management	15 685.7	14 149.6	13 337.4	18 026.2	4.7%	76.1%	20 032.6	21 017.4	16 324.5	-3.3%	83.3%
<b>Total</b>	<b>21 930.5</b>	<b>18 860.6</b>	<b>16 064.3</b>	<b>24 121.4</b>	<b>3.2%</b>	<b>100.0%</b>	<b>22 900.6</b>	<b>24 087.2</b>	<b>19 539.7</b>	<b>-6.8%</b>	<b>100.0%</b>

**Statements of historical financial performance, cash flow and financial position****Table 40.35 South African National Roads Agency statements of historical financial performance, cash flow and financial position**

Statement of financial performance	Budget	Audited outcome	Budget	Audited outcome	Budget	Audited outcome	Budget estimate	Revised estimate	Average: Outcome/ Budget (%)
									2016/17
<b>Revenue</b>									
<b>Non-tax revenue</b>	<b>6 357.1</b>	<b>7 924.2</b>	<b>6 974.6</b>	<b>7 351.2</b>	<b>6 993.4</b>	<b>6 067.7</b>	<b>7 218.5</b>	<b>6 085.1</b>	<b>99.6%</b>
Sale of goods and services other than capital assets	5 839.2	5 480.6	5 446.3	5 705.0	5 656.6	4 547.6	5 785.9	5 026.8	91.3%
<i>of which:</i>									
<i>Sales by market establishment</i>	5 369.7	5 017.2	4 959.8	5 389.0	5 309.7	4 438.3	5 404.3	4 645.1	92.6%
<i>Toll Income</i>	5 295.4	4 910.5	4 911.4	5 194.0	5 260.3	4 243.5	5 354.3	4 644.1	91.2%
<i>Concession income</i>	–	59.3	–	146.3	–	144.6	–	–	–
<i>Rental income on leased properties</i>	74.3	47.4	48.4	48.7	49.4	50.2	50.0	1.0	66.4%
<i>Other sales</i>	469.6	463.3	486.5	316.1	347.0	109.4	381.7	381.7	75.4%
Other non-tax revenue	517.8	2 443.6	1 528.2	1 646.2	1 336.7	1 520.0	1 432.6	1 058.3	138.5%
<b>Transfers received</b>	<b>13 915.6</b>	<b>9 044.1</b>	<b>15 944.8</b>	<b>11 091.0</b>	<b>18 624.2</b>	<b>12 417.8</b>	<b>21 177.2</b>	<b>13 011.3</b>	<b>65.4%</b>
<b>Total revenue</b>	<b>20 272.7</b>	<b>16 968.3</b>	<b>22 919.4</b>	<b>18 442.2</b>	<b>25 617.5</b>	<b>18 485.5</b>	<b>28 395.8</b>	<b>19 096.4</b>	<b>75.1%</b>
<b>Expenses</b>									
<b>Current expenses</b>	<b>26 295.5</b>	<b>21 930.5</b>	<b>34 703.6</b>	<b>18 860.6</b>	<b>33 222.5</b>	<b>16 064.3</b>	<b>34 886.4</b>	<b>24 121.4</b>	<b>62.7%</b>
Compensation of employees	275.2	268.4	312.0	312.3	403.4	353.7	546.8	523.1	94.8%
Goods and services	19 546.3	13 960.2	26 298.3	10 891.8	24 618.8	7 920.3	25 777.3	15 035.9	49.7%
Depreciation	2 866.2	3 133.3	3 296.2	3 299.7	3 625.8	3 553.8	3 759.0	3 759.0	101.5%
Interest, dividends and rent on land	3 607.7	4 568.6	4 797.0	4 356.7	4 574.6	4 236.5	4 803.3	4 803.3	101.0%
<b>Total expenses</b>	<b>26 295.5</b>	<b>21 930.5</b>	<b>34 703.6</b>	<b>18 860.6</b>	<b>33 222.5</b>	<b>16 064.3</b>	<b>34 886.4</b>	<b>24 121.4</b>	<b>62.7%</b>
<b>Surplus/(Deficit)</b>	<b>(6 022.8)</b>	<b>(4 962.2)</b>	<b>(11 784.2)</b>	<b>(418.5)</b>	<b>(7 605.0)</b>	<b>2 421.2</b>	<b>(6 490.7)</b>	<b>(5 025.0)</b>	
<b>Cash flow statement</b>									
<b>Cash flow from operating activities</b>	<b>(7 529.2)</b>	<b>(1 935.5)</b>	<b>(58.0)</b>	<b>1 269.4</b>	<b>1 210.2</b>	<b>3 886.2</b>	<b>5 840.2</b>	<b>6 186.2</b>	<b>-1 752.8%</b>
<b>Receipts</b>									
<b>Non-tax receipts</b>	<b>5 391.7</b>	<b>4 682.3</b>	<b>5 078.3</b>	<b>4 494.0</b>	<b>5 512.5</b>	<b>4 083.6</b>	<b>5 988.7</b>	<b>6 311.0</b>	<b>89.1%</b>
Sales of goods and services other than capital assets	5 391.7	3 780.0	4 158.0	3 642.8	4 573.8	3 343.0	5 031.2	5 353.5	84.2%
<i>Sales by market establishment</i>	5 391.7	3 209.9	4 158.0	3 131.8	4 573.8	3 033.1	5 031.2	5 031.2	75.2%
<i>Other sales</i>	–	570.1	–	511.0	–	309.9	–	322.3	–
Other tax receipts	–	902.3	920.3	851.1	938.8	740.5	957.5	957.5	122.5%
<b>Transfers received</b>	<b>–</b>	<b>8 222.5</b>	<b>9 044.8</b>	<b>9 583.9</b>	<b>9 949.3</b>	<b>12 878.7</b>	<b>15 030.9</b>	<b>15 030.9</b>	<b>134.4%</b>
<b>Total receipts</b>	<b>5 391.7</b>	<b>12 904.8</b>	<b>14 123.1</b>	<b>14 077.9</b>	<b>15 461.8</b>	<b>16 962.3</b>	<b>21 019.6</b>	<b>21 341.9</b>	<b>116.6%</b>
<b>Payment</b>									
<b>Current payments</b>	<b>12 920.9</b>	<b>14 840.3</b>	<b>14 181.1</b>	<b>12 808.5</b>	<b>14 251.6</b>	<b>13 076.1</b>	<b>15 179.3</b>	<b>15 155.6</b>	<b>98.8%</b>
Compensation of employees	269.0	268.4	296.0	312.3	403.4	353.7	546.8	523.1	96.2%
Goods and services	9 180.9	9 935.3	10 512.6	8 407.6	10 701.0	8 851.9	11 170.6	11 170.6	92.3%
Interest and rent on land	3 471.0	4 636.6	3 372.5	4 088.6	3 147.2	3 870.5	3 461.9	3 461.9	119.4%
<b>Total payments</b>	<b>12 920.9</b>	<b>14 840.3</b>	<b>14 181.1</b>	<b>12 808.5</b>	<b>14 251.6</b>	<b>13 076.1</b>	<b>15 179.3</b>	<b>15 155.6</b>	<b>98.8%</b>

**Table 40.35 South African National Roads Agency statements of historical financial performance, cash flow and financial position**

Cash flow statement									Average: Outcome/ Budget (%)
	Budget	Audited outcome	Budget	Audited outcome	Budget	Audited outcome	Budget estimate	Revised estimate	2016/17 - 2019/20
R million	2016/17		2017/18		2018/19		2019/20		
<b>Net cash flow from investing activities</b>	<b>(9 978.6)</b>	<b>(7 398.7)</b>	<b>(7 874.3)</b>	<b>(8 703.9)</b>	<b>(9 621.7)</b>	<b>(5 564.7)</b>	<b>(10 603.5)</b>	<b>(10 603.5)</b>	<b>84.7%</b>
Acquisition of property, plant, equipment and intangible assets	(10 618.0)	(7 652.2)	(8 034.8)	(8 919.8)	(9 817.0)	(5 489.3)	(10 798.7)	(10 798.7)	83.7%
Acquisition of software and other intangible assets	(32.9)	(5.8)	(39.5)	(5.6)	(4.7)	(9.8)	(4.8)	(4.8)	31.7%
Proceeds from the sale of property, plant, equipment and intangible assets	–	43.2	–	33.1	–	27.9	–	–	–
Other flows from investing activities	672.3	216.0	200.0	188.3	200.0	(93.5)	200.0	200.0	40.1%
<b>Net cash flow from financing activities</b>	<b>2 551.0</b>	<b>6 414.1</b>	<b>17 400.1</b>	<b>8 511.0</b>	<b>16 361.4</b>	<b>2 772.1</b>	<b>14 256.5</b>	<b>6 013.1</b>	<b>46.9%</b>
Deferred income	7 458.9	5 693.1	6 900.0	6 360.9	8 674.9	5 745.5	6 146.3	6 146.3	82.1%
Borrowing activities	241.5	721.1	4 971.7	2 150.1	788.0	(2 973.4)	866.8	(133.2)	-3.4%
Other flows from financing activities	(5 149.4)	–	5 528.4	–	6 898.5	–	7 243.4	–	–
<b>Net increase/(decrease) in cash and cash equivalents</b>	<b>(14 956.8)</b>	<b>(2 920.1)</b>	<b>9 467.9</b>	<b>1 076.6</b>	<b>7 949.9</b>	<b>1 093.5</b>	<b>9 493.3</b>	<b>1 595.9</b>	
<b>Statement of financial position</b>									
Carrying value of assets	322 546.5	345 545.1	354 266.0	374 937.2	402 919.4	402 457.9	433 083.5	433 083.5	102.9%
Acquisition of assets	(10 618.0)	(7 652.2)	(8 034.8)	(8 919.8)	(9 817.0)	(5 489.3)	(10 798.7)	(10 798.7)	83.7%
Investments	294.3	646.9	695.1	445.4	456.9	538.9	502.6	502.6	109.5%
Receivables and prepayments	3 956.9	5 331.4	5 903.5	4 800.7	5 346.6	1 149.8	5 881.3	5 881.3	81.4%
Cash and cash equivalents	4 433.7	6 570.0	7 949.7	7 646.6	8 411.2	8 740.1	9 252.4	9 252.4	107.2%
Non-current assets held for sale	146.6	74.2	75.0	30.9	31.3	34.5	34.4	34.4	60.6%
<b>Total assets</b>	<b>331 377.9</b>	<b>358 167.7</b>	<b>368 889.3</b>	<b>387 860.8</b>	<b>417 165.5</b>	<b>412 921.2</b>	<b>448 754.2</b>	<b>448 754.2</b>	<b>102.7%</b>
Accumulated surplus/(deficit)	(3 939.0)	(14 290.0)	(6 910.9)	(14 697.2)	(14 500.0)	(16 125.7)	(14 600.0)	(14 600.0)	149.5%
Capital and reserves	239 681.1	263 393.5	269 951.0	286 209.8	309 169.8	309 936.9	334 176.1	334 176.1	103.5%
Capital reserve fund	37 219.3	–	–	–	–	–	–	–	–
Borrowings	39 749.3	48 754.7	51 192.4	50 109.2	52 614.6	47 451.7	55 465.9	55 465.9	101.4%
Finance lease	–	–	–	–	0.1	–	0.2	–	–
Accrued interest	–	864.1	–	1 087.2	–	995.4	–	1 015.4	–
Deferred income	7 949.1	46 647.5	48 404.7	51 152.9	53 710.5	56 485.1	56 396.0	56 396.0	126.6%
Trade and other payables	3 777.9	3 939.6	4 923.6	1 176.1	6 385.3	1 077.7	7 023.8	2 731.9	40.4%
Taxation	–	–	–	3 364.6	–	3 212.5	–	3 276.7	–
Provisions	50.6	385.8	403.8	374.6	405.8	373.1	443.9	446.7	121.2%
Managed funds (e.g. poverty alleviation fund)	800.0	365.7	–	281.6	–	263.1	–	–	113.8%
Derivatives financial instruments	6 089.5	8 106.8	924.7	8 802.0	9 379.3	9 251.4	9 848.3	9 845.5	137.2%
<b>Total equity and liabilities</b>	<b>331 377.9</b>	<b>358 167.7</b>	<b>368 889.3</b>	<b>387 860.8</b>	<b>417 165.5</b>	<b>412 921.2</b>	<b>448 754.2</b>	<b>448 754.2</b>	<b>102.7%</b>

**Statements of estimates of financial performance, cash flow and financial position****Table 40.36 South African National Roads Agency statements of estimates of financial performance, cash flow and financial position**

Statement of financial performance								
	Revised estimate	Average growth rate (%)	Average: Expen- diture/ Total (%)	Medium-term estimate			Average growth rate (%)	Average: Expen- diture/ Total (%)
R million	2019/20	2016/17 - 2019/20		2020/21	2021/22	2022/23	2019/20 - 2022/23	
<b>Revenue</b>								
<b>Non-tax revenue</b>	<b>6 085.1</b>	<b>-8.4%</b>	<b>37.8%</b>	<b>6 063.5</b>	<b>6 443.0</b>	<b>6 893.9</b>	<b>4.2%</b>	<b>31.4%</b>
Sale of goods and services other than capital assets	5 026.8	-2.8%	28.5%	5 005.2	5 384.7	5 835.6	5.1%	26.2%
Sales by market establishment	4 645.1	-2.5%	26.8%	4 585.4	4 922.9	5 359.9	4.9%	24.0%
Toll Income	4 644.1	-1.8%	26.1%	4 535.4	4 871.8	5 308.8	4.6%	23.8%
Rental income on leased properties	1.0	-72.4%	0.2%	50.0	51.1	51.1	271.1%	0.2%
Other sales	381.7	-6.3%	1.8%	419.8	461.8	475.7	7.6%	2.1%
Other non-tax revenue	1 058.3	-24.3%	9.3%	1 058.3	1 058.3	1 058.3	–	5.2%
<b>Transfers received</b>	<b>13 011.3</b>	<b>12.9%</b>	<b>62.2%</b>	<b>13 633.4</b>	<b>14 178.7</b>	<b>14 856.9</b>	<b>4.5%</b>	<b>68.6%</b>
<b>Total revenue</b>	<b>19 096.4</b>	<b>4.0%</b>	<b>100.0%</b>	<b>19 696.9</b>	<b>20 621.7</b>	<b>21 750.7</b>	<b>4.4%</b>	<b>100.0%</b>
<b>Current expenses</b>	<b>24 121.4</b>	<b>3.2%</b>	<b>100.0%</b>	<b>22 900.6</b>	<b>24 087.2</b>	<b>19 539.7</b>	<b>-6.8%</b>	<b>100.0%</b>
Compensation of employees	523.1	24.9%	1.8%	627.2	733.8	803.2	15.4%	3.0%
Goods and services	15 035.9	2.5%	58.3%	14 847.4	15 602.7	10 709.5	-10.7%	61.7%
Depreciation	3 759.0	6.3%	17.4%	4 059.7	4 384.5	4 559.9	6.6%	18.7%
Interest, dividends and rent on land	4 803.3	1.7%	22.6%	3 366.2	3 366.2	3 467.2	-10.3%	16.6%
<b>Total expenses</b>	<b>24 121.4</b>	<b>3.2%</b>	<b>100.0%</b>	<b>22 900.6</b>	<b>24 087.2</b>	<b>19 539.7</b>	<b>-6.8%</b>	<b>100.0%</b>
<b>Surplus/(Deficit)</b>	<b>(5 025.0)</b>			<b>(3 203.6)</b>	<b>(3 465.5)</b>	<b>2 211.1</b>		

**Table 40.36 South African National Roads Agency statements of estimates of financial performance, cash flow and financial position**

Cash flow statement		Average growth rate (%)	Average: Expenditure/Total (%)	Medium-term estimate			Average growth rate (%)	Average: Expenditure/Total (%)
	Revised estimate	2016/17 - 2019/20		2020/21	2021/22	2022/23	2019/20 - 2022/23	
R million	2019/20	2016/17 - 2019/20		2020/21	2021/22	2022/23	2019/20 - 2022/23	
<b>Cash flow from operating activities</b>	<b>6 186.2</b>	<b>-247.3%</b>	<b>80.4%</b>	<b>4 646.0</b>	<b>4 143.8</b>	<b>6 035.0</b>	<b>10.0%</b>	<b>83.0%</b>
<b>Receipts</b>								
<b>Non-tax receipts</b>	<b>6 311.0</b>	<b>10.5%</b>	<b>30.5%</b>	<b>5 870.6</b>	<b>6 220.4</b>	<b>6 674.8</b>	<b>1.9%</b>	<b>30.9%</b>
Sales of goods and services other than capital assets	5 353.5	12.3%	25.0%	4 870.6	5 220.4	5 674.8	2.0%	26.1%
<i>Sales by market establishment</i>	5 031.2	16.2%	22.1%	4 535.4	4 871.8	5 308.8	1.8%	24.4%
<i>Other sales</i>	322.3	-17.3%	2.8%	335.2	348.6	366.0	4.3%	1.7%
Other tax receipts	957.5	2.0%	5.5%	1 000.0	1 000.0	1 000.0	1.5%	4.9%
<b>Transfers received</b>	<b>15 030.9</b>	<b>22.3%</b>	<b>69.5%</b>	<b>14 016.3</b>	<b>13 613.1</b>	<b>13 370.8</b>	<b>-3.8%</b>	<b>69.1%</b>
<b>Total receipts</b>	<b>21 341.9</b>	<b>18.3%</b>	<b>100.0%</b>	<b>19 886.9</b>	<b>19 833.5</b>	<b>20 045.6</b>	<b>-2.1%</b>	<b>100.0%</b>
<b>Current payments</b>	<b>15 155.6</b>	<b>0.7%</b>	<b>70.0%</b>	<b>15 240.9</b>	<b>15 689.7</b>	<b>14 010.6</b>	<b>-2.6%</b>	<b>100.0%</b>
Compensation of employees	523.1	24.9%	1.8%	627.2	733.8	803.2	15.4%	4.5%
Goods and services	11 170.6	4.0%	47.8%	11 247.5	11 589.7	9 841.3	-4.1%	72.9%
Interest and rent on land	3 461.9	-9.3%	20.3%	3 366.2	3 366.2	3 366.2	-0.9%	22.6%
<b>Total payment</b>	<b>15 155.6</b>	<b>0.7%</b>	<b>100.0%</b>	<b>15 240.9</b>	<b>15 689.7</b>	<b>14 010.6</b>	<b>-2.6%</b>	<b>100.0%</b>
<b>Net cash flow from investing activities</b>	<b>(10 603.5)</b>	<b>12.7%</b>	<b>100.0%</b>	<b>(10 765.5)</b>	<b>(11 313.6)</b>	<b>(11 879.2)</b>	<b>3.9%</b>	<b>100.0%</b>
Acquisition of property, plant, equipment and intangible assets	(10 798.7)	12.2%	101.6%	(10 960.6)	(11 508.7)	(12 084.1)	3.8%	101.8%
Acquisition of software and other intangible assets	(4.8)	-6.2%	0.1%	(4.9)	(4.9)	(5.1)	2.3%	0.0%
Other flows from investing activities	200.0	-2.5%	-1.3%	200.0	200.0	210.0	1.6%	-1.8%
<b>Net cash flow from financing activities</b>	<b>6 013.1</b>	<b>-2.1%</b>	<b>100.0%</b>	<b>7 688.2</b>	<b>8 634.7</b>	<b>7 163.7</b>	<b>6.0%</b>	<b>100.0%</b>
Deferred Income	6 146.3	2.6%	118.2%	7 734.7	7 985.9	7 908.2	8.8%	101.4%
Borrowing Activities	(133.2)	-157.0%	-18.2%	(46.6)	648.8	(744.6)	77.5%	-1.4%
<b>Net increase/(decrease) in cash and cash equivalents</b>	<b>1 595.9</b>	<b>-181.8%</b>	<b>100.0%</b>	<b>1 568.6</b>	<b>1 464.9</b>	<b>1 319.4</b>	<b>-6.1%</b>	<b>100.0%</b>
<b>Statement of financial position</b>								
Carrying value of assets	433 083.5	7.8%	96.8%	465 507.2	488 719.5	503 381.1	5.1%	96.4%
<i>Acquisition of assets</i>	<i>(10 798.7)</i>	<i>12.2%</i>	<i>-2.0%</i>	<i>(10 960.6)</i>	<i>(11 508.7)</i>	<i>(12 084.1)</i>	<i>3.8%</i>	<i>-2.3%</i>
Investments	502.6	-8.1%	0.1%	552.8	608.1	626.4	7.6%	0.1%
Receivables and prepayments	5 881.3	3.3%	1.1%	6 469.4	7 116.4	7 329.8	7.6%	1.4%
Cash and cash equivalents	9 252.4	12.1%	2.0%	10 177.6	11 195.4	11 531.2	7.6%	2.1%
Non-current assets held for sale	34.4	-22.6%	0.0%	37.9	41.7	42.9	7.6%	0.0%
<b>Total assets</b>	<b>448 754.2</b>	<b>7.8%</b>	<b>100.0%</b>	<b>482 745.0</b>	<b>507 681.0</b>	<b>522 911.4</b>	<b>5.2%</b>	<b>100.0%</b>
Accumulated surplus/(deficit)	(14 600.0)	0.7%	-3.7%	(14 700.0)	(14 700.0)	(15 141.0)	1.2%	-3.0%
Capital and reserves	334 176.1	8.3%	74.2%	361 194.6	378 643.4	390 002.7	5.3%	74.6%
Borrowings	55 465.9	4.4%	12.6%	58 481.8	61 672.8	63 523.0	4.6%	12.2%
Accrued interest	1 015.4	5.5%	0.2%	1 035.7	1 056.4	1 056.4	1.3%	0.2%
Deferred income	56 396.0	6.5%	13.1%	59 215.8	62 176.6	64 041.9	4.3%	12.3%
Trade and other payables	2 731.9	-11.5%	0.6%	3 348.4	4 033.6	4 288.5	16.2%	0.7%
Taxation	3 276.7	-	0.6%	3 342.3	3 409.1	3 409.1	1.3%	0.7%
Provisions	446.7	5.0%	0.1%	488.5	534.4	550.4	7.2%	0.1%
Derivatives financial instruments	9 845.5	6.7%	2.2%	10 337.8	10 854.8	11 180.4	4.3%	2.2%
<b>Total equity and liabilities</b>	<b>448 754.2</b>	<b>7.8%</b>	<b>100.0%</b>	<b>482 745.0</b>	<b>507 681.0</b>	<b>522 911.4</b>	<b>5.2%</b>	<b>100.0%</b>

**Personnel information**

**Table 40.37 South African National Roads Agency personnel numbers and cost by salary level**

Number of posts estimated for 31 March 2020		Number and cost <sup>1</sup> of personnel posts filled/planned for on funded establishment															Number		
Number of funded posts	Number of posts on approved establishment	Actual			Revised estimate			Medium-term expenditure estimate						Average growth rate (%)	Average: Salary level/Total (%)				
		2018/19	2019/20	2020/21	2019/20	2020/21	2021/22	2022/23	2020/21	2021/22	2022/23								
South African National Roads Agency		Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost	Number	Cost	Unit cost			
Salary level	453	490	446	353.7	0.8	442	523.1	1.2	490	627.2	1.3	490	733.8	1.5	490	803.2	1.6	15.4%	100.0%
1 – 6	9	10	9	1.6	0.2	9	2.3	0.3	10	3.2	0.3	10	3.8	0.4	10	4.1	0.4	21.4%	2.0%
7 – 10	220	229	147	57.6	0.4	187	98.0	0.5	229	165.0	0.7	229	194.1	0.8	229	208.7	0.9	28.7%	45.6%
11 – 12	86	106	161	105.2	0.7	106	120.9	1.1	106	133.6	1.3	106	157.2	1.5	106	174.8	1.6	13.1%	22.2%
13 – 16	132	139	117	154.8	1.3	134	279.5	2.1	139	300.5	2.2	139	349.5	2.5	139	383.5	2.8	11.1%	28.9%
17 – 22	6	6	12	34.5	2.9	6	22.5	3.7	6	24.8	4.1	6	29.2	4.9	6	32.1	5.3	12.6%	1.3%

1. Rand million.

## Other entities

- The **Cross-Border Road Transport Agency** is a schedule 3A public entity established in terms of the Cross-Border Road Transport Act (1998). The agency's legislative mandate requires it to advise the Minister of Transport on cross-border road transport policy, regulate access to the market by the road transport freight and passenger industry in respect of cross-border road transport by issuing permits, undertake road transport law enforcement, and play a facilitative role in contributing to the economic prosperity of the region. The agency's total budget for 2020/21 is R275.7 million.
- The **driving licence card account** manufactures credit card-format driving licences based on orders received from driving licence testing centres, and generates its own revenue through the sale of licence cards. The entity's total budget for 2020/21 is R230.2 million.
- The **Ports Regulator of South Africa** performs functions that relate mainly to the regulation of pricing and other aspects of economic regulation, the promotion of equal access to ports facilities and services, the monitoring of the industry's compliance with the regulatory framework, and the hearing of any complaints and appeals lodged with it. The regulator's total budget for 2020/21 is R40.4 million.
- The **Railway Safety Regulator** oversees and promotes safe railway operations through appropriate support, monitoring and enforcement, guided by an enabling regulatory framework, including regulations for all rail operators in South Africa and those of neighbouring countries whose rail operations enter South Africa. The regulator's total budget for 2020/21 is R248.9 million.
- The **Road Traffic Infringement Agency** promotes road traffic quality by providing for a scheme to discourage road traffic infringements to support the prosecution of offences in terms of national and provincial laws relating to road traffic, and implements a points demerit system. The agency's total budget for 2020/21 is R286.4 million.
- The **Road Traffic Management Corporation** pools national and provincial government resources for the provision of road traffic management. This includes cooperative and coordinated road traffic strategic planning, regulation, facilitation and law enforcement. The corporation's total budget for 2020/21 is R1.5 billion.
- The **South African Civil Aviation Authority** promotes, regulates and enforces civil aviation safety and security standards across the aviation industry. The authority's total budget for 2020/21 is R842.3 million.
- The **South African Maritime Safety Authority** promotes South Africa's maritime interests, ensures the safety of life and property at sea, and prevents and combats the pollution of the marine environment by ships. Functions of the authority are also defined as per international maritime conventions to which South Africa is a signatory. The authority's total budget for 2020/21 is R531.2 million.

